Libra Naval Postgraduate School Monturey, California 93940 T1: 576



GAG LAW 1919

CONGRESSIONAL REACTION TO EXECUTIVE EXPEDIENCY

BY

JACK DONALD MCNAMARA

A thesis submitted in partial fulfillment of the requirements for the degree of

MASTER OF ARTS

at the

UNIVERSITY OF WISCONSIN

1972

715_576

Thesis M259

AND DOG NOT

Comments for Comming any stated Association

In the requirements for the space of

ADM TO STYLE

A.S. 178.

PRODUCT AN ADDRESS OF

1114

Narrary Narral Postgraduate School Monterey, California 93940

ary A Posteraduate School --- r.y, Culifornia 93940

TABLE OF CONTENTS

| INTRODUC | TION . | • | 1 |
|----------|--------|--|-----|
| CHAPTER | 1. | OBJECTIVES OF THE AMERICAN ALLIANCE FOR LABOR AND DEMOCRACY | 8 |
| CHAPTER | II. | EMPLOYMENT PROGRAMS, 1919 | 34 |
| CHAPTER | III. | TURNING THE COUNTRY AROUND | 68 |
| CHAPTER | IV. | GEITING THE CAMELS OUT OF THE TENT | \$7 |
| CHAP TER | V. | THE LAW IS RETAINED | 125 |
| CONCLUSI | ON | | 146 |
| BIBLIOGR | APHY . | | 157 |



COLUMN TO BUILD

| | personal and the set of the second of | |
|------|--|-----------|
| | | |
| | D.L HALL DELLO HE HALL - ALL | |
| | the second of the second of the party of | |
| EAX | A DESCRIPTION AND ADDRESS OF ADDRESS OF | |
| LNI. | | |
| 157 | | and Aller |

INFRODUCTION

The senior minority representative of the House Appropriations Committee, James W. Good of Iowa, proposed an amendment to a deficiency appropriation bill on February 28, 1919. The amendment was proposed and adopted on the floor, in the Committee of the Whole House; but it was not signed into law by the President until July 11, 1919. That amendment has become known as the "gag" law and remains a section within the U.S. Code.¹

¹41 U.S. Stat. 68 (1919); 18 U.S.C. 1913 (1970). Scott M. Cutlip and Allen H. Center, <u>Effective Public</u> <u>Relations</u> 4th ed., (Englewood Cliffs, N. J.: Prentice-Hall, 1971), p. 546; James L. McCamy, <u>Government Publicity</u> (Chicago: University of Chicago Press, 1939), p. 7. As will be shown, the term "gag" is a popular reference to the law, not used incident to the passage of the amendment. For ease of usage, quotation marks will not be used. The statute follows:

"Section 6--That hereafter no part of the money appropriated by this or any other Act shall, in the absence of express authorization by Congress, be used directly or indirectly to pay for any personal service, advertisement, telegram, telephone, letter, printed or written matter or other device intended or designed to influence in any manner a Member of Congress to favor or oppose, by vote or otherwise, any legislation or appropriation by Congress, whether before or after the introduction of any bill or resolution proposing such legislation or appropriation; but this shall not prevent officers and employees of the United States from communicating to Members of Congress, through the official channels, requests for legislation or appropriations which they deem necessary for the efficient same and the address of the state of the set

temperature and an end of manufactures and determined

are monotoned on a latitudement conceptiation will an featurent 20. 123%. The manifered and entropedat in the films films, to the Semilities of the mode from the Li with mit state, to the Semilities of the mode local late 1. 103.0. The manuscript has being the tested on the "mode" late her semilar a statement has being the sole (semilities late 1.

A DESCRIPTION OF A DESC

"This is a set of the set of the

The amendment received little public attention at the time. It has received little notice since and there have been no convictions under the statute in any of its original or revised forms. Nevertheless, the conditions of the law's passage and the principles involved are fundamental to the federal principle of separation of powers.

When passed, the amendment made explicit a prohibition of the use of legislatively appropriated funds by federal officials in the promotion of programs pending legislative or appropriative action. The law provided punishment to the degree of removal of the offending official, one year imprisonment, and a fine of \$500--a misdemeanor.

The principle involved was one upon which there can be little argument. The people's money will not be used to propagandize the people or their representatives for the purposes of the executive. However, once past the tacit unanimity upon the point of principle, the

conduct of the public business.

Any officer or employee of the United States who, after notice and hearing by the superior officer vested with the power of removing him is found to have violated or attempted to violate this section shall be removed by such superior officer from office or employment. Any officer or employee of the United States who violates or attempts to violate this section shall also be guilty of a misdemeanor and on conviction thereof shall be punished by a fine of not more than \$500 or by imprisonment for not more than one year, or both." --41 U.S. Stat. 68 (1919)

The complete received hild, position extension of the visco 10 him remained third, and on all there have been an averable south the static in and 215 arbitication revealed three and the static in a static of the law's restance and the averable traction and trackets in the terms of the averable traction are powers.

intervent of the meaning and realized a promitervent of the ine of the destriction provide the real followed were shall be realized of the provide a proterior destriction of the realized of the provide the feature of the two supports of the two effective of the statement of the two supports of the two effective of the statements.

The limits constant of the part of the second of the limit of the limi

the second barries of the second part of the second the get at the solution and barries by the second so that a strand to state with the second of second is the the transment of the second of a stranger of second is with a section second is second as a stranger and second the state with a second second second of the second second second second second second second second to a state of the second se parameters of right conduct are not clear. No one has defined the line where meets the government's obligation to inform its citizens and the politician's temptation to proselyte them.

In late February 1919, conditions were such that the Congress found it necessary to attempt such a definition. The experience of the immediately preceding years constituted such a threat to the legislative branch that it was necessary to make the proscription explicit and provide the threat of punishment. The Congress has seen fit to periodically revise and renew the law, even though rigorous enforcement is impracticable.

There is general agreement that the year 1919 marks the beginning of a long period of reaction to wartime expedience and morality. The men who were foremost in the passage of the gag law were also foremost among the reactionaries. They delighted in the latter categorization. But the point remains that if such men were in the vanguard of the reactionary movement, they also likely reflected the sentiments of the electoral majority. The congressional elections of 1918 returned the Republican Party to the majority column and the presidential election of 1920 resulted in a Republican landslide. The 1920 candidate and platform were as much the handiwork of the reactionaries as was the gag law. What, then, were the old, much-abused

permiserers at sheit courses are an Aquin in and mad devices and then many many many the synerymany's splituition to holders his sittems and the settidistance hausidition to remain them.

Æ

To Late Selecting 1974, and there are not the term of term

Here is a provide the provided incommon the termination is nonmerice the function of a long worklid of reaction haven been expected and complifies. The ise also seen formation in the presence of the one for strep does does does also many to be presence of the one for strep does also as the presence of the one for strep does also be the presence of the strep is and the termination of the mean transfer that if and the termination of the mean termination of the strepter is also there is a strength as a sector of the strepter is also the strepter is all stripters of the strepter is a strepting of the strepting and one and the president of the termination of the sector of the strepter is also the strepter of the strepter is the strepting of the startion of the strepting of the termination of the startion of the strepting of the termination of the startion of the strepting of the termination of the startion of the strepting of the termination of the startion of the strepting of the termination of the startion of the strepting of the termination of the startion of the strepting of the termination of the startion of the strepting of the strepting of the startion of the strepting of the strepting of the startion of the strepting of the termination of the startion of the strepting of the termination of the startion of the strepting of the termination of the startion of the strepting of the termination of the strepting of the startion of the strepting of the strepting of the termination of the startion of the strepting of the termination of the strepting of the streptin

standpatters² reacting against?

The War Administration of Woodrow Wilson had imposed severe strains upon traditional concepts of federal structure. These strains showed in the state-federal relation, the individual's constitutional guarantees, and especially the legislative-executive relation. From the perspective of the Congress, the reaction was directed at the executive's arrogation of unprecedented powers of administration, appropriation, and information, gained and maintained under pressures of wartime crisis.

What was increasingly apparent to the Congress was that the administration intended to retain and use war emergency methods for domestic, post-war programs. This was not an unreasonable objective in early 1919 since there was no formal peace in Europe and domestic conditions closely resembled those of the recent war. There could be little disagreement between the Wilson Administration and Congress as to the existing chaos at home and abroad.

²The term standpatter is inseparable from the person of John Joseph Gurley Cannon. In 1902, rounding up votes for his accession to Speaker of the House, he let it be known that his politics were "stand by the status" (Mowry, <u>The Era of Theodore Roosevelt</u>, p. 118). Cannon's biographer, Blair Bolles, associated the word with the Speaker's poker playing propensities. Whatever the origin, the word came to mean the conservative wing of the Republican Party. The standpatters generally resisted any legislation which threatened the status quo maintaining at the end of the nineteenth century. Toward the end of the Administration of Theodore Roosevelt, the term came to signify "reactionary."

Addresses and and and a standard a

the for anticles tradition of contemp without had the panels anomae estation open traditioned to the contempte of feature shreadsion, the infirition's construction to the contempte, and arrange the infirition's construction open to the line configuration of the forenesses, the records contexts at the configuration of the forenesses, the records contexts at the estatement of the forenesses, the records contexts at the estatement of the forenesses, the records contexts at the estatement of the forenesses, the records contexts at the estatement of the forenesses, the records contexts at the estatement of the forenesses of infratext definition expression of the contexts of the records at the estatement of the contexts of the records of the sector of the estatement of the context of the records of the sector of the records of the context of the records of the sector of the records of the context of the records of the sector of the context of the context of the records of the sector of the records of the context of the records of the sector of the records of the context of the records of the sector of the records of the context of the records of the sector of the records of the context of the records of the sector of the records of the context of the records of the sector of the records of the records of the records of the sector of the records of the records of the records of the records of the sector of the records of the records of the records of the records of the sector of the records of the records of the records of the sector of the records of the records of the records of the records of the sector of the records of the records of the records of the records of the sector of the records of the records of the records of the records of the sector of the records of the sector of the records of the records

And and and and an exception of the second of the state of the second of the second

[&]quot;The base of the statistic of a transmit, is 1000, to and the purverse of the statistic of the presence. It 1000, to and the op votes for his descention to a statistic of the broad of the statistic birds of the least of the statistic form with the statistic birds and the least of the statistic of the broad of the statistic birds and the least of the statistic birds and the statistic birds and the least of the statistic birds and the statistic birds are statistic and birds birds and the statistic birds are statistic and the statistic birds are statistic birds and the statistic and birds birds are at a statistic birds are statistic and the statistic and the birds birds are at a statistic birds are birds and the birds and the statistic birds are at a statistic birds are birds and the birds and the statistic birds are at a statistic birds are birds and the birds and the statistic birds are at a statistic birds are birds are birds and the birds and the statistic birds are at a statistic birds are birds and birds are birds and the birds are birds and the statistic birds are at a statistic birds are birds are birds and the birds are birds and the statistic birds are birds are birds are birds are birds are birds and the birds are birds

There was considerable disagreement as to the solution and the means used to achieve it.

Conservative Republicans perceived the political and economic situation as an attempt by the administration to continue the highly effective methods of the war at home. This program was manifested by a continued proliferation of specialized executive agencies and federal officials. With continued high levels of appropriated support and continued information programs, the support of a political majority could be fashioned. Besides the existing Democratic Party, it could be assumed that a substantial number of homeless Progressives and Socialists would form the majority.

The mortal flaw, as it was well realized by the standpatters, was the requirement for the appropriations. They interpreted the November 1918 election message as economy in government. Accordingly, their main theme was the linkage of placeholders to the wastage of public funds. The most wasteful of all, they alleged, were the propagandists.

The standpatters' attack was comprehensive. The War Department and the General Staff were typed as Prussian autocrats, completely insensitive to the constitutional rights of Americans as individuals. The Department of Labor and the United States Employment Service were portrayed as arrogant functionaries subverting the judicial

They are an observed a first the second seco

Description of the constraints of the second version of the second of the second of the state of the second of the

ing moved that the set is not well realized to the signature set is a set is any frame of the inversion of the many between the researcher light also the inversion with a cost of the severandor. The cost that the table will be the iteration of the severandors in the mathematic set is the inversion of the severandors in the mathematic set is the inverse sector of the off the set of the mathematic set is the inverse set of the severandors in the set of the second set is a second of the severandors in the second set of the second set of the severandors in the second second second investigation of the severandors in the second s

the logenthese with the local of the transformed with the logenthese of the second sec

e

process in favor of a special class. Implicit in every indictment were strong feelings against George Creel and the Committee on Public Information (CPI). The CPI was used as a symbol of the hypocrisy in the whole process. What was "feedback" to Creel was promotion to his enemies. The point of attack was the federal bureaucrat, not the social units with which he was associated. Only the mavericks attacked organized labor, or the industrialists, or even the professors. The consummate politician did not make the propaganda target explicit--he made the propagandizer himself explicit.

The standpatters used the forum and the vehicle of the Congress. They knew the rules of the legislative assembly and they used them to outmaneuver the Progressives as well as the Democrats, who were generally less inclined to find fault with the Wilson apparatus. In masterful fashion, the Republicans forced Wilson to call a special session seven months early, giving them a forum. They attached their riders to appropriation bills badly needed by the executive. They used the rules of the House to control which issues would be raised and to what degree of specificity. They found the one issue upon which the Congress and the electorate could agree. That issue was the restoration of legislative supremacy over the executive. In the end, that was the meaning of "back to normalcy."

providence in form of a mobble bland, building to an all the same that the same the same serie street along the terminan multice transfer and the term of the same series and the same series and the terminant of the terminant of the same series and the same series are provided at the terminant of the same series are provided at the same series are provided to the same series and the same series are provided to the same series and the same series are provided to the same series are same series and the same series are provided to the same series and the same series are same series are same series and the same series are sare same series are same series are same series

The elements of the base we return of the legislicity of the December the tens we return of the legislicity as well as the helicitistic and the elements the legislicity of the field of the base of the elements of the legislicity of the field of the base of the elements of the legislicity of the legislicities were there to elements of the legislicity of the elements with the little elements of the legislicity of the elements with the little of the legislicity of the elements with the elements of the legislicity of the elements of the set of the elements of the legislicity of the elements of the set of the elements of the legislicity of the elements of the elements of the elements of elements of the elements of the elements of elements of the elements of the elements of elements and the elements of the elements of the legislicity of the elements of the elements of elements and the elements would be elements of the leaves the elements and the elements would be elements of the leaves the elements of the tens of the elements of the leaves of the elements of the elements of the elements of the leaves the elements of the elements of the elements of the leaves the elements of the elements of the elements of the tens of the elements of the elements of the elements of the leaves the elements of the

One source of the reaction was certainly partisan politics. More than that, however, the reaction depended upon fundamentally differing perceptions of the constitutionally derived institutions of the legislative and the executive branches. At the highest level of the presidency and the cabinet, the executive was perceived as responsible for an attempt to alter the relation between the individual citizen and the federal government.

The War Department--through the use of the universal selective service, a large federal standing army, the rigorous Articles of War, and involvement in investigations of domestic subversion--had come into the direct exercise of unprecedented powers. The United States Employment Service and the Department of Labor were viewed as pursuing policies which ultimately would change traditional economic and political relationships within the nation. The institutionalization of new programs and bureaucracies threatened the representative-constituent relation. Middle echelon bureaucrats would control the channels of communications and appropriations to new political groupings.

The implications of post-war administration policies were perceived as a threat to the traditional representative process. The wartime expediencies, although a spectacular adventure in centralized administration, were not to be continued.

and bed were to the second on the providence of the reaction polythese intervals, investor, the reaction inperiod open remained to the termination of the second to the second to interval to the termination of the second to the termination reported to the termination of the second to the second termination of the termination of the second to the second termination of the termination of the second to the second termination of the second termination of the second to the second termination of the second termination of the termination of the second termination of the second termination of the termination of the second termination of the second termination of the termination of the second termination of the second termination of the termination of the second termination of the second termination of the termination of the second termination of the second termination of the termination of the termination of the second termination of the second termination of the termination of termination of

The second secon

PARTATER THE PARTATES AND AND A MERICAL TO DESCRIPTION AND TRANSMENTS AND TRANSMENTS

R

CHAPTER I

THE OBJECTIVES OF THE AMERICAN ALLIANCE FOR LABOR AND DEMOCRACY

The Committee on Public Information (CPI) was often accused of partisan political activity. The charges were invariably denied. Certainly the potential for partisan activity was present in the far flung organization and broad assessment of mission. The congressional reaction against the committee is a measure of one branch of government's evaluation. In one particular aspect the various individuals involved were able to use the circumstances of the times to develop implicit political objectives. It was these broad domestic political activities which Congress reacted against in the passage of the gag law.

The Great War

The "Great War" or "World War" was a break from the traditional wars of the eighteenth and nineteenth centuries in one particular aspect. It was the first major post-industrial conflict. This claim is often made for the Civil War and also for the Pranco-Prussian War of 1870. The difference is that after 1914, the implications of modern war as concerns the total mobilization of the society were clear to a substantial segment of the population.

The Characterical OF THE AND DESCRIPTION AND ARE That was not been

the birth and there is bailed and the constraint (1941) and Affen managed of partitions problement wettering. The measurement of treastrating contexts the test for Dime streached by partition wettering an example of allocation for Dime streached by partition break another and the test allocation and the partition destreak the complete is a second of an experience of partition better to be complete in the test and and partition of partition the three test bases and a second of an experience of anyons destribution to describe the another the allocations of anyons the three test bases and the test base the allocations of anyons the three tests to be any addition and the allocations and the test bases to describe the partition of the another test and the three tests and test best bases and the allocation of anyons the three tests and the test bases and the allocation of anyons the three tests and the test bases and the allocation of anyons the three tests and the test bases and the stream of the anyons theory tests to the test test and the stream of the test bases

the gasti will

"No "Create and "In "cord and " or "cord and our a break from the trailed to be a store of the staticants are constanting another in the ten semilorized ansative of any list form and a post-locker(the open722), the older he trans and for the CARL and and also the ten ten frame-dramatic art of 10/0. The difference is the total strate by the built of the offand are use assame the total week tended with the ten the antipation of the open ten tended week tended of the antipation of the area and as an assame the total week tended of the antipation of the tendence is a state of the total section of the antipation area and as an assame the total week tended week tenders The Prussian victory of 1870 was a quick, decisive act which proved their staff, railroad system, and mobilization superior. The Civil War was total; but nineteenth century romanticism affected the society's retrospective view.¹

After the 1914 Moltke-Schlieffen offensive stalled at the Marne, the trench rece to the channel began. Once the trenches were set, the war became a contest of industrial and agricultural capacity. The battle was no longer one of army against army, or mobilization plan against conscription policy. The violence was universalized to include belligerent culture, history, and even philosophy. That is to say, the surviving expressions of official policy and influential analysis reflect this total war attitude. These attitudes were not necessarily shared by even a majority of the population of the United States.²

Nevertheless, these attitudes and assumptions formed the major operative policies of the national administration. Initial estimates of men, cannon, shells, ships, and bayonets were irrelevant to what was eventually produced. The army was alledged to be unable even to make estimates. This was considered to be a confession of ineptitude.³

Another analysis assumes that the existing military services could not possibly anticipate the degree of participation in the "great war" because they had been given no objective. The peace platform of the presidential

The Processes recently of 1500 area a quinc, designing and which proves likely area?, celifyed, organe, and askilizanlike meanter: the first area and tolets int statement design remarkities arreaded ins moduly's recompanyies view.

Artis the large the 1970 millionalitic lattice drawers around a at the large the barres are a set in the drawer malers of balance was branches which the are balance a maleri of balance team and around the are balance a maleri of balance was at another and the set of the set balance which are to be and at an around the set of a set of the lattice was an invest and the area statice of any balance are an investion of a balance at any the analysis, the realised are are particular to the balance are any the set of the set of a static balance to be any, the analysis are any and the set of a static balance balance are any the any and the set of a static balance balance balance are any and the set of a static balance balance balance are any any and the set of a static balance balance balance are any any and the table to balance balance balance are any any and the table to balance balance balance are any any and the table to balance balance balance are any and the table to balance balance balance balance are any and the table to balance.

mentioned the anire converts products an examples. Torend the anire converts printers of the mathematical termination (milled evaluation of end, even a without antippy and become any lineathemat as out an even and produced. The even was allofted to be really even to and extracted as the even was allofted to be a contracted of antipology.

And any selected and passible we have the retricted villaters appretion could be passible we have the two they have been restricted to the "grant we have the the training the section to the section of the section o campaign, the reluctance of the administration to initiate preparedness measures, and the traditionally contradictory flow of public opinion in the democratic United States served to confuse rather than guide the war-making departments of the administration.⁴

The immediate result was a policy vacuum. War, of one kind or another, to include merely arming merchant ships or marching on Berlin; had been on the horizon for some time. Ideas and programs to satisfy either end of the contingency continuum were abroad in the societies of preparedness, business, schools, professionals, etc. The policy of the Wilson Administration was to leave them in the civil society. As war approached, a curious division of tasks developed. War or emergency-related issues were dealt with by expanding the federal government and creating new agencies for the new issues. Unlike old wars, when volunteers flowed into the army as militia or state controlled national guardsmen, in 1917 volunteering was suspended in favor of a national draft. Great numbers of private persons converged on Washington to direct the war.⁵

The question facing the Wilson Administration in the early months of 1917 was largely a pragmatic one. The presidential campaign of 1916 had affirmed the personal committment of the President not to enter the war. Unfortunately, the international situation had worsened to the point that there was a real possibility of the Allies losing it. Such a loss, combined with the assumption of susperieurs the relations of the staticturation is lititicary processing manners, and the initialiticary concentivity (loss of million manners, and the initialiticary) concentivity marged to confrom yother that mannership initial interacts marge of the ministrativities.

The other committy only a size plottery multiple and substrin an inclusion the fact and and and and and 100% HURLARD AND TO THEM BOT THE DATE OF BUILDINGS THE POLICE the loss and its glutine as sampling ine much and a To and the transmission of the second stress of the same state of the second stress and sating of the willow block trackets and he have the law the styll modely. As war increased, a parton five all the state involution of mercurrent fails in the second state to politages has a concerned to able this officiation of the size of one symmetry for his any intuit, while old survey when some shear we ald him an area ald bound benade some whether were another to the to the second to be the total and the second to be the To wrother devil , must Levelder a 70 month at behaviour ", now all displication of contractions of the second assoring the for The generics fastes the stleng thinking the states in

the shift months of 1911 and Largels a presentite and, the statistication commeters of 1916 hall stricted in many seven monthstance of the breathest and to make the and, the second temptates the tetaronization within the second in the spirit these these was a real mentionize of the militer larter it. this is form, another with the summation of power by the Bolsheviks, could not fail to have political, economic, and social consequences for the United States.⁶

The preparedness campaign had continued to gain strength through the presidential election. Numerous influential voices supported the entry of the United States into the war. This was especially painful for the administration because, to a large degree, the preparedness advocates were, in many cases, the same old Progressives who supported Wilson's domestic program. Should the Allies suddenly collapse in the face of the renewed unrestricted submarine warfare, the Allies might not be able to repay their loans, and the unfolding revolution might well sweep Western Europe in the chaos of military defeat.⁷

Accordingly, although the entire administration strove mightily to remain pacific in thought as well as deed, organizational entities for the prosecution of war were forming. The first of these was the Council of National Defense (CND).⁸

The Military Appropriations Act was introduced in the spring of 1916. The second section of that act empowered the proposed council, composed of the secretaries of War, Navy, Interior, Agriculture, Commerce, and Labor, to ensure coordination of industries and resources for the national security and welfare.⁹

More importantly, the act directed that the council nominate and the President appoint an Advisory Commission of seven private individuals with expertise in areas of seers in the labeling would not the labeling of the labeling and a second as a second a second as a second a second as a se

Antroditerity, atterange the sector plaintetanties margers atghtting to result partition to directly as will an dist, compactantianal antiticies for the secondary of and anys Provinge the firms of Vermi and the Decedit of antitional astrony (em)."

The stilling of 1915. The means souther at the unit of the second in the spectra of 1915. The means souther at the second start of the second start and the second start and the second start and the second start in the second start of the second start and the se

Lipperson and and descent of the second test areas the arrest of a second test of the second test of tes

labor, industry, public utilities, and natural resources. Congress did not enact the act until June 3, 1916.¹⁰

There is little doubt thattCongress intended the Advisory Commission as a research and consultative body. Only \$200,000 was appropriated for traveling expenses, clerical assistance, and supplies. And yet, by Junej30, 1917, thirty-five committees and subcommittees with duties ranging from algohol and aluminum to wool and zinc had been formed. The members of the committee were a lexicon of industrial magnates, including H. F. Sinclair and E. L. Doheny, committee on oil; James A. Farrell, President, United States Steel Co.; Thomas F. Manville and J. D. Ryan, President of Anaconda Copper Co. The first director of the council was Walter S. Gifford, formerly chief statistician of the American Telephone and Telegraph Company.¹¹

The organization reached full growth March 4, 1918 when the President created the War Industries Board (WIB) out of the Advisory Commission and appointed Bernard Baruch as its first chairman.¹² The history of the WIB is an epic in itself and the subject of much controversy. The attitudes toward organization which the WIB reflected and which were adopted in the early stages of the war are germane.

The Advisory Commission to the Council of National Defense was the model upon which all subsequent executive agencies built. It was the first, most comprehensive in representation, and the only organization authorized by legislation.¹³ Concerner All ret could the set mail done 1, 1015.10 Describe the ret mail the set mail done 1, 1015.10

APPElacy locatesta a a veneral as another the set in a big . and the transition was appropriated who the set in a set in a set in the transition mean appropriate of the set in a set in a set in the transition mean stars and the set is a set in a set in a set of the set is a set in a set of the set is a set in a set is a set of the set is a set in a set in a set is a set in a set is a set is a of the set is a set in a set is a set is a set in a set is a set is a set in a set is a set in a set is a set in a set is a set is a set in a set is a set is a set is a set in a set is a set is a set in a set is a set is a set is a set in a set is a set is a set in a set is a remain of the set is a set in a set is a remain a set is a of the transition of the set is a set i

The projection time and the series interprise and to \$250 when the front thes remarks the serie interprises and (*10) one of year affectiony constantion and represented transact series as the filler mestamon.^{2,2} the history of the set of the second to treade and the mutigers of many abitestraneys for attick test treade and an analysis of the states of the relation there is a state of the second of the set of the second and relation the treader and the analysis of the set of the relation of the test of the time and the states of the relation and and the set interpret to the second of the test and and the set of the set

Der Adviser und vie midel som eine ein erstenden in terenet och inetende retrenen und vie midel some eine ein ertrenyent unterviete agenatie tedte tette in mit the sites state, ward energiestig an ferrerenstation, and the sub-resonanties conservate to the test states of Early in the game, the Congress realized what was happening. The action organizations were beyond congressional controls. Conversely, the legislatively legitimate agencies represented by Cabinet officers continued to perform generally the same functions they had in peacetime. Under the very real justification of modern, world-wide war, many private citizens carried out many public functions under the most general executive authorization. Not having appeared before Congress for legislative authorization, the "dollar-a-year" men first appeared for accounting when they sought appropriations to continue operations already started.¹⁴

Faced with an executive <u>fait accompli</u> and a very real war emergency. Congress provided the appropriations, though in lesser amounts than those requested. The executive agencies themselves continued their operations as necessary in pursuit of the efficient prosecution of the war. Congressmen such as Joseph G. Cannon (Republican-Illinois) retained a certain cynicism as to the real political and economic motives of the special boards and commissions. The members of the extraordinary groups railed at the inefficiency and parsimony of Congress.¹⁵ The sole representative of labor at the heady level of the federal government's Cabinet officers and industry's titans on the Advisory Commission was Samuel Compers. He was an original member of the commission and participated in its first meeting December 6, 1917. In fact, he dictated the

mindle to the inext the concrete realised and securities of a second securities of the second second

Jusci with an amazing provided for any mark of a series of the approxibilities and the approximation approximation and the approximation and the approximation and the approximation approximation and the approximation a

2.3

minutes of that meeting.¹⁶ After the declaration of war, Gompers called together 175 representatives of the executive council of the AFL on March 12, 1917. A declaration entitled "American Labor's Position in Peace or in War" was issued the same date. That declaration remained the "charter" for the organized labor position throughout the war, and Gomper's participation in governmental decisions at the highest operational levels lent force to the AFL's position.¹⁷

When the WIB was established as a separate entity, there was a veteran APL official as a member. Grosvenor Clarkson, the official historian of the CND and WIE. described his duties. "Strictly speaking, Frayne was not on the Board to represent labor, but to manage it."¹⁸. Besides the powerful relations of the AFL and its subordinate organizations, Gompers could use the ". . . great field forces of the Council of National Defense under which operated the 184,000 units of the state, county, community and municipal councils of defense throughout America, a machinery which transmitted to the people of the country the war measures and needs of the National Administration. . ."¹⁹ The rapid succession of executive agencies broadly covered all aspects of American life. Clarkson, speaking of the WIE, summed up;

Thus the War Industries Board, already supreme in materials, facilities, finance, and transportation, wheresoever involved in the industrial prosecution of the war, now became the allocator of men, not only between industries, but between civil and military life. Atoriae in that senting?" If an the neurophysic of any Sengare called theater 23 representation of the sequbles concret of the MD is included in 2019. A delanother rate band the max here's verbilies in track on to halo we want to be used to use there. This indefinition reached she concrete? For the second on these sections in another the second to be appreciated to be accompanied to the second of the latter of the second of the second of the balance of the second of the s

Money was a maximum of a sequentitiened as a manimum with weighty. Money was a maximum of our particular of the distance is and high of articles, no extinute isterbifue of the distance transment described ats doillos, "doretably speakings; transments are the learn to converse habor, but to ansage by ¹⁸ basides the powerful redeficer of the LVb and its guarant stands emailentione, transment with an its guarant describe the powerful redeficer of the LVb and its guarant stands formed to the transmittent or the line and the second stands formed of the transmittent or the stands with a the second of the transmittent or the stands while an other intering the second of the transmittent or the stands while a stand of the second of the transmittent of the statement interiment is constant. The transmittent of the statement interiment of the second of the transmittent of the statement interiment of the second of the transmittent of the statement interiment of the second of the transmittent of the statement interiment of the second of the transmittent of the statement interiment of the statement of the transmittent interiment of the state of interiment if the transmittent interiment of the statement of interiment is the statement interiment of the statement of interiment is the statement of the statement interiment of the statement of interiment is the statement of the statement interiment of the statement of interiment is the statement of the statement of the outer of interiment is the statement of the statement of the statement of the outer of interiment is the statement of the statement of the outer of interiment is the statement of the statement of the outer of interiment is the statement of the statement of the outer of interiment is the statement of the statement of the outer of interiment is the statement of the statement of the outer of interiment of the statement of the statement of the outer of interiment of the statement of the statement of the statement of the outer of the statement of the statement of t

The set in a set of a straight of the set of

It was an industrial dictatorship without parallel--a dictatorship by force of necessity and common consent which step by step at last encompassed the Nation and united it into a coordinated and mobile whole, supporting the army and the navy with all the incomparable strength of the greatest industrial potentiality in the world.²⁰

The CPI and Labor

One of the most controversial organizations of the many which grew out of the CND was the Committee on Public Information. The committee, headed by "George Creel, Chairman," was created by executive order one week after the declaration of war.²¹ The original impetus was for a censorship operation. This was rapidly transmuted into a propaganda operation, both foreign and domestic.²² As the one central point for the origination of government messages, it was embroiled in controversy from the day of its birth.

The committee was divided into two main sections, Foreign and Domestic. Between the two sections there were more than twenty specialized divisions.²³ Of these, only two could be identified as having duties involving capital and labor. They were the Labor Publications Division and the Industrial Relations Division. The latter only existed under CFI direction in February and March 1918, when it was transferred intact with its director, Roger W. Eabson, to the Department of Labor.²⁴

By September 1917, the need for direct access to American labor was apparent to George Creel and Samuel Gompers. The Council of America for Democracy and the Statistics of the statistic line and statistic of the sta

TORNEL DAR LAD ANT

Con of ine user contracterents of an experience of the many shick green out of the CHI was the Genericury on really information. The venetities, instead of "Genericury at really the features," as rescaled in meantims often an real after the deliverties of mer.²³ its ordering interna an form accurately symmittee. This are realify immenies the a propagately symmittee, but furster of features, ²² is the com contral point for us articlastic of pervenues another in the contral of the contents of the day of the births. St us entrolled in contents of the day of the births.

Provedors and benerits. Introduction the two meetions iners and more than taxety specialized divisions.³² of these, built be could be theoritified as severe tother involving tention and labors. The wave the base velicitoritors their and the totactered tohethere livialized as a letter only exacts between 201 directions to represent and here 1913, show it was transformed behavior to thereasy and here 1913, show it was been in a parameter with the direction, here is below it was transformed behavior with the direction tothe does it was transformed behavior.³⁰

In September 1919, the need for divid secure to Asserten by September 1919, the need to be set interact, and interact, the Secure Secur

Terms of Peace had been formed in New York in that month. This organization was closely allied to the American Socialist movement that had declared its opposition to the war. The council derived largely from a 1914 organization called the Emergency Peace Federation. Some of its more prominent members were Norman Thomas, Scott Nearing, and Morris Hillquit. The organizational shift was a conscious attempt to bring the peace movement more in line with the social objectives of the Socialist worker's movements. By 1917, the principal tactic for stopping the war was one of work stoppages and strikes. Paralyzing the belligerent's industrial capacity would force the fighting to a halt.²⁵

To counter this incursion into the working class, the CPI's Labor Publications Division merged with the AFL's American Alliance for Labor and Democracy (AALD). In fact, whatever CPI personnel who were working in the New York-based Labor Publications Division (LPD) were simply transferred on paper to the distribution section. From September 1917 until late 1918, the same names appear on the letterheads of the supposedly separate LPD and AALD.²⁶

The head of the LPD/AALD was Robert Maisel, a former member of the AFL's Labor Publicity Organization, and the chief publicist was Chester H. Wright.²⁷ The CPI paid the salaries, office rent, and certain expenses. These extra expenses were to be a source of consern and worry to George Creel.

In the fall of 1917, the Allied governments were

there at hear and seems much by not part he bids makes that momentation are shown a shifted to the fairban. Anotable expenses that not bettered its compatible to the easy. The mount court issues to be seen this employed willed the because from the becausing to a 100 employed entited the because from the becausing to a 100 employed entited the because from the because the the sectors of the set of the mount over the sector because the the test entited the because for the sector because the test of the set of the mount of the sector because the test of the set of the sector of the sector because the test of the set of the sector of the test of the test of the test of the set of the sector of the test of the test of the test of the set of the sector of the test of the test of the test of the test of the sector of the test of the test of the test of the test of the sector of the test of the test of the test of the test of the sector of the test of the test

the Dis's Later to be become the intervence the total and the second the second to a secon

The bank of the LTV/ALLA we letters Haired, a former methor of the LTV a taked build by transfertion, and the shift publicher was limiter to witching to the LTT pull the reference stress and a sectain conversion when wire moments are to be a manual of meaning and works to banks formed.

the line values of 1941, and 1911 and 1911 and 191

in a constant frenzy concerning the effects of the Russian Revolution on their own domestic parties of the left. Samuel Gompers established his anti-left-Socialist position by refusing to attend a leftist-dominated labor conference in London. In a spirit of internationalism, the British Labour Party then sent a delegation to tour the United States during late 1917. The AALD assigned two union members to accompany the British and their on-the-road expenses became a heated matter between Creel and Maisel.²⁸

Creel began the relation under the impression that he was merely paying the salaries and rent for the union men. In September, he demanded the collection of all the outstanding vouchers of the AALD.²⁹ This was clearly impossible, since the delegation with the British was still on the road, addressing cheering crowds.³⁰ Creel nevertheless ordered his business manager, "From now on, nothing is to be paid from this office except salaries and rent." Other expenses were to be paid by Philip Leslie Stokes, AFL treasurer.³¹

The argument as to who was to pay the expenses of the escort continued into March while new issues arose as well. The definition of expenses broadened considerably. "Office" expenses due in March had risen to \$1,500. Maisel wrote Clayton D. Lee, CPI business manager and retired business executive who had assumed financial accounting duties from the White House disbursing clerk in October 1917, ³² "I would suggest that you return the bills here

Als a newspare treate an exercise the effects of the tracture based along an analysis and denote a sufficient of the tracture of the restance result track of a set of a sufficient tracture of the restance of a set of a sufficient tracture of the tracture of the tracture of the effect of the tracture of the tractur

the max manufic one for extension and once for any material to max is betweening on be-material on efficience of all the entry is betweening on be-material on efficience of all the entry with a between of the shift.¹⁷ the new efficience of the the reads also defines the shift.¹⁷ the new efficience of the the reads also defines the shift.¹⁷ the new efficience of the the reads also defines the shift.¹⁷ the read are efficient to the reads also defines the shift.¹⁷ the read are efficient to the reads and the shift of the shift of the the path from the reads and the reads and the left the read are efficient to the the the test of reads are efficient to the path from the new of the test of reads are efficient to the test. The reads of the test of the test of reads are efficient to the test.

"The expression as an end and to pay the expression of white exactly most total take ends white new terms events an efficient the difficient of expression between event total "Officer" expression for the end of these to they'l' to the events they'le by here, the terms and there are they'l' to the ends the they'le be here. The terms of the end of the ends a second to be the end of the end of the end to the ends a second to be the term of the end of the end of the ends a second to be the term of the end of the end to the ends of the term of the term of the end of the end of the ends of the term of the term of the end of the end of the ends of the term of the term of the end of the end of the end of the ends of the term of the ends of the term of the ends of the term of the ends of the term of term of the term of term

with an advance check, such as was previously done by you, so that bills such as these will not be paid by government check."³³

On the same date, March 15, Creel was writing to Carl Byoir at his New York address, the Hotel Vanderbilt:

March 15, 1918

Mr. Carl Byoir, Hotel Vanderbilt, New York City, N. Y.

My Dear Carl,

I find that Lee has gone to New York, and the enclosed matter calls for instant attention. I feel rather bitterly about this bill; but there seems to be nothing to do but pay it. I want the check, however, to come through the American Alliance for Labor and Democracy. Reach Lee at his home, have Maisel send the check, and tell Lee to make arrangements to refund the money to Maisel as a contribution to the Alliance.

Hastily,

/s/ George Creel

Chairman. 34

The reason for the urgency is clear. Creel had decided to go before the Appropriations Committee for fiscal 1919 funds. The testimony would be on the record and it would be unwise to have loose vouchers or obligations lying about to cause embarrassment.³⁵

Both Maisel and Creel clearly were aware of a source of funds to be used by the AALD and controlled by Creel. That these were not government funds, like those used to pay salaries and rent. is also clear.

A letter dated December 3, 1917 from Cyrus HcCwrmick, President of the International Harvester Company, sort of well characters and is will place execution an arty Discourse with the and the Plan particular and show will be speen on

SCALINGS.

the same billy including the bar the same will be

performance from the providence pant and an address from Live

to peer - arts

Laron Deal rotal Actes (metersolite

pair has around an or every and and defy defy a Losy J. - sidient in the feetant at the line to a line the out power street due of the widd limits presiding mailing -test phonese and pasts 2 will place supplied on particular and ways, in ones in this firsting the firsting this losses for bridge has been proved that and that and the second second second of himsenergy, they at one like him draft and here add his output private as an factor to passes and how the - TAURT 1 1 1 - BELTER

dennis approach light

the restore for the second in factors that the ers until loss until deveryon will wreat its at Indiana, brown and on all haven madilized with shiney why? Line Pt -and has no error or read which he have a strong of the Minute agents about to owned while average anothe

property in the project proved planatic lines for far fail strett of Foods by that to the list and the local part of a local to by their styles out , and a meaning on many heads during samp - is at some not carally the

A Service manual mandate is 1017 over mouth prompto and an interaction of the second statement of the second statement of

Chicago, provides a clue to the source of the funds.

3 December, 1917.

Cyrus H. McCormick 608 South Michigan Avenue Chicago

My dear Mr. Creel:

The Letter of introduction that I referred to in speaking with you the last time I was in Washington, was your letter of 31 October, introducing Mr. Frank Wolfe, of the American Alliance for Labor and Democracy. Mr. Wolfe, wants to secure One hundred thousand dollars, and my judgment is that if this is a matter in which you are deeply intersted, One thousand dollars should be sufficient from me as a contribution to that fund.

Now referring to the other matter of Thirty thousand dollars, which you asked me to secure for you .- how does that matter rank in importance, in your mind, with this proposal from Mr. Wolfe? I assume that neither of these projects has anything to do with the other. Will you be good enough to tell me if I am correct; that the amount of Thirty thousand dollars is the total sum which you hope to secure. and how soon you wish to have it. and how far you are willing that I should go in asking others to participate in the subscription? I had the thought of mentioning this Thirty thousand dollar matter to Mr. Vanderlip, and Mr. Sisson, of the Guaranty Trust Company of New York. I think he would be willing to help on this. Whenever you have time to answer me on these subjects, I shall be glad to hear from you.

Iam

Very sincerely yours,

/s/ Cyrus H. McCormick

Mr. George Creel. Committee on Publication, 36 Washington, D. C. 36

Creel replied immediately.

submit you be available of all all and a publication of the

VERI AND AND A CONTRACTOR

normal supervise that

A THE COMPANY AND A REAL PROPERTY.

Like bouttaps of functionergine that I conjugated in his and specificary all by loss from like 1 and 10 construction into the new proof large of 21 "interpret, information into (panel 100000, of the market of second one statistic rest (montput), and by jointarent in they is they be a mainer in alticle proof of jointarent in they is this in a mainer in alticle and by jointarent in the state of a solution the second of the proof of the state of a second on the second of the state of the second bies for a second on the second of the state of second of the state of a solution of the second of the second of the state of a solution of the state of the state of second of the state of a solution of the state of the state of the second of the state of a state of the state of the state of the second of the state of the second of the state of the st

tell young all in Finite in Distance Applicate Instantions story of a realizable of their real-test much and a projust minibe 2 Velloy of nort description while other uneter and allow of these pre-lasts into an articular to the walling We have start of support boost hit over Life - spaces at pointing the present of thirds the second data shours an the total and the second the state the mining, and had were blick to have the and here for and when all which are and of allogething we mante as then up an oliverty it while solverhour in a market and hat? This is a market but of theman deliver any an in the longered grait 12, HLESON, OF Ma OTHERN'S LINES' Dismonth of Line miny or allow as partition on chines an defet I aren't series rought on he chosen at only plant or itsues when cover much cannot up that's out fifteen 1 that sail

Partners of any of the second second

All and the state of the state

velabulantal antine antiney. Iney?

Ő.

December 6, 1917.

Mr. Cyrus H. McCormick 606 South Michigan Avenue Chicago, Illinois.

My dear Mr. McCormick:

The Wolfe matter, relating to the American Alliance for Labor and Democracy, is very close to us, and anything that you can possibly do will be of tremendous assistance. This is our most important body, and I am eager to have it stand on its own feet. If you and your friends in Chicago can help Wolfe, you will not only please me, but others who are above me.

With regard to the other matter of thirty thousand dollars, that was a personal thing that has to do with the maintenance of a corps of highly trained writers here in Washington for special assignment work. If you and a small number of friends could raise this amount, with you to act as trustee in its disbursement, it would be of tremendous help to me and the the service we are trying to do.

Sincerely,

/s/ George Creel Chairman. 37

Cyrus NcCormick had been an early political supporter of Woodrow Wilson and it is certainly possible that he and Creel were cooperating in enterprises of this sort.³⁸ It is nevertheless unusual to suggest that wealthy industrailists had established a fund under the control of a government official in order to advance the propagandizing of labor.

The AALD had begun field operations by March 1918. The Chicago-Milwaukee area was a prime target due to the large German population, the past success of the Socialist Party, and the agricultural/industrial importance of the area. Several AALD members moved easily among the largely (FILE 2) DATABON

orde manual examination (when

LINEFORMET AND BRANCH

"More static and beautroop, he carry chose to be, was any thinks that you is a parenticly in which is of branches ware appear to mine parenticly in which is of branches are appear to mine to when now it's on the line is your friends in this present is when and, is you to be your friends on a set of when an it's and the line is your friends on a parentic ware and to highly have the antitice and is the antise and the line is the set of the reason of a mine of the line of the your friends on a parentic ware the set of the is the antitice and a parentic ware the set of the is the antitice of a set of the set of the set of the is the antitice of a set of the set of the set of the is the antitice of a set of the set of the set of the is the antitice of the set of the set of the set of the is the set of the set of the set of the set of the is the set of the set of the set of the set of the is the set of the set of the set of the set of the is the set of the set of the set of the set of the is the set of the set of the set of the set of the is the set of the set of the set of the set of the is the set of the is the set of the is the set of the is the set of the is the set of the is the set of the is the set of the is the set of the is the set of the is the set of the is the set of the is the set of the is the set of t

Construction and Aprily

performant and an extension of the second of the second

The Diference the make their a state being to be the state of the second state of the

volunteer preparedness organizations and defense councils which had sprung up seesingly overnight.

There is considerable correspondence to the CPI under the letterhead of the Wisconsin Loyalty Legion, Milwaukee. One member of their General Council was Winfield R. Gaylord, who was also a second vice president of the AALD at \$2,080 a year in June 1918.³⁹ The legion's "Director of the Eureau of Literature" was Algie M. Simon, a former editor of the Milwaukee Leader, and author. Simon informed the CPI of the demise of a Chicago-based Socialist newspaper, the Appeal to Reason.⁴⁰

Mr. Gaylord's duties were not limited to pamphlet distribution. In early March, Carl Eyoir relayed five requests to Creel in memorandum form. Creel refused to authorize "a series of meetings on the East Side (N.Y.)," estimated cost \$500.00; \$150.00 a week for support of offices in New York, Boston, and Chicago; and a request to send an organizer through New York and Connecticut. Creel approved \$1,000 in accrued bills for the central office and a Maisel request "to send Gaylord at \$40.00 a week and expenses through the middle west." The chairman added in his own handwriting, "Gaylord--Chicago and Wisconsin <u>Before</u> <u>election</u> [Creel's emphasis]."⁴¹ Gaylord reported a large demonstration in April and was promoted to second vice president in June.⁴²

The kind of literature being distributed is typified by two AALD pamphlets written by Professor of Political redirectory preparatory arrestication and defense sizes (A)

The second state of the theory of the second second term of the second secon

The Mail of Exclusion being Stringers in Profession of Printelines

Economy, John E. Commons, of the University of Wisconsin. The first, published about February 1918, was titled, "Why Workingmen Support the War."⁴³ A few quotes from the eightpage booklet will show why it could not appear under government authorship:

. . American labor will come out of this war with the universal eight-hour day and with as much power to fix its own wages by its own representatives as employers have. (p.3)

Capitalists are being controlled . . . by leaders whom the workingzen themselves put on various war boards, (p. 3)

All through these industries President Wilson is enforcing, as fast as the boards can get to it, the eight-hour day, as well as time and one-half pay for overtime work. (p. 4)

All labor in this country is benefiting because organized labor is actually "on the inside in running the Government." (p. 4)

Wage earners democracy is coming . . . (p. 5)⁴⁴ An example of legislative action taken at the state level was the "Wisconsin Emergency Labor Employment Act" in late 1917. Professor Commons drafted the act in cooperation with the AALD. The act provided for the use of the University of Wisconsin Extension agents in the Goordination of labor resources.⁴⁵ This attempt to duplicate the Department of Agriculture's successful procedure is a constant throughout all governmental approaches to the labor problem throughout the war. The organizational assumptions were to build upon the successful experience of the Department of Agriculture. The consensus adhering to the desirability of the distribution of employment information freemany, Anno 10, Commun. of the onlytheod of all dimension, the firster, and taken stars (monory AGA), the (ACEN), the boots manyory the tery, a¹¹ is the employ the state.

"I DESCRIPTION AND INCOME.

the wetreviel where being ones but of this as and to the the start of the second of the second start (a second start of the se

Copy in Xin and the set of the set of the set of the local first and the set of the set

organized later is accounty is your the results for remains

the manufactor in tradition of a contrast of a second of an attack a second the manufactor interpreted to the second provided to the local second to the traditional second or the provided to the second to the local second to the statistic disconding the second to the second to define all before the second provided to the second to the interpret in set disconding interpret to the second to the interpret interpret and the second to the second to the interpret interpret and the second to the second to the interpret interpret and the second to the second to the interpret interpret and the second to the second to the interpret interpret and the second to the second to the interpret interpret interpret interpret in the second to the interpret interpret interpret interpret interpret in the interpret in

would be the departure point for establishment of government employment offices. As Professor Commons wrote in another AALD pamphlet, "Who is Faying for This War?":

Our Government is building up a great system of employment offices which Germany and England had before the war started. This will do away with an immense amount of lost time by workmen in hunting jobs. $(p. 8)^{46}$

The CPI and the Appropriations Committee

George Creel made rather a point of his facing his congressional critics in <u>Rebel at Large</u> and <u>How We</u> <u>Advertised America</u>. Other evidence suggests he was less than enthusiastic about the prospect. He appeared in mid-June 1918, well-prepared, and armed with a considerable amount of material to justify appropriated support. There was never a second appearance, as Congress refused to continue support in 1919. The CND was the reluctant liquidating agency and their report touched off the controversy which resulted in a 1920 Senate investigation.⁴⁷

The redoubtable chairman appeared before the Congress as much in response to their criticism as otherwise. Congressman Gillett of Massachusetts, soon to become the Speaker of the House in May 1919, and one prime mover behind the law prohibiting the hiring of publicity experts,⁴⁸ mounted one attack on the constitutionality of the CPI in December 1917. These attacks continued before the Appropriations Committee. There were nine attacks in March, eighteen in April, thirteen in May (decision made to appear end of May), six in June and only three in July. One might

wanted to bin construction without for anti-altimated of anti-arreing to applying a set of the second of the second second of antitar the introduction for allow for the the tar that and the second officient states for allow and impliced has failure inteant and balance for allow of the formation has failure inteant and the failed of the second of the second has failure inteant and the failed of the second of the second has failured inteant and the failed of the second of the second has failed in the second of failed to reveale to the faile of the second has failed in of failed time in reveales to failed to failed in the second of of failed time in reveales to failed to failed to failed in the second of failed to reveale to the failed of the second of the off failed time in reveales to failed to failed to failed to the second of the second of the failed of the second of the second of the second of the second of the failed of the second of

The effective of the contraction investored and the formation investored and the entries a point, of error (error the formation investored and the entries and

Regeneration of and in an analysis with a state of the second s

say the CPI was rhetorically dragged before Congress. 49

The sympathetic overview of Nock and Larson remains the best general reference on the Committee's organization.⁵⁰ They identified twenty-one domestic divisions and four foreign divisions (they did not specify those divisions dealing with specific foreign countries).

George Creel testified on fifteen domestic divisions. the organization of which does not conform to any other report. The only division with a remote similarity to the AALD/LPD is an "Industrial Division." The only testimony mentioning the "Division of Labor Publications, Emigrant Bldg., New York . . . \$1.600." appears in a list of rental estimates for seventeen CPI offices. The AALD appears only twice, under testimony for the non-existent 1 Industrial Division's advisory commission where it is allotted one member of six -- the others being representatives of the AFL, Department of Labor, the CPI, the war-making departments, and the manufacturing. 51 The lengthy list of publications distributed includes 825,000 pamphlets for the AALD. The Commons pamphlets, "Who is Paying for This War" and "Why Workingmen Support the War." are listed as "recent issues the distribution of which has just begun."52 Both pamphlets carry the imprint of the AALD. not the CPI.

There is little doubt the CPI men were not entirely candid. However, only in the report of personnel and salaries did they actually mislead the committee. Creel's

VF starting to any the local of the building of the local set

remains the cast principal principal in the monthly of the pression they be may be and the formation therein the state and their firstation of vice (int) at an appendix state and their firstation of vice (int) at an appendix there is a vice the state of vice of the state of the transformed and the state of the state of the transformed and the state of the state of the transformed and the state of the state of the state the state of the state of the state of the state of the state the state of the state

store, the expeditation of shirts love art indices at gain without available minimum at the month of the second station of the second seco spins serie family are "lands over detricted of the ad mit/data and on Antherery involves him "in which we are included over MARK & - I STANDARD PARTY AND A CONTRACT AND ADDRESS OF A CAMPAGE Anyquey make thick, make they have for bill con-end sharks h by at owned under terms "grout the high lady of Jaky remind designed and another of allowed a statements of the party the state of the second second second second second uniterative dispartments, and the same berring of parameters lorgette the of collineast and have been been been and and all only university appending a light and out of a former Nexter and reserve mendious off, and find addy adverters. and manife To excit in triving and manifed through the balant and And the ownership on grant Anglinnay with the second land ASSE 1997 Form, GLAR

There is highly to the superior of and the source of a side of a sub-

testimony did not explicitly claim his lists of employees to be comprehensive of all activities, and public questioning did not force him to be entirely explicit on all matters. As Creel testified, the Labor Publications Division was listed as a subordinate part of the New York Division of Distribution office under Henry Atwater. The personnel listing of that division lists Mr. Simon of Milwaukee at \$12 a year. It does not list Gaylord. Maisel. or Wright. And yet they were on the payroll for the not inconsequential sums of \$2,080, \$2,600, and \$2,600, respectively.⁵³ As a division of the CPI, the Labor Publications Division was included under the New York distribution office --which justified salaries and office rental.54 The substantive function of a domestic propaganda activity operating among employers and employees was accounted for in very general terms in testimony concerning the Industrial Division.55 This exchange degenerated into a rather confusing debate over functional definitions and will be covered in Chapter II.

The CPI received an appropriation of \$1,250,000 vice the \$2,098,000 requested.⁵⁶ Congress did not address the issue of the AALD/LPD, either choosing to ignore it or simply ignorant of the scope of the operation among labor.

The work of the AALD continued. A convention was held in St. Paul, Minnesota in June and Carl Byoir and Henry Atwater allegedly wrote the resolutions to be presented. 57 Mock and Larson state that CPI support of the AALD

negatives to small all staff they also be higher on andreast and inter - 12 and Ann - 12 and 12 an the sty platitude quarters at my size some way have been and have been another and that the second term and there Whith which which they produce the local designment of the Tennes 1 of these out for an effect of the big . (alphy) and the second second and the second In yourse, thereined the state of the second of the second s structure on the systems of the same set in the last of the set of the same and there are star on other pass day lost , drugber to anappane attraction was addressed and an area distributed and an address of the still, we have a lot of the still a start of the starts little of the lot of the set of the set first all the set of the and a reason of faithing of managing on a distances of the sector we have your all cost designation they name another from the structure opened. designation and undergamente second proof of sound Lowerree and - matter a stat between manufact and the state of the second state and All to the manufacture transformed where the ball and well the all Terrort at therein

The COLORENAL STREET AND ADDRESS AND ADDRESS AND ADDRESS ADDRE

ceased after the congressional hearings. This is doubtful, becuase the officers continued to make very specific reports of activities and attendant costs. Chester Wright complained (July 31, 1918) that the new mailing regulations meant an increased cost of \$400 annually to the AALD. Creel directed him to use Atwater's government frank at the CPI New York office.⁵⁸

Maisel wrote a glowing letter to Byoir and Greel shortly after Labor Day. He reported that there were Alliance Mponsored celebrations in 600 American cities. Alliance speakers delivered 122 Labor Day addresses--at a cost of \$796.55. With traveling expenses added, the cost to the CPI would be \$1,096.95. The AALD address in San Antonio was delivered by W. A. Turner; in San Francisco, W. B. Rubin addressed the Labor Council and the Building Trades Council, " . . . A feature of the procession was a float designed as a replice of the steamer <u>Invincible</u> at a cost of \$1,000. The float was presented to the Iron Trades Council by J. J. Tynan, Vice President and General Manager of the Bethlehem Steel Corporation."⁵⁹

The money being spent was not inconsiderable. When Samuel Gompers returned from the Inter-Allied Labor Conference (November 9, 1918), the AALD sponsored a great reception in Chicago. Samuel Insull, Chairman of the Illinois Council of National Defense, was a co-host and the guest list included twelve governors. Maisel began preparing early. On the letterhead of the LPD, he asked Byoir to

Contrast and and an overlap of and the local terms and the density of a density

(and any array of any of any of a straight is straight being the straight of the straight o

And the second term and term and term because out the second term of term of

"please advance \$500.00. It is estimated the event will cost \$3.000-\$4.000."60

The final report is interesting because it returns the issue to the CND, the parent of all the special boards and agencies. Taro Katagiri has described this confusing procedure from the end of 1918 to Senator Smoot's Joint Committee on Printing Report of April 1920.⁶¹ The last session of the 65th Congress had maddated the end of the CPI by June 30 on March 1, 1919. Creel himself resigned effective March 15. The CND report was not finally complete until June 9, 1920.⁶² The CND had accepted the task, reluctantly, in September 1919.⁶³ What is of primary interest here is the fact that the final report of the CND stated that no records of three divisions could be located: Pictorial Publicity, Industrial Belations, and Labor Publicity.⁶⁴

George Creel's popularized final report, <u>How We</u> <u>Advertised America</u>, makes no mention of wither the LPD or the AALD except in the appendix, where the titles and numbers of the AALD pamphlets are listed. He did make a statement to the CND liquidating officer, E. K. Ellsworth, that "... the files and records of the Labor Publications Division were incorporated with the files and records of the Division of Civic and Educational Cooperation" (Professor Guy S. Ford's historians).⁶⁵ Unfortunately, the business records, vouchers, receipts, etc. have been progressively destroyed by the Archives during periodic purifications. This prove all the second of the second seco

The Lass is the fit, the press of all 10 march is marked to a second the second to a secon

Second and a second a second second back and a second s

Professor Ford's records still comprise some thirty-odd drawers, none of which bear directly on the LPD/AMLD. Conversely, the latter files are contained in a single drawer.

Transition to Domestic Problems

Once the decision for war had been made, an organizational imperative was created which drew together the Democratic Party, organized labor, the federal bureaucracy, and the old Progressives of 1912. The fantastic success of this coalition in fueling the war machine created attitudes which were not restricted to the war emergency. If such a combination could bring such domestic benefits, why not project it past the war?

The CPI, by making universalist assumptions concerning the role of the United States in the Great War, was drawn into domestic propaganda activities far outside existing laws and constitutional procedure. These activities led to jurisdictional disputes within the executive branch as well as conflict with the Congress.

The centralization of authority represented by the early activities of the CND provided an organizational model which was imitated by other wartime agencies such as the CPI. Though this situation was perhaps necessary to the prosecution of the war in the early months, the unchecked power created opportunities for the abuse of executive prerogatives.

Believing themselves effective toward the end of the

Tradierer furfits recently with a constraint when the second of the second seco

minimi shipsey in california

These ine Assistent for our had been taken to expect. Antible A been by a season of the states and the terminal termination of termination for the style organization through the Personal Summanies. And the odd syngarousives of fidds. The Terminatics consume of this odd syngarous termination to an angle or season of the season of this odd style termination to the season and the constitute and a state of the state termination to the season and the constitute of termination and the state termination to the season and the season of the season and the state termination of the season and the season of the season and the state termination of the season and the season of the season and the state season termination termination and the season of the season and the state season termination termination and the season of the season and the season termination and the season and the season of the seaso

The OAL in mains of real results and the concentrated rateexperiments and all the failed stable to the from the and from the dissibility semiconds antisering for counting entrative fact and similar interact proceedings. Some accents the fact is postisticicant stampton within the secondary issues as well as conflict side the fortywar.

The confyring of an anti-type appearance by antithe marks any bytythe of the 200 (news) if an equation of a safet dides was (synamic of the 200 (news) if a synamic of a the 200 course lease streamics an personal measure of the person stream lease streamics and personal measure by person streamic approximition for two mode consumption person streamic approximition for two mode consumption provide the streamic of the second personal for antiperson streamic approximition for the stream of an antiperson streamic approximition for the stream of an antiperson streamic approximition for the stream of an anti-

will be play with Annually style-tyle percentation of the line

successful prosecution of the war, the officers of the CPI progressively adopted questionable means of operation. The Congress appropriated \$1,250,000 to the committee in 1918, and that is precisely the final amount Creel reported for salaries. That such a balance should result seems rather more than coincidental. Creel and Eyoir were very evasive before the Appropriations Committee; but then it is doubtful the representatives desired them to be too explicit. The disappearance of key records is most often attributed to inefficiency. In combination, however, it can be safely assumed that Congress suspected the worst of George Creel and the CPI.

George Creel's committee never had a real chance of perpetuating itself past the 1918 Armistice. However, some of the functions, sections, and divisions entertained such hopes. One of these was Roger W. Babson's Industrial Relations Division which had only remained under the CPI aegis during the months of February and March 1918 before it was transferred to the Department of Labor. Once there, it was renamed Inquiry and Education, Information and Education, and Manufacturer's Information. The name changed, but the function did not. The issue remained the industrial manpower of America--how to organize, inform, and use it.

executed preservation of more rank, the outdouble of memorynafits from transferrary anterial providence of memorynatics from the preservations (2,750,760) to the memoryna 160, and there is a preservation of the transferrary means for calation. They ease a balance would reactly means reaches before the solution of balance would reactly means the distribution is a preservation of the solution of the transferrary memory of the second allocation and the solution of the distribution of the second balance balance is the transferrary the distribution of the second balance to the transferrary to the distribution of the second balance to the transferrary of the distribution of the second balance to the transferrary to the distribution of the second balance to the transferrary of the distribution of the second balance to the transferrary the distribution of the second balance to the transferrary the distribution of the second balance to the transferrary to the distribution of the second balance to the transferration the second the distribution to the second of the second balance to and the UC.

¹Comparison of the formation of the 100 sector interverse of perpendicular tending and the 100 sector (comparison and of the formation, another, and Al-Labord estardated each boyon. One of these was former to interverse the forsects formation and other and other sector interverse and a formation of interverse of interverse the forbuild formation of interverse of interverse to the sector formation of interverse and information interverse. In the interverse of interverse to the sector interverse in the interverse interverse. The interverse of interverse interverse. The interverse is the interverse interverse in the formation of interverse interverse. The interverse interverse in the formation of interverse interverse. The interverse interverse is the formation of interverse interverse interverse interverse interverse. The interverse interverse is the formation of interverse interverse. The interverse interverse is the formation of interverse inter

CHAPTER I FOOTNOTES

¹Hajo Holborn, "Moltke and Schlieffen: The Prussian-German School," in <u>Makers of Modern Strategy</u>, ed. by Edward M. Earle (New York: Athencum, 1970), p. 176, 189, 194. ²Ibid.; Walter Millis, Arms and Men (New York: Mentor, 1956), p. 157. ³Grosrenor B. Clarkson, Industrial America in the World War (New York: Houghton Mifflin, 1923), p. 31. ⁴Margaret L. Coit, Mr. Baruch (Boston: Houghton Mifflin, 1957). p. 154. ⁵Coit. p. 199; Millis, pp. 208-211. ⁶Arno J. Mayer, Wilson vs. Lenin (New York: Meridian, 1964), p. 371. ⁷Clarkson, Appendix I. ⁸Ibid.: Millis. 202. ⁹Millis, p. 202. ¹⁰Ibid.; Clarkson, Appendix I, sec. 2. The funds were appropriated in the Army Appropriation Act, Aug. 29. 1916. 11 Clarkson, p. 17. ¹²Ibid., Appendix II. The Overman Act authorized a sweeping reorganization and consolidation of government agencies. 13 Ibid. ¹⁴U.S. Congress, House, Hearings, Sundry Civil Bill, 1919 before the House Appropriations Committee, 65th Cong., 2nd sess, June 11-13, 1918 (Washington, D.C.: GPO, 1918). (Hereafter Hearings Sundry 1919.) 15 Walter Lippmann, Drift and Mastery (Englewood Cliffs: Prentice-Hall, 1961), p. 7. ¹⁶Coit, p. 155.

¹⁷Frank L. Grubbs, "Council and Labor Propaganda: 1917-1919," <u>Labor History</u>, Vol. 7, No. 2 (Spring, 1966), 155.

The second secon

"The state of the state of the

THE OWNER THE AREA AND ADDRESS OF THE OWNER AND ADDRESS OF THE OWNER.

All and the second state of a second state of the second state of

ALTERNATION AND AND AND ADDRESS AND ADDRESS AND ADDRESS AND ADDRESS ADDRES

CARLEY AND AND LAND IN ANY A LAND

The state of the second st

-I ADDRESS CARTAIN

This will be all a features and a second

att allting

17/ _T_TOTICT_T

Variation in communication of the second of the second sec

1611021

The second secon

Therefore and a realized the set of the second states and the second sec

TRI -1 alternation

Lines and a constant of the part of the state of the stat

¹⁸Clarkson, p. 276.

¹⁹Ibid., p. viii.

20 Ibid., p. 292.

²¹Hearings, Sundry 1919. Executive Order 2495 reproduced.

²²James R. Mock and Cedric Larson, Words That Won The War (Princeton: Princeton University Press, 1939), p. 65

> ²³<u>Ibid</u>. ²⁴<u>Ibid</u>. p. 70. ²⁵Grubbs, p. 158.

²⁶U.S. Government, National Archives, Committee of Public Information, Files and Manuscript, Series CPI 11-A6, Box 1. (Hereafter CPI Mss. AALD.)

²⁷Maisel did not achieve the prominence Wright did. The latter accompanied Gompers on his European mission in 1917, became the assistant editor of the American Federationist in 1922, Director AFL Information and Publicity 1920-1922. Reference, The American Labor Who's Who (New York: Hanford Press, 1925), pp. 255-256.

²⁸Letter, Maisel to Greel, Mar. 1, 1918, CPI Mss. AALD.

²⁹Memo, Creel to Claffey, Sept. 21, 1917, CPI Mss. AALD.

³⁰Letter, Maisel to Creel, Mar. 1, 1918, CPI Mss. AALD.

31 Ibid.

32 Mock and Larson, p. 67.

³³Letter, Maisel to C. D. Lee, Mar. 15, 1918, CPI Mss. AALD.

34 Ibid.

³⁵Josephus Daniels dates the decision early May. However, the implications of the Overman Act of early March were that future funding of the war emergency executive agencies would require legislative approval.

36 CPI Mss. AALD.

ALLY TAMES

- Light from the second second

and ("Friday of the second strated and the strated of the

-units aligned as possible aligned as a state

The second second and the second seco

The Last of All and additions the events and the last of the second seco

Thistory, water in casel, may it this and the

" The the 'state of 's and 's and the state of the

And the second of the level have been and the second secon

The set oververtikes, doubtle

And the second second and the second second

- saint

The second second second is the second secon

ALLON AND TOPY

37 Ibid.

³⁸Josephus Daniels mentions a 1917 antitrust suit against International Harvester. McCormick was appointed a special member of the Russian-Soviet Mission by Wilson. Lastly, there is a large file of letters in the CPI Mss. from International Harvester distributors to George Creel. Each begins "The writer understands that you desire to be advised"

³⁹Letterhead dated June 3, 1918; Memo, Creel to Lee, July 11, 1918, CPI Mss. AALD.

⁴⁰Who's Who in America, 1920-1921. A University of Wisconsin graduate of 1895, Simon worked for the Worker's Call (1900), International Socialist Review (1900-1906), Chicago Daily Socialist (1906-1910). He left the Leader in 1916.

⁴¹Memo, Byoir to Creel, Mar. 6, 1918, CPI Mss. AALD.

⁴²Letter, Gaylord to Creel, June 3, 1918, CPI Mss. AALD.

⁴³John R. Commons, "Why Workingmen Support the War," pamphlet (51 Chambers St., New York: AALD), CPI Mss. AALD.

⁴⁴Ibid. An examination of the Commons Mss. at the WSHS shows no evidence of any of the pamphlets.

⁴⁵Proclamation of State Council of Defense, May 10, 1917 (Act of Legislature, Chap. 82, Laws of 1917), CPI Mss. Series 3-A1, Box 2.

⁴⁶Ibid., Box 6.

47U.S. Government, Federal Records Center, Files and Proceedings, Council of National Defense, Director's Office, Letter N. D. Baker to G. Clarkson, Sept. 19, 1919, Series 2 A6, Box 84. (Hereafter CND Mss.) Also, see Senate Doc. 144, 66th Cong., 1st sess.

⁴⁸5 U.S.C. 3107 (1970).

⁴⁹Taro Katagiri, "Congressional Attitudes Toward the Committee on Public Information" unpublished M.A. thesis, University of Wisconsin (1964), p. 282-283

⁵⁰Nock and Larson, p. 65 ff.

⁵¹Hearings, Sundry 1919, p. 120.

571546.

33 Josephan Manhals sumified a 1913 settiment sain Astinat Teternations summaries Sciences Sciences and Science a special medice of the manific-loying Designs to an Milash. Lastin, there is a Large Cile of Internation in the Science Science from International Maximater Manyhorman in Marine Science Science Te and the setter and the sylbertene in Assimute to be solvied as a setter and setter and shart you desire to be solvied as a setter and setter and that you desire to be

The state of the state of the loss of the

AALD. Singlers' to Sport, June 2, 1924, 191 here.

All state to Commun. Way Work income there the ter, and a

"Table to experienting the set for the propilets.

AVET [Act of Legislature, Chap. 21. Laws of 10173. CPT Was.

. # 101 ... h1 47 45

⁴⁷N.S. Devermant, subsyst measure index, Siles and Processians, Council of Derivant Delevas, Constor's Office, Sector V. O. Saker to S. Chennow, and S.J. 2010, Berles J. M., Ros SA. Disrective un day, Nato, San Density Dee, 144, Soth Congo, Let Juny,

ASS G.T.C. SITT (TATA).

Manage and Tareson, p. 45 FFL.

52 Ibid.

⁵³Letter Maisel to Lee, July 11, 1918, CPI Mss. AALD.

⁵⁴Hearings, Sundry 1919, p. 120.

⁵⁵Ibid., p. 19, 54, 122.

⁵⁶CND Report, CPI Mss., Series CPI 1-C7 (June 9, 1920) p. 7.

57 Mock and Larson, pp. 206-209.

⁵⁸AALD report, April 30, 1918; Maisel to Byoir, Sept. 28, 1918; Wright to Byoir, July 31, 1918, CPI Mss. AALD.

⁵⁹Letter, Maisel to Creel and Byoir, Oct. 5, 1918, CPI Mss. AALD.

⁶⁰Letter, Maisel to Byoir, Sept. 28, 1918, CPI Mss. AALD.

61_{Katagiri, pp. 219-229.}

⁶²CND Report, CPI Mss., Series CPI 1-C7 (June 9, 1920).

⁶³Letter, Clarkson to Congressman James W. Good, Chairman House Appropriations Committee, Feb. 11, 1920, CND Mss.

ALOTTI.

State tolers in the off of the bar and the state of the barter

1916 - T. (HEL THEN, CONTRACTOR

Distances Michills William

tone in the last the versity of the loss o

"Then and Largers, one link fly.

TRACK PRINT AN INCOME AND THE OWNER AND THE PARTY AND THE

The start of the second of the second second of the second second

AND. SPEAKERS INCLUSE IN DESIGN AND TO AND TO AND THE STATE

OLARGERY LINE 118-119.

62 THE ADDRESS, AND THE ADDRESS INT LAND TO ADDRESS TO

Chalenah Brakes, Giarbase to (contrateron forme "), "and , con Chalenah Brakes Brakes (1911, con 1994), and the set of th

CHAPTER II

EMPLOYMENT PROGRAMS, 1919

Promoting a Federal Role

The passage of the gag law in its simplest faterpretation provided for penalties against federal officers using backfire tactics on Congress. The quick fiscal strangulation of the Committee on Public Information indicates that it was not a congressional target with imposing friends or supporters. When the law was first proposed in the House (February 28, 1919), action had already been initiated to cease all funding of the CPI.¹ George Creel was highly indignant that the profits from his committee's activities had been recovered into the Treasury and he had been refused an appropriation to cover the final accounting.²

Self-promotion of George Creel and subsequent revisionists to the contrary, there was never a chance that the CPI would be continued in any form.³ Once the "war emergency" was ended, the justification for the primary source of funds--the President's security fund--was ended. Only legislatively approved and appropriation-supported activities had hope of continuation.

As early as May 1919, the Department of Labor sought support for two new, war-related activities. They were the United States Employment Service (USES) under John B. CARE PRODUCT SHOWS THERE

ASAD LONATED & No. 31 Among L

-initial formation of the page law to the standard filment setting provide the second of the page law to the second filment advected provide the filmentance of solid the second filment which have been also been and the second formation with the setting that have a second on a solid to be second with the second of the second of the film the second formation of the setting the term of the term of the film of the setting the second of the term of the second of the setting the second of the second of the film of the second of t

about you be the contrary them and some a trace that the OFT would an assistance in any runs.¹ ipon the "age mempeony" and said, the justification for the primer access of frada--the fractification for the primer and of induction to fractification the the primer addition to the second and approximation and all attic the big and the second and approximation and the attic the big and the second and approximation and the

Densmore and the Information and Education Service under Hoger W. Babson. In the latter case, Babson was appearing before the committee in order to secure an appropriation for a new and ambitious program of employeremployee relations. Since his movement to the Department of Labor in March 1918, he had operated as the head of the "Manufacturers Information Division" under the USES.⁴ He had a staff of eight, including a man in charge of "employment courses," and was paid a rather modest \$2,500.

The Labor Department hierarchy supported the new information service.⁵ However, their enthusiasm abated under the hostility of the committee and on May 31, 1918. Babson faced the committee alone.⁶ He requested a compiling division (surplus/shortage of labor throughout the United States), a general inquiry division, and an education division, all at a cost of \$283,000. However, as the testimony developed, it became clear Babson had a further project in mind. Claiming he could save the government 500 million to one billion dollars a year, he stated, "Labor has got to be mobilized in some way or another: labor has got to be mobilized systematically."⁷

Systematic mobilization meant, firstly, a "definite campaign of mobilization," and secondly a governmentmaintained "honor record" on each of two million industrial workers (those "who have direct contracts" with the government).⁸ This amounted to an efficiency rating for each individual worker in war work and would be available

Description of the interpretion and intervalies berefore when huger as interest for the latitury dama, interes were reported the berreet the constitutes in matters to motion were atomicprotection for a set and materials to motion to mathematact interes to march 1000, we and monormal to intervalwith a wind of the latitude in a set and the set of the "mathematics of the latitude of the latitude of the interval at interval a state interval of the latitude of the set of the "mathematics of the latitude of the latitude of the latitude at the state of the latitude of the latitude of the latitude at the state of the latitude of the latitude of the latitude at the state of the latitude of the set of the latitude of the state of the latitude o

In (when the investment bisservers supressing the secbedreversed a meretic.) immunes, while memorizes shared water the investigate of the second the second as an (), this plate division then the soulliter strength in remarked a one plate division (meghad/emergan of tester betweeters) as the destrict transfer is an emission to the second as a best to a strength of the second of tester betweeters as the second transfer is a second of the second as a second transfer at a second of the second as a second transfer at a second of the second as a second transfer at a second of the second as a second transfer at a second of the second as a second transfer at a second of the second as a second at a second of the second as a second as second as a second transfer as a second as a second of the second bilities and the second as a second the second of the second bilities and the second as a second the second of the second bilities and a second as a second the second of the second bilities and the second as a second the second of the second bilities and the second as a second the second of the second bilities and the second as a second the second of the second bilities and the second as a second the second of the second bilities and the second as a second to a second of the second bilities and the second as a second of the second transfer as a second bilities and the second as a second of the second transfer as a second bilities and the second as a second of the second as a second of the test as a second bilities and the second as a second of the second as a second of the test as a second bilities and the second as a second of the second as a second of the test as a second bilities and the second as a second of the test as a second bilities and the second as a second to the second as a second to the sec

invitions in activities for meaning the view a "introduce anisities of indultivities," and remedly a garmeniatic maintained funcey reversity an inches of her allies introduced vertices (income "also have alies on allies her alies he measure))." The means of he an all'introduce relate to many tells that agains he are not well be any static to any tells that a subset of any static to any static to any tells that agains he are not to all all any static to any tells that a subset of any static to any static to any tells that any static to any static to any static and the any static to any static to any static to any static and the any static to any static to any static to any static and the any static to any static to any static to any static to any static and the any static to any static to any static to any static to any static and the any static to any static to any static to any static to any static and the any static to any static any static to any

after the war. Babson went on to say if this were not done we would be defeated or labor conscription would be required.

The questioning turned to the practicality of the matter and the congressmen's patience wore thin. Chairman Swagar Sherley (Democrat-Virginia) said:

We have never been able to develop a sufficiently intelligent central Government force to do it /organize work efficiently/ for the Government in its own work . . . we have never yet developed the intelligence and capacity inside the Government for running the Government's own business, let alone running everybody else's.⁹

The testimony ended shortly after Mr. Babson allowed that it would cost about five million dollars to carry out his program. He did not get his appropriation; but he did get his program in reduced form within the Department of Labor.¹⁰ The comprehensive information system was implemented in the hinterlands by the apparatus of the USES.¹¹ In his sympathetic, 1919 biography of William B. Wilson, Babson states the Information and Education Service was organized July 1, 1918 (after his committee appearance). He does not refer to the hearings and returns to the original Department of Labor legislation as the statuatory authority for this service.¹²

The question of control of the information programs of the Department of Labor had occurred the previous year, 1917. Even the modest plans at that time had raised the issue of lobbying by government officials. array the easy. Laborate such on to any 20 only many house and drawn as which he calls and a fully successive and the second to respect to the second to the

and the prosition of threading barrent to the production of the second s

"All the second second of a line used which the and it is not at a real to any other the second seco

the balk investigation of contract of the information programs of balk investigation or values this contraction from gravitant paths 1927s rokes the mercial stars at them bigs had related the Second of Interprise by severationing and Samplers Hearings on "Urgent Appropriations on Account of War Expenses, 1918" commended immediately upon the beginning of the 1918 fiscal year, July 1917. Most agencies were seeking essentially modest increases in clerical staffs, office machinery and administrative assistance.

The Department of Labor appeared before the committee in the persons of Secretary of Labor W. B. Wilson, Chief Clerk Robert Watson, and Deputy Commissioner of Labor Statistics Royal Meeker. The secretary requested authority to move the officers, clerks, and employees of the Division of Information, Bureau of Immigration to the newly designated USES under the Department of Labor in Washington, D. C.¹³ The secretary's rationale stipulated that since immigration had decreased upon the outbreak of war, there was less need to provide information at the ports of entry. Also, the rapid expansion of war-related industry required an improved system of internal communication within the country. Mechanics, steel-fitters, shipyard workers, electricians, etc. needed to be shifted and informed of industry's needs to increase war production efficiency.

The committee chairman, Congressman J. J. Fitzgerald, a Tammany Democrat of New York (and a superb parliamentarian according to "Champ" Clark), inquired whether this would "in effect create a national employment service.? Tr. Wilson replied in the affirmative and stated he would have twenty-one directors in the field.¹⁴

Questioning by the Appropriations Committee

An observation of the second started and the second of the second of the second second

Attend is the persons of terration of them to be black that there cannot better out to be an a set of the set is and price to an a set of the terration requirement explored by the error is a still serve to be beneration requirement explored by a for the """ is a secondary to the terration of the terration is to the". The secondary is the secondary of the secondary is the formation of the terrational of the secondary back is the terration of the terrational states to the terration is the terration of the terrational states to the terration is the terration of the terrational states the terration is the terration of the terrational states the terration is the terration of the terrational states and the period at the terration of the terrational states and the terration is the terration of the terrational states and the terration is the terration of the terrational states and the terration is the terration of the terration is the terration of the terration is the terration of terration of the terration of the terration of the terration of the terration of t

a financy burners of two limbs for a control particulation active to "Class" Classical Control of the sectors and and the stream control of the sectors in the sector to the sector of the stream tracks in the sectors of the sector of the track of the sector of the sector of the sector of the sector of

Description of the Southernetations Formittee

eventually turned to Raymond Crist, of the Bureau of Naturalization. The bureau had requested \$150,000 for travel expenses of examiners. Crist said that there was great demand from all over the United States for the assistance of these examiners in the teaching of candidates for naturalization. The committee chairman challenged this assertion and stated that the seemingly spontaneous grassroots demand was in fact stimulated by the federal bureau. He introduced a Bureau of Naturalization form letter to chief examiners dated April 1917 into the record. The second paragraph began

In order to secure this money [the \$150,000 travel expenses] it will be necessary for you and your examiners in a jusicious and discreet way to prevail in person and not by letter on local influences, such as superintendents of schools, judges of courts, clerks of courts, and others, and have them write or telegraph their Representatives and Senators in Congress to appear before the Members of the Appropriations Committee of the Senate and House. . . 15

Chairman Fitzgerald demanded the list of local officers so influenced, and roundly condemned the practice:

No: this estimate was submitted to Congress in April, and immediately upon its submission the chief of your bureau sent that letter to every examiner in the field starting them to interviewing and appealing to the judges and other persons that they though might have some influence with Nembers of Congress to pester them with letters and telegrams about the inadequate appropriations made for this, without any information on their part whatever; an attempt to create a furor here because something had been neglected in connection with the service . . 10 Alteritation interest to measured tetric, an and measured interestionation. Incomplete our consistent (high, not the based assesses of meabhains. Inter and that mean an interest insue the mailware. Interest which the mean and mean of these reasonance is the test material terms for the mean of these reasonance is the test material mean for means therein and entitle and the material mean for the mean of these is the first structure to be test to be the interchered a former for mean lines to be the test is the interchered a former first structure to be the test of a interchered a former for a manufactor to be the test of a interchered a former first structure to be the test of a interchered a former first structure to be the test of a interchered a former first structure to be the test of a interchered a former first light into the test of the mean of the test of the test of the test of the test of the state of the test of the state of the test of the test of the test of the test of the state of the test of the test of the test of the test of the state of the test of the test of the test of the test of the state of the test of the test of the test of the test of the state of the test of the test of the test of the test of the state of the test of the test of the test of the test of the state of the test of the test of the test of the test of the state of the test of the test of the test of the test of the state of the test of the test of the test of the test of the state of the test of the test of the test of the state of the test of the test of the state of test of the test of the test of the state of test of the test of the test of the state of test of the test of the test of the state of test of the test of te

The states in assign this case (in a line in a second to be a second to a second to a line of the second to a second to a line of the second to a second to a line of the second to a second to a line of the second to a second to a line of the second to a sec

and spreading the later of the line of the later of the second to the se

The field subjects and total that a particular to a particular term of any or and the transfit total and the transformer to the second structure total and the transformer to the second structure total to a second structure total total and the structure total and the second structure total and the structure total total and the structure total total and the structure total and the structure total and the structure total and total and the structure total and total and total and total and total and total and the structure total and to

The United States Employment Service and Politics

The need for some form of public employment service was first recognized by the nation's cities. New York City had begun the first service in 1834 and San Francisco founded offices in 1868. In 1890, prodded by the Municipal Labor Congress of Cincinnati, five Ohio cities founded offices. In 1893, far west cities such as Seattle, Spokane, and Takoma responded to growing local pressure ¹⁷ and established municipal offices.

In 1907 the Bureau of Immigration, then under the Department of the Interior, founded a Division of Information "to meet the problem of oversupply of immigrants in port cities." Congress refused funds for field offices in several cities and the only one authorized was that at Ellis Island.¹⁸

Shortly after the inauguration of the Wilson Administration in 1913, the bureaus of immigration and labor were transferred from the old Department of Commerce and Labor to form the nucleus of the new Department of Labor. Congress was reluctant to advance funds for a national employment service or indeed for any nation-wide functional agency to deal with labor problems. The department eluded this restriction by establishing employment zones under the immigration inspectors in the various states. Washington (14), California (14), and Texas (10) received the highest number of offices.¹⁹

The total appropriation granted the Department of

-held Live and the bid web forth in Adda to be a low

The inter the second and by the partition of \$200,000 and \$200,000

in 1997 the negate of lasterers, when were the Department of the branching, measure a character of laterestics "to east the position of presentable of (uniposition 10 page of lines." Company refract freds for field offlass is sucand sittles."

Analysis and a line of the basemention of the direction Analysis and a line of the analysis of the mean of the provider of and labor ware to be and the analysis of the mean and the mean and the mediants are solutioned in attended the test and antically the provide to the test of the attended to the test and anyther war solution at the attended to the test and anyther ware to be and the attended to the test and anyther ware to be and the test of the test and anyther ware to be and the test of the test and anyther ware to be and the test of the test and anyther test and the test and the test and anyther test and the test and the test and attended to the test and the test and attended to the test and test attended to the test attended to attend the test attended to attended to the test attended to the test attended to attended to the test attended to the test attended to atte

by Description and Distances on Liphoneppy Lagest and

Labor by Congress for the 1918 fiscal year was one-third what was requested. In the absence of appropriated funds and specific legislative authority, the department went ahead and issued directives for the creation of a USES on January 3, 1918. To finance the operation, the President provided \$825,000 from his national defense and security fund.²⁰ Their position was that legislative authorization existed in the language of the department's original, 1913 charter. "to foster, promote and develop the welfare of wage earners, to improve their working conditions, and to advance their opportunities for profitable employment.²¹

There the legislative issue remained for the remainder of the war. The war emergency powers of the executive, the centralization of power in the hands of the various departments and boards, and the military necessities provided the momentum which swept the nation along. With the Armistice and the congressional elections in November 1918, conditions changed quickly. Any previous consensus was quickly forgotten as politics resumed with a vengeance. Congress moved to cut off appropriations and information functions simultaneously.

The USES appropriation for the fiscal year 1919 was carried in the Sundry Civil Bill which was still before the House during February 1919. Monies for the past activities (that is, fiscal 1918) of the USES were in the Third Deficiency Appropriation Act also before Congress in February. The CPI and USES appropriations were sharply

Later of the time the time form the symmetry of entropy and the second of the symmetry of the

Are of the may. Do not maximum provide at the momentum, the experial attinue of power to the basis of the terminant departments out bounds, and the estimate sementifies are wided too constrains which must be whitten along a thic the heatistics and the experiment of whitten along a thic the institution observe with the residence in the terminant depicted proposition as polyther research with a trademonic from these works to the off incrementations with a trademonic formations along the set off incrementations with a trademonic formation along the set off incrementations with a trademonic formation along the set of the

The Disconnected bird for the Man Man Man Man Pills and searches in the South South Side States and All and a state the broken howken between 1915, which would be an All and the time the frink hay finned 1915 or man (see out and to be the Side frink hay finned 1915) or man (see out and to be the Side frink hay finned 1915) or man (see out and to be the Side for the second 1915) or man (see out and the Side for the second 1915) or man and the second second second for the second second 1915 and the second seco

reduced or eliminated in the Sundry Civil Bill. A rider requiring all government duplicating to be done at the Government Printing Office was attached to the same bill.²² The Sundry Bill was signed into law March 1, 1919. The gag rider was attached to the Deficiency Bill. That bill was passed by the House off February 28, 1919; however, it was filibustered and died in the Senate March 4, 1919. The Deficiency Bill was reintroduced after the convening of the special session in May and passed with the gag rider attached.²³

The administration did not shrink from the struggle with Congress. In late February, the President called for a conference of governors and mayors in Washington, D. C., March 3-4. Although the League of Nations and the Versailles Treaty were the most newsworthy issues, the domestic front was not forgotten. The Washington Post reported:

The intimation is given that he [President Wilson] has some ideas for cooperation between Federal and State and municipal government looking to give employment to idle men. Doughboys returned to find jobs held by women and flat feet men. There are 350,000 out of work.²⁴

It was an angry group of governors and mayors who assembled in the capitol. They condemned Congress for failing to pass the appropriation bills and the executive for failing to provide policy leadership. Colorful Mayor Rolph of San Francisco charged that the government had failed to provide leadership. "Congress has adjourned, the Fresident has gone to Paris, and the vice president to Phoenix. Everybody has flown the coop except the mayors.²⁵

restances or allefaction is vie finally if will birth i without reaching and arrangement and invites in the same that investment intention offices are alterated to the same this.¹⁰ The ready offic and arrange to the three to the the same this.¹⁰ risks was attacted to the two to the target that the transit was attack by the series of represent 67, 1919, hearware, 19 an efficiency of an event of a same to the target the transit of the target of a same restriction of the target target the efficiency of the target of the target target to the target target the target of a same restriction of the target target the target target target and see the target of the target target target the target target target and a section of the target target target target target to the target of the target and particular target the target target target of the target and particular to the target of the target target target of the target and particular to the target of the target target target target and the target and particular target target target target target target of the target and particular to the target of the target target of the stranget of the target and particular the target of the target of the stranget of the target and particular to target the target of the target of the stranget of the target and particular the target of the target of target of target target of target of the target and particular to the target of target of target of target of target of target target of target of target and particular target of targe

The shirt of the second state of the second state of the strength of the strength of the second state of t

The sume block for supporting to Prove the stand with the sume block for supporting to play and where and similarity heres and blocking to give any light hald by summer and First and. That will be the sumport of sume and First and. That will

The same an every second of permanent and adjust the assessed in the capital. They contained destrout the falling to part the second start of landsweeks. Solarith the terminant of the provides sating fasternage. Solarith the define to provide basesseky. "Destrouted at the define to provide basesseky. "Destrouted at the define to provide bases are get for the provides of the fast of the terminant to be the second of the start of the freedom is a second of the second of the start of the terminant of the second of the start of the second of the terminant of the second of the start of the second of the terminant of the second of the start of the second of the terminant of the second of the start of the second of the second of the terminant of the second of the start of the second of the second of the terminant of the second of the start of the second of the second of the terminant of the second of the start of the second of the terminant of the second of t

D.

Secretary of Labor Willism B. Wilson had not adjourned. He addressed the conference and raised a spectre which would be used repeatedly in the future. The destructive strikes in Seattle, Washington; Butte, Montana; and Lawrence, Massachusetts, were neither economic nor industrial in origin. They were political attempts to set up soviets in the United States.²⁶ The Seattle general strike was much in the headlines. It brought Mayor Ole Hanson to national prominence and served to complicate the labor situation without clarifying very much.²⁷

The AFL, which represented almost all the organized unions in the United States, had strenuously avoided association with the radical Socialists and the IWW. In the Mast and Midwest, this program was not exceptionally difficult. However, in the far West, the radical strain ran much deeper. Many of the laboring men were in fact Americans of several generations. Their westering had been motivated by a native American radicalism. Accordingly, the strength of the IWW was located in the West.²⁸

As the war began, the shipyands of Portland, Seattle, and Tacoma were expanded considerably. The construction of shipping came under the firect control of the government's Emergency Shipping Corporation. Production accelerated sharply and with it a demand for skilled labor. In Seattle, that skilled labor formed closed shops.²⁹ A Central Labor Council was established to represent all the eraft unions of the area. The Washington State Federation of Labor published

because of the interpreted the prophetic of the end of a second secon

The Arts and a three second of the street of the employed watered to the restant streets of all the last the last the streets and the last of the streets of the last of all streets, we is provide the rest investment's different. Therewer, he he he sect of the velocity streets we and there is the sector of the labority and the base of the sector sector is a street of the labority and the base of the sector of a subtree mathematical field the streets we attreets of the sector sector of the labority and the base of the sector of the sector of the labority and the base of the sector of the sector sectors of the labority and the base of the sector of the sector sectors of the labority and the base of the sector of the sector of the labority and the sector of the sector of the sector of the labority and the sector of the sector of the sector of the labority and the sector of the sector of the sector of the sector of the labority and the sector of the sector of the sector of the labority and the sector of the sector of the sector of the sector of the labority and the sector of the sector of the sector of the labority and the sector of the sector of the sector of the sector of the labority and the sector of t

As the new many an astronation of reflamin marking and the test theory and a set the test the set of the set the set of t

its own weekly newspaper, the <u>Seattle Union Record</u>. The paper was edited by E. S. Ault and its offices were located in the Seattle Labor Temple.³⁰

The Central Labor Council struck a more militant line than the AFL throughout the war. Labor was in an advantageous position because of the continuing demand for the skilled craftsmen needed in the yards. In most cases. disputes were resolved through the federal mediation machinery of the War Labor Board. During the war, the council accepted federal mediation without conceding the decisions of the board to be binding upon them. The issue came to a head on January 31, 1919 when the council, rejecting the adjudication of the War Labor Board, called a general strike.³¹ The Secretary of Labor characterized the strike as an attempt to set up soviets in the United States. Mayor Ole Hanson was described in heroic terms for his resistance to Bolshevism. 32 The offending evidence cited by other newspapers and the government was an editorial from the Union Record of February 3, 1919. The editorial stated the objectives of the strike were political and led down a "road that leads No One Knows Where." 33

Congress insisted that the USES was deeply involved with the union movement in Scattle. In 1918, reports had been published that Midwest offices of the Employment Service were refusing to accept applicants for Scattle jobs unless they could show proof of union membership.³⁴ The Department of Labor admitted that this was in fact the the set weathy commenty of a parents colors comments incovenue was attind by to be and be and incoments from a statement was bronbad in the manages former from the fill

unividizes when a provide Zimmer second instruct and then thus the full-bid stars on the many later and ranks 197 Anyonal seriistifare and by assumed anithers propagates to culman spons of allowing sold or indicate second barry have in Little out Distriction assessed and required involves were assessed suchtwerp of the lar-Labor loast, thein the net, the out on photosty consists on the first of the first of the first of the second statement of the second second party party and the last of the last party have been and the -unput allowing and only 0.007 . Il without so done a bd adams then the adjust out in the left to pair adjust and and doubterrowners under the party of the office of the state of the s courses had been and on a courses on her of pursuant on he makets many of a manage and descented to herein the bir his with or and tanta in advantant To the erradian staticate state men' delivable on any desirements and due propagation manage statute latentic and fairneys is from an included and a much but has institution over original in morthworlds with ALL NAMES AND ADDRESS ADDRESS

Comparison furnitual that her other many county through and a still be to be to be the second to the

practice. W. B. Wilson contended it would be unrealistic and cruel to enlist non-union labor who would arrive on the West Coast and then be forced to join unions.

The <u>Union Record</u> provided a good press for the USES. During February and March, when the regular appropriation was before the Congress, there ware eight stories favoring the service. The articles had stories ranged from straight news concerning the Songressional action to attacks on congressmen and senators for their opposition. The <u>Union Record</u> made clear that they favored a federal system of labor exchanges, feared civil disorder if unemployment was not checked, and damned Congress for failing to act on the fourteen million dollar proposal for a permanent service. "Senators and Representatives should be notified officially by unions to continue U.S.E.S. . . . Workers, write:"³⁵

Perhaps the most revealing article appeared February 20 as "Gossip from Washington" by "Anise." The article contained an interview with a USES official, F. A. Silcox. After a discussion condemning the private labor exchanges and unsatisfactory approaches to unemployment, the interviewer challenged Hr. Silcox in a friendly way. "It's getting harder and harder, isn't it, for the government to stay on the fence between capital and Labor?" Hr. Silcox replied, "Strictly speaking," he smiled, "it can't be done."³⁶

Grosvenor Clarkson, Director of the Council of National Defense, retained notes of the Governors and Mayors

And spread to reduce an excession have and a second second terms on and the second sec

The jobs long termination and the second react one to the second reacted of the second reacted of the second reacted reacted of the second reacted rea

Andrease to an investion from another tent to "index." The article's contrained as intervalue with a contrained to be attracted offers a bisecondrive contracted the private bilant contracted and indextications are another to a synthetic time the behave been and backets into Alicent to a synthetic man-"it"A anistim bander and backets, into a synthetic manment to stars an the desce between any table and an and the size of the second backets and and an and the stars and the desce between any table and an and the stars and the desce between any table and an and the stars and the desce between any table and an and the stars and the desce between any table and an and the stars and the desce between any table and an and the stars and the desce between any table and and and the stars and the desce between any table and an and the stars and the desce between any table and an and the stars and the desce between any table and an and the stars and the desce between any table and an and the stars and the desce between any table and an and the stars and the desce between any table and an and the stars and the desce between any table and an and the stars and the desce between any table and an and the stars and the desce and the desce between any table and an and the stars and the stars and the desce between any table and an and the stars and the stars and the desce between any table and and and an any table and table and the desce and the stars and the stars and the stars and the stars and table and the stars an

successes largers, Strength of the Smull of

-

Conference. The CND staff was still in existence in March 1919 and striving to appear neutral in the struggle between the Congress and the executive. The CND was coordinating voluntary employment placement through the remaining local councils of defense. Clarkson claimed to have organized 1.850 such voluntary organizations in a letter to the Appropriations Committee Chairman, Swagar Sherley February 5, 1919.³⁷ He noted the remarks of Seattle representative Willism Piggott's address: "Forget yourselves and politics. The evil of our whole situation is this country has been the desire of men to hold public office."³⁸

The March conference failed to accomplish anything except a bad press for the administration. Accordingly, the Secretary of Labor called another, to the specific point of the employment service. The conference was held April 23-25, 1919, "to discuss the subject of a National Employment Service in cooperation with states and municipalities, and to project a program for legislation."³⁹ There were sixty-eight attendees from the various state employment agencies, including ten representatives of the federal office in Washington, D. C.⁴⁰ A draft bill (to become H.R. 4305) was produced. Congressman John I. Nolan (Democrat-California) introduced the bill and hearings were scheduled before a Joint Senate-House Committee June 19, 1919.⁴¹

Coincidentally, the AFL's annual convention was scheduled to begin in Atlantic City, New Jersey on June 10.

Conference: The concentry are built to expression to hards 1000 and striktion in member control to the expression between the demander and the member control to the resultion beau volumberg mainteness interaction. The follower strikting level connectes of defermes. Therefore states in the resultion level to the meab reduction control extension to have according to the method of the member interaction to have a second the test of the strikting the second of the second to the states of a second the member of the second to the test of the second of the second of the second of the test of the second of the second of the second of the test of the second of the second of the second of the test of the second of the second of the second of the second of the test of the second of the second of the second of the second of the test of the second of the second of the second of the second of the test of the second of the second of the second of the second of the test of the second of the second of the second of the second of the test of the second o

The matrix restriction of falled in equivalence is another in the state of the factor of the set of the state of the factor of the set of the state of the factor of the set of the state of the state of the factor of the state of the state

totentitestation, the ATA's women's contention and

Samuel Gompers delivered the keynote speech and raised the issue of Socialist-Communist-IWW radicalism affecting the jobless and the demobilized soldiers. A drum beat of publicity was maintained in the magazine press.

It would be consistent to assume that if the USES was in fact agitating for political support among civic and labor organizations, there would be evidence of this activity in the press. Walter Lippmann's treatment of "The Nature of News" is relevant. Speaking on the subject of very complex events, he said in 1921:

. . . the news on these subjects is bound to be debatable, when it is not wholly neglected. . . They do not take shape until somebody investigates, or somebody publicly, in the etymological meaning of the work, makes an issue of them.

This is the underlying reason for the existence of the press agent.⁴²

The <u>New Republic</u> did not take a strong position on the specific issue of the USES. In an article by Arthur MacHahon, "The Crisis of Demobilization," the prospect of cancellation of the government's service to returning soldiers was viewed in terms of a potential for civil disorder. He concluded that the nation "cannot afford to leave a single expedient untried."⁴³

The Survey, "an experiment in cooperative journalism," published several accounts of the troubles of the USES. The magazine was a cooperative weekly venture drawing upon a wide range of correspondents from Jane Addams to Albert Lasker. Edited by veteran progressive Paul U. Kellogg, the February 8 issue published an article titled, "The Attack Upon the Federal Employment System" by Edward T. Devine.⁴⁴ tannak stangarte daŭ instraŭ dan longenza stando ant rajent tanna ef stalalisteronomikanetas maitaklino affaniden den jokkino met den denaklikeni estilaren a dena lani st pokijekin nas majadalteni da dan mandia engenz

"It would be interivation to before this is in a set of the set of

all's, the term as been and the terminate the bened on the decadeshift, then it is a share that the shift indicates, a so little 20 and take atoms there is a shift whether the shift and the user. body weilholds, in the simulation of the shift and the user. Shift in the side of these

the spectrum in the line of the set and the structure of the letter. The spectrum 'the line of the structure is a structure to be tested of the spectrum of the solution of the set of the structure is the structure of the spectrum these is a solution of the structure of the spectrum these the testers of a solution of the structure of the spectrum these the testers of a solution of the structure of the spectrum these the testers of a solution of the structure of the spectrum these the testers of the solution of the structure of the spectrum these the testers of the solution of the structure of the spectrum tester the testers of the structure of the structure of the spectrum testers of the testers of the structure of the structure of the spectrum testers of the testers of the structure of the structure of the spectrum testers of the testers of the structure of the structure of the spectrum testers of the testers of the structure of the structure of the spectrum testers of the testers of the structure of the structure of the spectrum testers of the testers of the structure of the structure of the spectrum testers of the testers of the structure of t

"LonkEnerging, and the second of the strength of " Long-Long" ent" - in a second source of the interval of the second se the article justified the service's function under the departmental charter of promoting and fostering the welfare of workers. The lineage of the USES was traced to the Labor Policies Board and its chairman Felix Frankfurter. In April, Devine followed with "The F.E.S. Analysis and Forecast." He reported the troubles of the service and concluded that the Washington staff was indeed too large and inefficient.⁴⁵

One magazine with a radically different point of view was <u>Life and Labor</u>, edited by Mrs. Raymond Robins, wife of the controversial Red Cross official. A Chicago publication of the National Women's Trade Union League of America, the magazine owed more to Jane Addams and Hull House movement than it did to the AFL.⁴⁶ The April issue carried four stories concerning the USES. The last story commented:

Due to the failure of the last Congress to pass the urgent deficiency appropriations bill, the Federal employment service bureaus have been compelled to cut down their forces 80 per cent. This reduction went into effect March 22. The order limiting the employment service of the government urged all labor organizations, state and municipal authorities, welfare organizations and chambers of commerce to continue to work as far as possible.⁴⁷

One magazine with a special public was <u>The Federal</u> <u>Employee</u>, published monthly by the National Federation of Federal Employees since August 24, 1916. One story, "The United States Employment Service, A General Overview" appeared in January. The author was a member of the CND.

(ine assists provided the eventies's facilitie adapt the departmental search of the analytics and the inclusion his buttakes at measures for Message of the out and markets in any 1, 1990, 1991, 1991, 1991, 1991, 1991, 1991, 1991, 1993, 1991, 1991, 1991, 1991, 1991, 1991, 1991, 1991, 1993, 1993, 1991, 1991, 1991, 1991, 1991, 1991, 1991, 1993, 1993, 1991, 1991, 1991, 1991, 1991, 1991, 1991, 1993, 1993, 1991, 1991, 1991, 1991, 1991, 1991, 1991, 1993, 1993, 1991, 1991, 1991, 1991, 1991, 1991, 1991, 1991, 1993, 1993, 1991, 1991, 1991, 1991, 1991, 1991, 1991, 1991, 1993, 1993, 1991, 1991, 1991, 1991, 1991, 1991, 1991, 1991, 1991, 1993, 1993, 1991, 1991, 1991, 1991, 1991, 1991, 1991, 1991, 1991, 1993, 1993, 1991, 1991, 1991, 1991, 1991, 1991, 1991, 1991, 1991, 1991, 1993, 1993, 1991, 1991, 1991, 1991, 1991, 1991, 1991, 1991, 1991, 1991, 1993, 1994, 1991, 1991, 1991, 1991, 1991, 1991, 1991, 1991, 1991, 1991, 1993, 1994, 1991, 1991, 1991, 1991, 1991, 1991, 1991, 1991, 1991, 1991, 1993, 1994, 1991, 1991, 1991, 1991, 1991, 1991, 1991, 1991, 1991, 1991, 1994, 1994, 1991,

the constraints of the restrict of the second contract of the second

Disk an the rediners of the late them to months in many the witches there shares any respect that the set of the shares in many bounds to the terms of the part of the terms into the set there there is some if the terms that the terms into the high with a distribution of the terms of the terms into the many and the set the set of the terms of the terms of the many and the set of the set of the terms of the terms of the many and the set of the set of the terms of the terms of the many and the terms and the terms of the terms of the many and the terms of the set of the terms of the terms of the terms of the set of the set of the terms of the set of the terms of the set of the terms of the terms of the set of the terms of the set of the set of the terms of the set of the terms of the set of the terms of the terms of the terms of the set of the terms of the set of the terms of the terms of the terms of the set of the terms of t

Second and a second a second a second a second and a second and a second a

D. M. Reynolds. Major stories appeared in the June issue, one by Assistant Secretary of Labor Louis F. Post, and one by the Director General of the USES, J. B. Densmore, Who said, "A nation-wide employment system is a more important right of the citizens of a democratic country than are adequate systems of roads, schools, railways and other utilities."⁴⁸

<u>The Federal Employee</u> did not print any coverage of the gag amendment. Instead, it concentrated coverage on the positive need of the USES and it attacked the employment service's main enemy, Congressman Thomas Blanton of Texas.⁴⁹ His role in the controversy will be covered later.

The business point of view was well represented by <u>Industry</u>. The magazine was a semi-monthly edited by Henry Harrison Lewis and published in Washington, D. C. It styled itself as an interpreter of industrial progress. <u>Industry</u> came to life on December 1, 1918 and immediately began attacking the employment service. The issue of January 1, 1919 chronicled the history of the Department of Labor and accused the USES of being a "promoter of <u>Unionism</u>."⁵⁰ The story detailed pro-union activities of examiners in Muskegon, Michigan. On January 15, the magazine accused the Director General of the USES, Densmore, with interfering with the processes of justice in the San Francisco District Attorney's office. "Interference by the Federal Government" implicated the leadership of the Department of Labor in a phone-bugging scheme.⁵¹ On February 15, the magazine

The fix manyouldes indjame observious announces for two losses fromes, and he assistants incomptains of lainey losts in prot, and you by the information incomptant of the incompty incompty was and if 'd relationship and branch approach in a contract prot winget of the information of in the means of the source in provided at expression approach of in the means and the source in provided at expression approach of in the means of the source in the source of a state of the information of in the means of the source in the source of a state of the information of in the means of the source of the source of a state of the information of in the means of the source of the state of the information of the termination of the source of the state of the information of the termination of the source of the state of the information of the termination of the source of the state of the information of the termination of the source of the state of the information of the termination of the source of the state of the information of the termination of the source of the state of the source of the termination of the termination of the state of the source of the termination of the termination of the state of the source of the termination of the termination of the state of the source of the termination of the termination of the state of the source of the termination of the termination of the state of the source of the termination of the termination of the state of the source of the termination of the termination of the state of the termination of the termination of the termination of the state of the termination of the termination of the termination of the state of termination of the termination of the termination of the state of termination of the termination of termination

This can descent include the second the second of the second of the second of the second second termination of the second second termination of the second s

Anisotron in the second is and a mathematic allower in the second is and and and the second is an explore the second is an explore the second is and the second is an explore the second is an explo

charged the department with illegal lobbying. On March 1, the page one lead story associated the USES with labor propaganda and said the entire unemploymant problem could not be understood because of that propaganda.

This story appeared in the March 1 issue and Representative Good had offered his amendment February 28.

The new 66th Congress convened on May 19. On June 1, the lead story of <u>Industry</u> printed a resolution of the National Industrial Conference Board (representing 20,000 manufacturing corporations) denouncing the USES as "incompetent, extravagant and inefficient."⁵³ The second story printed the gag rider verbatim and stated the amendment had come from the Appropriations Committee on May 28. It had, in fact, been originally proposed and passed on the floor of the 65th Congress Bebruary 28.⁵⁴ Further, it was offered on the floor for the second time May 28, not in committee. In the same issue, there was a story citing the opposition of the National Association of Employment Managers and the Southern Metal Trades Association.⁵⁵

The magazine then shifted its attention to the hearings of the Joint Committee on Labor for the Kenyon-Nolan Bill. This bill proposed legislative authority for a permanent, national employment service. Stories attacking bisers of the American state this allocal (her American in America), the shar out fred stars an outside the American bills and prophasels and war also entities are defined at an out to have and and he an excluse bicares of that propheticity

84

The state of the line of the second of the s

und had offered bir annument Antonic it.

These is the field formation eccessing printing a constraint of these is the field of the constraints of the field of the constraints of the field of the constraints of the constraints in the constraints of the field of the constraints of the constraints of the constraints of the field of the constraints of the constraints of the constraints of the field of the constraints of the constraints of the constraints of the field of the constraints of the constraints of the constraints of the field of the constraints of the constraints of the constraints of the field of the constraints of the constraints of the constraints of the field of the constraints of the constraints of the constraints of the field of the constraints of the constraint of the constraints of the field of the constraints of the constraint of the constraints of the field of the constraints of the constraint of the constraints of the field of the constraints of the constraint of the constraints of the constraints of the constraints of the constraint of the constraints of the constraints of the constraint of the constraint of the constraints of the constraints of the constraints of the constraint of the constraints of the constraints of the constraints of the constraint of the constraints of the constraint of the constraint of the constraints of the con

The second two contracting the errorsion in the based oper at two color constitutions and black into the integralotter willing to the well second and the integration of the second se the bill appeared June 15 (two), July 1 (two), July 15 (three), August 1 (two), and August 15.

Hearings on the Kenyon-Nolan Bill considered two Senate bills and the above mettioned House bill. The USES had been eliminated as a duly authorized agency for fiscal 1919 when it was eliminated from the <u>Sundry Bill</u> in March. It still had a hope of survival in the Third Deficiency Bill pending in Congress or through passage of any of the bills before the Joint Labor Committee.

Two bizarre incidents developed which raised fears of unchecked and irresponsible federal government interference in local affairs. Both cases were used against the USES and its officers.

The Blanton case involved USES-prepared editorials placed in Texas newspapers. The articles were used to highlight Blanton's opposition to the government's employment policies. Department of Labor funds were used for the traveling expenses of USES operatives in Blanton's Texas district. Lastly, Blanton presented evidence that the USES was promoting the AFL-affiliated Federal Employees Union among all government workers.⁵⁶

Congressman Blanton of Texas was an implacable for of the USES. He was not a member of the Appropriations Committee and his attacks upon the service occurred on the floor of the House and before the Joint Labor Committe. Immediately following Congressman Good's proposed gag amendment on February 28, he announced his support and

the Addit segmented come 15 (mag), July 1 (see), July 35 (times), Answer 1 (traj), and Answer NY.

State parties and the story addition [11] annihilars her many a tille and the story additional many bill. The first has been elistened are a fully emissively dec Freez 1999 when there alletisated from the ignitive att is beyond its attil had a loss of merival in the first without way in this parties he form of further institute for the first has been be form the merival in the first and the first interval.

The visit and for efficiency inches and and former formers and formers and formation of the second s

Second and the second of the second of the ingliced of the formation of the ingliced of the ingle state of the second of the ingle state of the second of

showed telegrams he had received from labor unions.⁵⁷ In May, after the special session had convened, he temporarily killed even the meagre \$272,000 deficiency appropriation for the service by subjecting it to a point of order as new legislation.⁵⁸

Under the Fules of the House, an issue carried in an appropriation which is construed to be "new legislation" can be returned to committee by a single member's raising a "point of order" and being upheld by the Speaker.⁵⁹ Elanton succeeded in delaying the USES appropriation in this manner. The same maneuver could have been used against Congressman Good's gag rider, which he admitted was subject to a point of order; however, no one raised an objection. This implies that the House was in unanimous agreement (of those present) on both occasions that the amendment passed.

Elanton was a former judge from Abilene, Texas. He held ranching interests in that area. He served in the 65th and five succeeding Congresses before resigning to run unsuccessfully for the Senate in 1928. He returned to Washington with the 71st Congress in 1930 and served until defeat in 1936. He died on his Texas ranch in 1957.⁶⁰

Besides fighting the USES on the floor of the House, Blanton was a colorful witness before the Joint Senate-House Labor Committee hearings on the Kenyon-Nolan Bill for a permanent national employment service. He produced witnesses who charged the USES was forcing government About the strate of the ball or second of the ball of

Note that the balance of the score on the from the second as an appropriation of the state of the score of the from the second of the score of th

Charton was a freeze fabre true mblant, freeze to the term in rafid randshire freezens to that true, ar second to the Symbols fits annuments are transported and true. A second to the considerand of the transported to form, as an and the base of the target of the the transport of the to the defeat to the transport to the transport of the to the defeat to the transport to the transport of the to the defeat to the transport to the transport of the to the defeat to the transport to the transport of the to the defeat to the transport to the transport of the to the term of the transport to the transport of the to the to the defeat to the transport of the transport of the to the term of the transport of the transport of the to the to the term of the transport of the transport of the term of the term of the transport of the term of the term of the to the to the term of term of the term of the term of the term of term of the term of term of term of the term of the term of term of the term of term

instate. Disping man a subscript alligness before him 15161 Sectors logies labor thread then morelage on the Mergen-Solan 1921 for a paralonic additional continues birthing in proemployees to join the National Federation of Federal Employees.⁶¹ He produced letters and editorials from the <u>San Antonio Express</u> which alleged that the local USES head, H. W. Lewis, was calling for his defeat.⁶²

The issue of organized labor was a particularly intense one in Texas. When an unskilled labor shortage developed early in the war, the USES was instrumental in the importation of a large number of migrant Mexican workers. This was not in itself unusual since Texas has traditionally depended upon both legal and illegal Mexican labor. What was unusual is that President Wilson had issued an executive order in June 1918 directing that all hiring of unskilled labor be done through the USES. Further, the federal mediation of wartime labor disputes seemed to favor the cause of organized labor. 63 This culminated in a decision of the War Labor Board on February 21, 1919 against contractors and for a carpenters union in San Antonio.64 Congressman Blanton saw the unionization of south Texas through the agency of the federal USES and migrant Mexican laborers as a future possibility.

The feisty congressman became something of a hero to his constituents when Samuel Compers used the June 1919 AFL convention in Atlantic Beach as an occasion to attack Blanton. The page one story was headlined "Gompers Flays Blanton" and the union leader went on to say, "As time goes on, Blanton will be eliminated or left at home as others of his stamp have been."⁶⁵

"In Long of supervision lates and a pertindicular induced win to provide the an evening of the house the sharest marks for the same the pass has been deep to the state of the second secon extended and a farmer would be required a the sufficiences and tall spinted events of Franklin Lines I deal and dealership PERSONAL IN ADDRESS THE STRATEGY FOR SHARES IN ADDRESS SHEET AND refer to these parts diverting that wat have and in the second and some figuration why property that the property have a particular To prese our second of Second Spinsorship to write 2 supports to work provide laboration of the solution and the solution of the non-functions that have only all a first section of the prost to the and for a comparison water in the second of the and security react more he solventeeness set our manage second of the rest of the line of the parents - edition provide a second state of the

The Period and Period concernments formed allocations of a formation with a sound bin and the sound

The <u>San Antonio Express</u>, which had used the USES material attacking Blanton, printed none of the controversy from the floor of the House or the labor committee hearings. On June 28, it did print USES Director General Densmore's denial of Blanton's charges before the committee.⁶⁶ The same story reported the adoption of House Resolution No. 225. That resolution called for an investigation of Densmore's and the USES's involvement in the San Francisco trial of labor leader Tom Mooney.

The next evolution of this scenario occurred in October 1919. In a long speech on the floor of the House, John I. Nolan of California revealed that the Blanton charges contained in the House resolution offered in June (H. Res. 225) were not only false but were the result of an act of entrapment by Department of Labor employees. Nolan then called for a censure of Blanton, asserting that he was an agent of the National Association of Manufacturers. The censure motion failed and for that matter so did the Kenyon-Nolan Bill.⁶⁷

If the Blanton case contained comic elements, the Mooney case had elements of the tragic. Thomas J. Mooney was one 6f four labor leaders convicted of the 1916 San Francisco Freparedness Day bombings that killed ten and wounded forty. Mooney and Warren K. Eillings were sentenced to death. The case fragged on through the 1930's, involving the Supreme Court, a Presidential Commission, the President himself, and the international labor movement.

Netberick attacked barenet anticket were of the automate from the fitter of the horse are the baren countries the from the fitter of the horse are the baren countries the in items of, at dat years and item the baren countries design of theorem's counter prime the transition to the horse stars reported the statistics of the second to the fits. Their resultifies withink for the transition of the baren is and the territe the transition of the second of the territe the transition of the second the territe the transition of the second of the territe the transition of the territe of the territe territe the transition of the second of the territe territe territe territe territe territe territe of the territe territe territe territe territe territe territe territe of the territe territe territe territe territe territe territe territe of the territe territe territe territe territe territe territe of the territe territe territe territe territe territe territe territe of the territe territe territe territe territe territe territe territe of the territe territe territe territe territe territe territe territe of the territe territe territe territe territe territe territe territe of the territe ter

The search and raise of and a second of the second by the second of the second second

If the firsting onto the contract on a second of the secon

What is of concern is the actions of the Director General of the USES. John B. Densmore.

Criticism of the USES was both general and specific. As the House and Senate bills were referred to committee, congressional criticism concentrated upon the Mooney case. House Resolution 128 was adopted June 27, 1919 and referred to Secretary of Labor Wilson. The resolution consisted of three specific questions:

1. What connection in behalf of the Department of Labor, if any, has John B. Densmore, now Director of the United States Employment Service, had with the case of Thomas J. Mooney, convicted in California of crime, stating in detail the activities of said Densmore concerning said case, and the expenses of same itemized that were paid by the Government, and upon what authority of law, attaching copies of all reports concerning same made to the Department of Labor by said John B. Densmore.

2. What connection in behalf of the Department of Labor, if any, since the punishment of said Thomas J. Mooney was commuted to life imprisonment, has any employee of said Department of Labor had with the said case of Thomas J. Mooney, stating such activities in detail, the purposes thereof, the expense itemized in connection therewith that has been paid or is to be paid by the Government, and upon what authority of law, attaching copies of all reports made to the Department of Labor concerning said case?

3. What requests on the Department of Labor, if any, have been made by a grand jury or a court in California for said John B. Densmore to appear in California to give evidence, and what action concerning same was taken by the Department of Labor?⁶⁸

Secretary Wilson refused to release all the information to Congress, specifically the financial records. However, a copy of the Densmore investigation was attached to the report. Densmore had initiated the investigation at the direction of the Secretary of Labor. He pursued it that is of indexer in the polices of the surger in the is the surger.

and the invalue of the more were noted present and specifies, As the invalue and means within new substant is consilient. Sequenceionic withing a summarized spectrum in consilient. Secure mentation 120 was adopted from 25) 1010 and referred to beneticary of tanks distant. In resolution membered of the partits quarties.

In other, his consection is hereif of his Desirtant, at Aator, hi man, has term is inclusion of the Desirtant of the United Desire has term is inclusion of the star cash of Desire is bound, second of the initial term office, evented to be termine with the antitution of the restriction what another has a strain of the antitution of the star with the base of the strain of the antitution of the start with the termine with the antitution of all restriction with the second of the antitution of all restriction with the second of the strain of the antitant and restriction of the second of the strain of the strain of all of the second of the second of the strain of the restriction of the second of the strain of the strain of the restriction of the second of the strain of the strain of the restriction of the second of the strain of the strain of the restriction of the second of the strain of the strain of the restriction of the second of the strain of the strain of the strain is the strain of the second of the strain of the strain of the strain is the strain of the second of the strain of the strain of the strain of the strain is the strain of the second of the strain is the strain of the second of the strain of the strai

So that required in the Localization of Local and a link of the second o

theirs of the partition refused to recease all the inference that to therepart, specifically the Humaital presents. Here is a supp of the incoder breattin like the standard to the resure. Training the tetrated to breattantic at the freetister of the incode of the incode of the in his capacity as a former solicitor of the Labor Department and the general authority of immigration authorities to investigate and deport aliens. He stated in the report that he had two tactical approaches to the investigation; one open, the other secret.

The first was to select a number of special operatives, start at the beginning, and conduct a searching and thorough inquiry into every phase of the case, including the antecedent incidents, past history of the principals, the crime itself, and then, of course, the actual handling of the case by the prosecution. In an investigation of this scope and character it would have been necessary to be clothed with the power to summon witnesses and administer oaths, and it would not have been long before the whole operation would have been handicapped by the widest publicity.

The alternative plan was to proceed secretly, with but two or three men, and make no move that would attract attention, either from the prosecution, the defense, or the corporate interests of the city of San Francisco. This second and less spectacular method had its drawbacks, which however, were more than balanced by its obvious advantages. It was therefore decided to work secretly.⁶⁹

Mr. Densmore went on to describe how more than two months of careful and clever work was required to place a dictaphone and the attendant problems of background noise, etc. Verbatim and reconstructed transcripts for the period September 5, 1918 through October 26, 1918 follow, the general conclusion of which was that the district attorney had, in fact, framed Mooney and his associates by a combination of bribery, perjury, and other unsavory acts. Densmore concluded his report: In His supplify an a furney willy an at the later underlands and the presented anterprise of balarwitten anterlables to breakfingth and report altern. In water in the reserve that the test yes reaction approximation on the trained.

pervision particular to reaching a particular at any fresh add what as the best of some too some the second set of find showing and and the story plays of the rate, but the int the subprobut their simple plant will be sent adapted to avoid her officers (well and a furners, of scientifications and us man and to antificat forthe ADDRESS IN THE ADDRESS AND ADDRESS the property and the personal of the print of the party of the and Allouise 3. Alon authors with further parameters in an average of the suspense three block land to the state and a contract and have - utilization reading out of harmonic and Allower mants wrom my point from party inwyild the out- next all period at the state of the part that you will be drawn the definition and the representation between an up one with the Contrast taken - taken working and long and the - booking what wants went to an and the dominant provides the bart bart positivation and the stamptor be controls and out banan The stated by work metrows if

In the second of the second

The issue involved is immeasurably larger than the city and county of San Francisco. On the day that the State supreme court confessed that it was without power in the premises the issue became larger even than the sovereign State of California. The fact is that in its true proportions it is an issue not unworthy to be ranked with the other great problems arising out of the war now being waged for the rights of man and the liberation of peoples.

With these facts uppermost in mind, it seems but logical, in bringing this report to a close, to suggest that it would be well within the province and privilege of the Federal Government to devise some means by which, without giving offense to the duly constituted and honestly functioning authorities of the city and county of San Francisco, these several defendants would be assured of those rights before the law which are guaranteed by the Federal Constitution.⁷⁰

The Kenyon-Nolan Bill failed. In fact, it failed in every succeeding Congress until 1932. Herbert Hoover vetoed the bill that year; however, the much modified legislation was finally signeddinto law in 1933 by Franklin Delano Roosevelt as the Wagner-Peyser Act.⁷¹ It did not include a USES of far-flung propertions. Today's employment service is basically an information and classification activity.

To Whom the Spoils

The failure of the Kenyon-Nolan Bill and other social justice bills was due to the overly zealous activities of subordinate officials in the Labor Department. Secretary W. B. Wilson seemed sincerely regretful in his report to Congress, and Densmore, shortly afterward, was dropped from government service. However, the incidence of scandal did not deter Densmore any more than it Creel or

The Lease Liverstood is inconstruction in the the time the rile and example of the framilitors, the bis the time the distance reserve court constructed they is and although the lives the seconder itals of malifrontian. The free is they is that is 1% is reached with the of malifrontian. The free is the second is reached with the olime press and the second out of the war and belle interpret from the second of any and the livesteries of malifrontian from the second and the second of the war and belle interpret from the second of any and the livesteries of any second any second of any and the livesteries of any second any.

And other the second to be another to an of a second barbard only in bringing black researd to a shifter be antiped the fit seals to sell extra the provises and privilege of the Tobered Torrerseneed to Brits according to a shifter of the sell extra the the this according to a second to the sell extra the the the second to be been at the second and the articles of the second to be addressed for these the the second to be an all the second to the second and the second to be and the second to the second second to be the second to be addressed for these these arts and the fit with the second to be addressed by the Taberes arts and the fit with the second to be addressed by the Taberes arts and the fit with the second to be addressed by the Taberes arts and the fit with the second to be addressed by the Taberes arts and the fit with the second to be

the every susception with further, in fails is further to every susception for order and the set of the set of the setter the bits that they have a set for a set for and letter for any finitive state and the trip is furnithe letter for the finitive state and the trip is furnithe letter is the finitive state of the set of the set of the letter is the finitive state of the set of the set of the set of the finitive state of the set of the set of the set of the finitive state of the set of the

THE SHARE HAVE NO

The fullers of the terrors-submertic this sites and the second states and the analysis and the analysis and the second states and the terror second states and the terror states and the terror of the second states and the terror of terror of the terror of the terror of terror of

Babson. Long before the Armistice they had recognized the central fact that whoever controlled the information to America's laboring class certainly influenced economic policy. The managerial revolution had put a new premium upon the man who could communicate to both labor and capital.

The mutual recognition of the changes led to a jurisdictional dispute between the CPI and the Department of Labor. It was essentially a controversy of appropriations allocation and function. Creel insisted that his committee was the single, central information source and brought his former boss William L. Chemary into the CPI to take over the publicity of the Labor Department in the spring of 1918.⁷² This activity consisted of issuing a weekly labor letter. Creel stated his position in the June 1918 testimony to the Appropriations Committee.

When Mr. Babson came here his idea was to issue bulletins to the manufacturers telling them how they should regard capital. I thought my problems were sufficiently delicate without adding those to my list, and I transferred Mr. Babson to the Department of Labor. Mr. Babson does not release a single thing to the press.73

Babson was not technically concerned with press releases. The information function with which he identified was on a loftier level than press releases. His Information and Education Division was concerned with the likes of W. H. Taft and Felix Frankfurter in the policy sphere. Besides the ubiquitous USES, he had direct access to the National War Labor Board and the War Labor Policies Board.

Anderson' Lange Settions Man Landers' Los Stars and meroscalized the Anterson's and Mank Anterson and antible him forfarenci ber Anterson's and Mank Anterson and and him? Anterson's meridian policity. Whe management is were that and a new provides approx the line the Const management of the internal labor deb mention. The shitted resonant time of the internal for a line to a set be and the second termination of the internal for a line to a second termination.

properties the second of a control of the second of a second of a second of the second

Mare in the same same being bill i has may to family taked Mare in the same solution withing tests the provident sensed occavel. I summing the set to be like, multiplete by frithing we stimme withing these to be like, and i the interpret way billing to the light hereit of intoir.

And and a second transmitty approximation of a second reliance the bifurnaria and and the second of a second of a reliance of a boling first level the second of a second of a lifteen of a. I. Tori And Telly reconfidence in the poly approxe. Contains in the poly first with the second of a second at the second of a boly lift to be a second of a second at the second of a boly lift to be and direct around a second a second of a second of a second of a second and the second of a second of a second of a second a second of a second of a second of a second a second of a second of a second of a second a second a second of a second of a second of a second a second of a second of a second of a second a second a second of a second a second of a second of a second of a second of a second a second of a second of a second of a second of a second a second of a second of a second of a second of a second a second of a second of a second of a second of a second a second of a second of a second of a second of a second a second of a second of a second of a second of a second a second of a second a second of a second a second of a second a second of a second a second of a second a second of a second a second of a second a second of a second of

The organizational experience of the Council of National Defense was duplicated within the Department of Labor. Babson's very sympathetic 1919 biography of William B. Wilson describes the organizational process. The President's Mediation Commission had traveled the United States from the summer of 1917 to January 1918. It was led by William B. Wilson and Felix Frankfurter was counsel.74 After inquiring into capital-labor conditions throughout the United States, the commission submitted a report to the President. The Secretary of Labor appointed an advisory council for his department, composed of many of the same men. The public. National Industrial Conference Board (NICE), AFL composition formula was used. 75 The Advisory Commission (parent to the Advisory Council, and mainly the same men), recommended a considerable expansion of the department to Secretary Wilson March 29, 1918.76 President Woodrow Wilson confirmed the recommendations by proclamation April 8, 1918, renaming the Advisory Council the National War Labor Board (NWLB). The functions of this board were "to adjust labor disputes in fields of production necessary to the effective conduct of the war." 77 Further, in order to coordinate the multiplying governmental agencies dealing with labor. it was necessary to create a War Labor Policies Board (WLPB) under Mr. Felix Frankfurter. Indeed, the "Government had become the greatest employer in the country."78

Like the CPI, the WLPB and the NWLB were casualties

De orealismiltuel experience of the formula of Buddens Coferes and Supplicated side in Langt of in mineradd 0201 sidesiderers every s'condell .verial within . William Associate the constitution and this and beirgent had anthoney, walletter a 'doubtiest and Ostend Haday True Line summer of 1919 Vy Juniney 2918. was led by Atling to "tleon and Falty Symphity bis analithings woold-Inideau ofic anishrood work ", Issues in Revision's Aire Orbital Distance add and an Arministration and Arminettics building to the level of the basevisity of labor another he case he becoment, interfaces all and Lineaus generates as the same and interaction intraction in the pass off any Chiese and allowed the common File soliday brand Mariance during (persons to per profession (persons) and mitnaves alterative a taleasenate a transition and giving of the devertence to increase of term march 29, 1928. " to antideterment of hardbene perime at her been and proclamation april 14, 1228, received the Mriderry Council the tablenet for joint trend (wild). You fimilian of inte -mainten be addedt of address livedal tang as not stand tion percentry to the streetive emeters of the upy off Providency, ba, eroker to countinets, the anitital average. of versions and if . could with antifact as Inexas Informe which our takes outsite antisity for a situation of the second Transforter. Delend, the "Deservance has been by "Transform and in all manufactors

82

Mire Her Wis the wild and the -in wars cassaid the

of the economy drive following the Armistice. Unlike the CPI, some of the employees were able to find a place in the Department of Labor. Roger Babson moved toward taking control of the <u>Official Eulletin</u> of the CPI. He began publishing the <u>United States Bulletin</u> as a commercial venture and continued to do so until 1920 when he merged it with his other publications.⁷⁹

This particular issue became a <u>cause célèbre</u> and continued into 1924. The report of Senator Smoot's Joint Committee on Printing presents the congressional view. What is important is that the storm had not yet broken in Hay 1919 when the special session of Congress convened. The Joint Committee began its investigating in August 1919.⁸⁰

George Creel resisted the foreclosure of his committee's operations until the cause was hopelessly lost. When he had contracted more trouble than he could handle, he transferred his domestic information function to the Labor Department. Hoger Babson assumed the <u>Official</u> <u>Bulletin</u> while retaining his position with the department. Even John B. Densmore received assets. Mary E. Shick was a clerk in the Service Bureau of the CPI. This bureau was the central information point for the entire federal government from March 19, 1918 until the CPI demise. Creel placed her with Densmore March 21, 1919. Densmore acknowledged placing her and went on to Creel about his own plans: of the evented total villence the incretter. With a piece in The mean of the medagese ware dile to find a piece in the legentered of inter- over lebers need there. With control of the official rolleds of the offic is bence pailing the interval is a manual time of the offic is bence the medical the interval of the monitor line of the transmission the medical time is antic line of the second time of the transmission the medical time is antic line of the second time of the transmission of the medical time is antic line of the second time of the second time.

This plants have block to be a second of the second of the

"I shall endeavor to raise funds, privately, to carry on a public information bureau in Washington, which will without charge give disinterested information on Governmental activities."⁸¹

Promotions, Politics, and Profits

It was not only the much-maligned CPI which was embroiled in controversy. The Department of Labor was involved in very fundamental issues which the Congress did not concede to be a proper sphere of activity for the Labor Department.

The post-war economic situation was the paramount The relations between capital and labor, the issue. implications of the managerial revolution, and the newly realized potential of modern communications had political implications which could not be--and were not -- ignored. Those men--George Creel, Carl Byoir, John Densmore, and Roger Babson--who were most experienced in the information functions of the government were in the best position to exploit the new conditions. If the wartime organizations could be maintained and funded, those organizations could continue centralized, federal direction of the nation. Babson's concluding remarks in the W. B. Wilson biography address the principle of government ownership of the means of production. New economic units were coming, the question was in what form.

The United States held an impregnable economic

⁴T doubt antennes to estar routhy printingly to skyle so a print of the printing the same to printing a start without shares at a first based on the printing on a start without shares at a first based on the printing of a start start of the start of the second of the start of the start start of the start of the

all'erry (ne scalitter anothers)

It was said only the additional threat 175 miller was referrified to Automaticary, the Department of Labor sea treations to racy from accorded to reach the Inspersed District Automate to be a proper sphere of patters for the setables Jacob to the a proper sphere of patters for the se-

Decompany, and any opposite alternative pointing of the pulations to faiture exected intervention --time and hes societist revession and he assistant for faminified but anotherization region to faituation matinee Arrentations are heread the bires dolds are traiting ins average india along the limit average and million with a limit were even into a life the second and Compliance of the movements seed by the last to seedle to windship the sky addition of the said the old findings canth be makelained and Freiher, Midne orrestantained as afree -mailed and he introduced distance of the ballyne. parameter strength of an and an and submany arithmeters a formation address of in principle of preprint insurants of the gapta and president areas atting afgerments and _ antipactorup Ter quartion same in state form.

administration of the second product and the second party and

position following the war. Gold reserves, war debts, the dismantling of the German, Austrian, and Turkish empires; and startling increases in United States productive capacity propelled the country to economic preeminence. The question was not "if" future prosperity, but "how much." Accordingly, the economic issue was intertwined with the domestic political issue.

The position of the Wilson Administration was clear. That position also included many attitudes and policies of Theodore Roosevelt's Progressives and even the previous policies of conservative Republicans. W. H. Taft's support of the League of Mations, his participation of the NWLB, and his whole-hearted support of unionization and collective bargaining were symbolic of the change in attitudes.⁸²

The opposite view accepted the principle that there would inevitably be price instability and great unemployment in times of great social change. These fluctuations of the business cycle were inevitable and public tampering was only justified in times of emergency. "... There was no general confidence that depression could be tempered by government action without the risk either of eliminating the self-corrective features of the cycle or simply making things worse."⁸³

Joseph A. Schumpeter, the Austrian economist and political theorist, concluded: (written in 1934)

prodykan yellente in very first versen on this, we distantiches of the format, antiving out yes bound on and searched thereas is a stated a second rest of productive verse offy yropelies the spectry to second rest productive verse question as not "ir frame presenting to the second of the active polythed is a second to the second by the first weight. Association is a second to the second by the first weight.

The perilies of the Vilme Addieterrollies and about a track working an initial and a second the second track and the second taken and taken

would heavitable to prove instability and grant normalized and in the maines of grant social example intervalues of the basisess spale care hereitable and cohine comparise was only justified to bines of marganets. " . . . There was no concred confidence the bines tenerative much for binese the solf-correction rules the bink attack of the of single the bind of f-correction rules at these of the sector of the binese the solf-correction rules of the bink attack of the binese the

Light of marginess characters in 1995.

In <u>all</u> cases . . . recovery came of itself . . . But this is not all: our analysis leads us to believe that recovery is sound only if it does come of itself. For any revival which is merely due to artificial stimulus leaves part of the work of depressions undone and adds to an undigested remnant of malajustment, new malajustments of its own.⁸⁴

Viewed from the central tradition, the activities of the CPI and the UEES were not merely in bad taste. Their involvement in local issues was state-controlled corruption of the political process. Their programs were thinly disguised extensions of wartime propagandizing with the intent of changing the fundamental structure of American life. Worst of all, they were viewed as hypocritical self-promoters who used the rhetoric of reformers for their own personal gain. Former Speaker of the House Jee Cannon, a junior member of the Appropriations Committee in 1919, characterized the situation:

A good many camels got their noses under the tent during the war Emergency and they are now crowding their bodies in with an appeal to Congress that they be consecrated as the government's own. . . They are spreading propaganda, much of it at government expense, to create public sentiment in favor of their permanent adoption; and a great many people try to apply the old proverb that public money is like holy water--free to all who seek salvation.⁸⁵ The state of the state of the second second product the second state.
The state of the state of the second second second product is a state - control the second state state - co

A jost and the site of their that summer with the test of the state of

2.1

¹Katagiri, pp. 219-229.

²George Creel, How We Advertised America (New York: Harper and Brothers, Publishers, 1920), p. 427; E. David Cronon, editor, The Cabinet Diaries of Josephus Daniels, 1914-1921 (Lincoln: University of Nebraska Press, 1963), p. 427, 465.

> ³Mock and Larson, pp. 337-346. ⁴<u>Hearings, Sundry, 1919</u>, p. 1589. ⁵<u>Ibid</u>., pp. 1640-1649, 1663-1668. ⁶<u>Ibid</u>., p. 2479. ⁷<u>Ibid</u>., p. 2480. ⁸<u>Ibid</u>., p. 2482. ⁹<u>Ibid</u>., p. 2488-2489. ¹⁰<u>Ibid</u>.

¹¹Roger W. Babson, W. B. Wilson and the Department of Labor (New York: Brentanc's, 1919), p. 211, 231.

1237 U.S. Stat. 737 (Mar. 4, 1913).

¹³U.S. Congress, House, <u>Hearings</u>, <u>Urgent Deficiency</u> <u>Appropriations on Account of War Expenses</u>, <u>1918</u>, before the House Appropriations Committee, 65th Cong., 1st sess. (Washington, D.C.: GPO, 1917), p. 177, 183.

¹⁴Ibid., p. 184.
¹⁵Ibid., p. 193.
¹⁶Ibid., p. 194-196.

¹⁷Arthur D. Butler, "The Public Employment Service in the United States," unpublished Ph.D. dissertation, University of Wisconsin, (1951), pp. 1-26.

> 18 Ibid. 19 Ibid.

Distant ope Hiradia

"Lawye Treat a full the theory and fait for the forth stream, editer, the Casimat Starlag of Inscolute Starley, 10146-1021 (Lincoln Streaming of Inscolute Starly, 1963), 10147, 165.

Mock and Larson, we. 557-344.

Marvings, Sundry, 1910, p. 1998

Toto, pp. Teast-teast icht-teast.

Tuin. r. 2480.

This on a bigg

Paks -adds bing?

. Listor

11 Souver W. Sabson, F. H. willson and the Department of Labor (New York) Resovant's, 19701, p. 111, 211.

1349 0.5. MTAY, 317 9000. 4, 10133-

Angrooristicas on incount of her hereine, Presers pullyhousy Angrooristicas on incount of her hereines, 117, before the House Sporopristican Greateles, all County 125 and . Deshipper, D.S.: Giv, 1937], a. ITI. 181.

> 14 294.44. 0. 196. 33 201.6. 0. 103. 16 1936. 9. 194-196.

17 Arting D. Butler, The Pohlic for the second tenter in the second seco

19 D.44.

茂色

²⁰Hearings Sundry 1919, pp. 1562-1563.

²¹37 U.S. Stat. 737 (1913); Babson, p. 145.

²²28 U.S. Stat. 622 (Mar. 1, 1919). Originally H.R. 16104.

2341 U.S. Stat. 68 (July 11, 1919).

²⁴Washington Post, Feb. 27, 1919, p. 6.

²⁵Chicago Tribune, Mar. 5, 1919, p. 11. The adjournment of the Congress followed a last minute filibuster which killed several appropriation bills. This forced Wilson to call a special session, the first of the 66th Congress, on May 19, 1919. Republicans held a majority of 45 in the House and 2 in the Senate.

²⁶Chicago Tribune, Mar. 4, 1919, p. 7.

²⁷T.M. McMahon, "The Strike in Seattle," <u>The Survey</u>, March 8, 1919, pp. 821-826.

²⁸New Republic, Feb. 22, 1919, p. 106.

²⁹Don D. Lescohier and Elizabeth Brandeis, <u>History</u> of Labor in the United States, 1896-1932 (New York: MacMillan and Co., 1935), p. 205.

³⁰Seattle Union Record, Feb. 3, 1919, p. 4.

31

Ibid.

³²Address by William Piggott, CND Mss., Series 2 B5, Box 107; World's Work, April, 1919, p. 600. The normally sober and staid magazine commented, "A conglomeration of aliens from Finland and Russia attempted to give American Bolsheviks an example by establishing a soviet in a Washington city, but Mayor Hanson announced that the first 'reformer' to interfere with (city) operations would be shot . . . it immediately dissolved the 'revolution.'"

³³Seattle Union Record, Feb. 3, 1919, p. 4.

³⁴U.S. Congress, House-Senate, <u>Hearings National</u> <u>Employment System</u>, before the Joint Labor Committee, 66th Cong., 1st sess., pursuant to S. 688, S. 1442, H.R. 4305 (Washington, D.C.: GPO, 1919), p. 12. (Hereafter <u>Hearings</u>, NES.) Thissing bundry 1919, m. 1201-1465.

13 H ... Say did there I. Inth) . Sarpharity BOZAL MAN

> INTE B.S. WEAR, AN CAMPY IL, DOLD.

Despitacion Pest, Reb. 37, 1018, p. 5.

Depy of the Courses followed a Last minute Hillworter walch billed servicel appropriation wills. This forced wilson to May IV. 1919. Manufaticane bald a majorize of it in the House and a Im the former,

IT ... BURGE, TIDE STEELS IN MATLC. THE SHITEY. Water a INTU, pp. 421-826.

18 year vaganting Sab, IT, 1810, 9, 190.

19 on D. Lascohist and Elizabeth Frenchein. Elster of taker in the United Blaves, 1896 1973 Dies Toxis

> A or a line of the Arrest material algorst the 3 bin an

Non 107; Monda's Bors, North, 1030, 2 and, Sarden 2 55. mines from Fightend and months approached to give American a mi raives a salidesidaten yd afemnes ne skivelielol vall ady that Language grane's append and they the lines 'reformer' in hitseform with (nity) meantions small be

14 SC. 2583 , C. Mat . Month and all all all all

SAU.N. Courtess, singar-Barney, Fartiers Vellowal Cong. Int main. pursuant to 1. 688. ". 1883. M.H. 4505 (Mashington, D.C.) 680, 19107, p. 13. (Amperfor Mangings) (P85.)

³⁵Seattle Union Record, April 5, 1919, p. 2.
³⁶Ibid., Feb. 20, 1919, p. 2.
³⁷CND Mss., Series 2 B5, Box 107.
³⁸Ibid.
³⁹Hearings, NES, p. 71.
⁴⁰Ibid., pp. 71-73.
⁴¹Ibid., pp. 5-6.
⁴²Walter Lippmann, Public Opinion (New York: MacMill)

⁴²Walter Lippmann, <u>Public Opinion</u> (New York: MacMillan and Company, 1960), pp. 343-344.

⁴³<u>New Republic</u>, Feb. 15, 1919, pp. 81-84. ⁴⁴<u>The Survey</u>, Feb. 8, 1919, pp. 663-666. ⁴⁵<u>Ibid</u>., April 5, 1919, p. 57.

⁴⁶Allen F. Davis, "The Women's Trade Union League," Labor History, Vol. 5, No. 1 (Winter, 1964), 3. Raymond Robins was a Red Cross official who in late 1918 strongly recommended recognition of the Lenin government.

⁴⁷Life and Labor, April 1919, p. 97.
⁴⁸<u>The Federal Employee</u>, Vol. IV, June 1919, p. 352.
⁴⁹<u>Ibid</u>., October 1919, p. 601.
⁵⁰<u>Industry</u>. p. 4.
⁵¹<u>Ibid</u>., p. 4.
⁵²<u>Ibid</u>., p. 1.
⁵³<u>Ibid</u>.
⁵⁴<u>Congressional Record</u>, Feb. 28, 1919, p. 4624.
⁵⁵<u>Industry</u>. June 1, 1919, p. 9.
⁵⁶<u>Hearings, NES</u>, pp. 149-233.
⁵⁷<u>Congressional Record</u>, Feb. 28, 1919, p. 4625.
⁵⁸<u>Ibid</u>., May 29, 1919, p. 423.
⁵⁹Ibid.

22 Strately Ston Bounds April 5, 2319, no 2. 5 ... 18021 105 A.L.M.C. Will have all it and roll as the loss of · Lord Without and a state of the stat Children was Photolic Tel an added All and a state of the second state of the low to the low to the second state of the s " and the second of the line of the second s Conversion in 1919, and All and the "STATE . LOOK S. 1919, P. 37. "Animanial colors short a transa ort"- "The scatter of training the second of the seco -interested billing of the solution of attractive "Tates and taking, how'ld L929. P. 77the statement seed over 101. IT. Jone 1910. D. 358-LUN ... DOMENT TRANSME Constanting of the Strates of the -Lin Libboy When a start of the start pressed have been been been and the start of Stinnange, June 3, 1919, 9, 90 (Local rep and interference)). "Complement Bassing Lines 1991 2819, pt 1425. TTING .. THEN 29, LILL, 74 4231

ablarte

⁶⁰U.S. Congress, House, Document No. 442, Bibliographical Directory of the American Congress (Washington, D.C.: GPO, 1961). (Hereafter Biblio. Dir.) 61_{Hearings, NES, pp. 153-161.} 62_{Ibid., pp. 184-187.} 63 Ibid. See lengthy statements by William B. Wilson. ⁶⁴San Antonio Express, Feb. 24, 1919, p. 4 (ed); Decisions of the War Labor Board. ⁶⁵Austin American, June 14, 1919, p. 1. ⁶⁶San Antonio Express, June 28, 1919, p. 2. 67U.S. Congress, House, Document No. 209, Document No. 157, 66th Cong., 1st sess. 68 Congressional Record, Sept. 16, 1919, pp. 5849-5859. ⁶⁹House Document No. 157, p. 7; Congressional Record, July 23, 1919, p. 3073. 70 Ibid., p. 75. 71 Lescohier and Brandeis, p. 208. ⁷²Letter, Chenery to Creel, May 10, 1918, CPI Mss., Series 1-Al, Box 6; Moch and Larson, p. 208. 73 Hearings, Sundry 1919, p. 54. 74_{Babson}, p. 208. 75_{Ibid., p. 210.} 76 Ibid., p. 211. 77_{Ibid., p. 213.} 78_{Ibid., p. 215.} 79 Mock and Larson, p. 94. ⁸⁰Congressional Record, April 12, 1920, pp. 5561-5563. ⁸¹Letter, Densmore to Creel, Mar. 21, 1919, CPI Mss., Series 1-Al, Box 6; Mock and Larson, p. 71.

bog to the second of the barriers bourses the 442, 3165100. repliced threadour of the barriers bourses thereing the bourses

TOTAL ADDING

This this was a sharped

ASTRIAL See LOLETLY STREEMENTS by Hillin B. Witston.

"" A Loconto Express, Feb. 24, 1919, N. 4 (mill Deckstons of the las Labor Board.

AShartin Sections, Jam 14, 1938, p. T.

"" in hermin ispress, sum 16, 1911. P. 2.

No. 357, seed Doors, in and . Boggerry De. 108, Duraminit

An energy and incord, Series 14, 1819, 10, 2849-3839.

Only 251, HTH. ON SOTS.

all racheling

These has not irrained at the tor.

Figure 1.11, Don of many to Court, Taxa 10, 1114, API Miners,

"Tarribury, Teeder Litty, u. Ht.

Stratements 1. 316.

Stanter to all

17 pitting 11 - 213.

78 13161 F. TTT.

.48 .4 maral and gam "

Alteristication incourse to Linet, Mar. 11, 1928, PD. A201-5567.

82_{Babson}, p. 233.

⁸³John Kenneth Galbraith, <u>The Affluent Society</u> (Boston: Houghton Mifflin Company, 1958), p. 104.

⁸⁴Ibid., p. 45, 105.

⁸⁵U.S. Congress, House, <u>Document No. 264</u>, 66th Congress 1st sess., p. 6.

ill's in mondar St

(20 - 100 100 100 100 . Identities manage 123

161 . W. 18. 10 .. 18.

ISU, J. CONCRESS, MARRY, CONTRACT, No. 214, 0515 CONTRACT

CHAPTER III

TURNING THE COUNTRY AROUND

General

The domestic political activities of the Committee on Public Information (CPI) were covert as its director, George Creel, protested that his committee was not involved in partisan politics. The United States Employment Service (USES) protested that its activities were above politics and directed toward fundamental issues of social justice. To the extent that these wartime agencies were refused appropriations and their officers returned to private life, their importance as governmental institutions receded. The political debate remained; but, the retrospective view must subordinate their lasting influence to more important institutions. The CPI and the USES failed the basic political test--they did not survive.

The War Department did survive. It was concerned with the activities of all other departments and agencies and, as in all previous wars, carried the brunt of controversy and responsibility. Two main issues in early 1919 were demobilization and post-war military policy. Like the other executive agencies, the War Department was under the scrutiny of Congress for fiscal 1920 appropriations.

PAT SPTERSY

And have a set of some

in the second

The investig polyters delivered of the forester on furthe followers (CD)) were court at it interest denses tread, provided and his countered out on the desterior) and core of it is activited integer addyness medica and divers the test is activited are power without and divers the test of a set of the of test at out out and diverse the test and the countered and your and an appropriation and their officers atomic of test at an action political admits an exercised basis atomic of test at a according to the test and and the test atomic and an according to the test and the test atomic and an according to the test atomic atomic atomic and according to the test atomic atomic atomic and according to the test atomic atomic atomic atomic according to the test atomic atomic atomic according to the test atomic atomic atomic according to the test atomic atomic atomic according to the test atomic atomic according to the test atomic atomic according to the test atomic atomic according to test atomic atomic according to test atomic according t

The War Mar Malevines 444 secology is no incorrector which the Addition of ATA many departments and second to and, as in AMA proving team, canadae the brand of contraenter and reasonable TARM. The main teams to work 1938 where Administration and performed which is 1838 the other percention and performed which is 1830 the other percention and performed which is 1830. That scrutiny soon exposed issues which would have profound political implications.

Demobilization

The magnitude of potential problems can be quantified superficially. Friendly sources estimated organized labor to be about four million workers.¹ The Socialist Party had polled almost one million votes in 1912. However, there were more than four million Americans in arms. Of these, more than two million were overseas.² Popular perceptions of demobilized soldiers could not be sanguine. Beginning with the Petrograd soviets of soldiers and sailors overthrowing the Kerensky government in 1917, the French mutinies in the trenches in 1917, and finally the Sparticist revolutionaries active in Germany, the public had good reason to be apprehensive of large numbers of discontented former soldiers.³

The Armistice had caught the Administration largely unprepared for demobbing.⁴ When plans were developed, they were largely dependent upon war-time agencies such as the USES, the War Industries Board (WIB), and the National War Labor Board (NWLB). As Congress progressively cut appropriations for the special agencies, the responsibilities for demobilization were shifted to local units and existing executive departments. When the USES failed to receive an appropriation, Secretary of War Newton D. Baker appointed This scruttay hoom suponed testors witch would neve wrothman political invitications.

SALTAN LINESS

The superficially. Friendly noncon without the president field superficially. Friendly noncon without versalies labor to be about four willin workers.¹ The incluic farty had volled almost one willing voles in 1912. However, there were more than fute willing numerican to area. If there, were than fute willing numerican to area. If perceptions of demokilized solitive could not be sampaine. Solition at the strongent could not be incluing courtinates in the tronches in 1917, the French working the tronches in 1917, and finally the french revolutionaries active in fermany, iso politic bed and revolutionaries of in fermany, iso politic bed and former solities.³

The breistles had course the Maliniarration Largely imprepared for Amobhling.⁶ then share ours developed, they were largely dependent upon sur-thes approxies rock as the URDS, the ter Industries tenve (1010), and the Uniteral and Inder mored (1016). As Congress preparatively one approprintions for the social assesses, the composabilities for develitiesthan were shifted to facility and mulating associative departments. They the curt failed to recodes an appropriation, ferences of one tenant being and appropriation. Seconces of one tenant being and appropriation. Seconces of one tenant being apprinted

as a special assistant for soldiers' transition, Arthur Woods.⁵

Colonel Woods had an interesting war. A former New York City Police Commissioner (1914-1918) of impeccable Republican credentials, Woods was a Harvard graduate and former reporter for the New York <u>Evening Sun</u> and had also attended the University of Berlin. He married into the J. P. Morgan family in 1916 and eventually became a director of the Banker's Trust Company, the Colorado Fuel and Iron Company, and a Trustee of the Rockefeller Foundation.⁶

Woods began his government service with the CPI as Associate Director for Foreign Propaganda in February 1918. He was commissioned a colonel (Aviation) in March, promoted to full colonel in August 1918, and served the emonths in France--September through November 1918. He received the Chevalier Legion du Honeur, the Distinguished Service Medal and the British Companion to St. Michael and St. George; was discharged in January 1919, and then assisted the Secretary of War to September 1919.⁷

The War Department program was primarily a matter of demobilizing as quickly as possible. As disorganized and confusing as it seems in retrospect, this program was effective. General Peyton C. March, Chief of Staff, used a system of unit and geographical redistribution throughout the country.⁸ By mid-February, more than one million had been discharged and another 305,000 embarked home from France.⁹ as a spocial semisters for antihors' termstator, 'stinky

Colonel Vacia Lad an Anternation way. A former to fore City tables Commistenar (1911-1917) of Amercanits Copublics createnalate, mode with a margined syndmets and former researer for the lew cost tripping Sug and bad also silended the Valiaraty of terris. The margine (eve and 1. V. Horvah Amaly in 1916 and remoted to the sameles (eve and terr of the Lanker's Trust Corporate, the chirache and ad term Coupany, and a Truster of the America backs and term Coupany, and a Truster of the America backs and term Coupany, and a Truster of the America backs and term Coupany, and a Truster of the America backs and and

Asiachaid Virector for Forein Provinsion of Marsharp 1817. No via sumificationed a calonal (selector) is Marsh, parameter to Full colonal in Auror 1976, and servel analy marsha in France - soptember Vireuga Marshare 1011. In recaled the Cheveline Leaf of Homeor, the Haringalahod Service Marsha and the station for Homeor, the Haringalahod Service Marsha was discharged to Langeview of Maringalahod Service Marsha beckering at "se to implement 1918, and then assisted the

The first Democration of program and periodely a continuof deschilling as quickly as presiden. As Alsorganiana and containing as it seems in retrempoli, this contract and effective. momeral Poyton C. Newel, this of Table, oacd a space of make and geographical redistribution throughout an contry. (y add-Deremers) rows the and million in bom discontrol and maker joined and the and million from.

The Post-War Army

There were three general positions concerning the future of the U.S. Army in early 1919. All three involved political, social and economic considerations which were fundamental to questions of national policy. The options were: (1) to return to 1916 levels of manpower and organization, (2) to increase the size of the standing army, or (3) to base all force calculations upon the idea of Universal Military Training.¹⁰

A return to 1916 levels had much to recommend it, not the least of which was economy. Then, as now, personnel were the most expensive element in any organization. For the legislators concerned, this was also the easiest option. From the Congress's point of view, the 1916 level was, in fact, the legal level. Anything above that number was considered "war emergency" and the only substantive issue was to determine when the "war emergency" situation was over.¹¹ This position held great congressional support and several implicit assumptions were involved.

If the Armistice did, in fact, mark the end of the war, those men drafted into the service or mobilized in state national guard units were simply temporarily delayed in their return to civilian life. Maintaining men in uniform pending final signature of the Versailles documents was at best a legalistic evasion, and at worst executive usurpation of the congressional prerogative of raising

The Provenus and

There are the time moment markeless concerning the feture of the 2.5. Are in a way 1000. All three howited political, south and descence continuenting which have fundamental to constitut of antisell entities. The articles ware: [1] to retare to be! Depict of annual dat errantization, [7] to increase the size of the stighter are, or (3) to use will severable along the top the of baseverse withing transmer.¹⁰

In the party to this provide had and the version of a next the loast of obtics are account, from, as one, vertical and area the most separate streams to any anguaration. For the logitalities concerned, this was also the anguaration option. From the Congress's poles of error, the 1934 level wait to freet, the level time?, implified show that ambout are considered been correspond? and the only alterative terms as to determine about the new mergency' alteration was been.¹³ This possible and the rest mergency' alteration and sever.¹⁴ This possible and the rest mergency' alteration and several the the securities will be an expression backet.

The the Application 250, in fact, and the data of the year, there and draftes the the service or addition in state extend pass and a service of addition in in their return to continue the service for a sector of and form conting that stratement of the treation in the way at bear a tabletary in the treation, and the way at bear a tabletary in the treation of the strategy and the

and maintaining armies.

An increase in the size of the standing army was the position generally associated with General March and the General Staff.¹² The figure most often mentioned was 500,000 and the Wilson Administration provided lukewarm support for this option.¹³ The very untidy world situation provided ample justification for such a force. However, considering the world situation as a part of the equation depended very largely upon acceptance of the assumption that the U.S. would be involved militarily in international affairs.

Military involvement was in fact the case at the time. There were troops on the Archangel and Siberian fronts as well as an occupation force on the Rhine. The chaotic rush to mobilize in 1917 also recommended a force of this magnitude. In short, current realities and the immediate past dictated that immediate and total demobilization was impossible.

The third position which came to prominence was the idea of Universal Military Training.¹⁴ This concept did not necessarily exclude or include either of the previous two options. Deriving as it did from ancient ideas of the citizen soldier, the minuteman, and the militia, it became a precondition to the political debate. Simply stated, the issue became the relationship of the citizen to the state in war. and maintaining system.

In Ancress to the alte of the standing and the condition and yes the position generally associated with based hard and the Groerel Haff.¹² The Claure and Alter mutitude was sop, but and the Kilson Mainistration another and bayers anoport for this option.¹³ The very antity and the therein provided and a justification for anoth a force, wasant, considered with planation as a mere of the search depended are largely noon accompanies of the search the the H.S. santh to tavoly of the search affeirs.

NULLINGS LEGISTREES AND AND AND THE LESS THE LESS OF HERE. HERE. There word troops to she pairward and there a fronts as well as an accuration force on the Miles. The classific work to mobilize in 1917 also recommodel a force of this membrade, in short, current realities and the tempolate part diseased that incodings and total demobility attendent was increased that incodings and total demobility.

The tides of Universal Hilitter values case to providence use the sides of Universal Hilitter Training.³⁴ This summers if not necessarily evolute as totatohs similar at the service two options. Devidier is it did from resident these at the citizen soldier, the simurcum, and use whilith, it becau a procondition to the political dense. Simply stated, the here, were,

The Military Intelligence Service

What have become known as the propaganda hearings of World War I had a curious history. The original investigation was a suspicion that German ethnics were using brewing interests as covers for propaganda.¹⁵ In this sense, German propaganda was an evil connected to intemperance. It became a criminal offense to serve liquor to servicemen during the war.¹⁶ One of the principal campaigns of Herbert Hoover's Food Administration was denying grains to liquor industries.¹⁷

Another common perception was that the Lenin-Trotsky faction of Bolshevists were in fact German agents provocateurs.¹⁸ German complicity in returning Lenin to Russia via the Finland Station, combined with their leftist program to remove Russia from the war, provided proof enough of the conspiracy to many. Hence the association of German propaganda, brewing interests, and Bolsheviks eventually led to conspiratorial theories involving anyone who opposed the war.

Heated recriminations continued after the war, exacerbated by Allied intervention in Siberia and the Archangel area. Domestic agitation by the Socialist-IWW faction in the U.S. was perceived as a threat to the established political parties. An unfortunate coincidence in Congressional hearings served to associate the Army's Military Intelligence Service of the General Staff with

ANTIMAL ANALASERSAL PRAFTYLE PAY

(And Andreh Levins there is the proparate hourses of and here I had a vertere size of each are striked invertions to any the sector was berne attended over anist breaks thereight as covers (as processes).¹ is the second of the sector is a striked of the principal parameter is being a striked of the principal second size there is the second of the principal country of fortune formula the term.¹⁰ are of the principal country to light the formula the term.¹¹

Another treats corrected as the two trainstructures faction of metaborizin ears in fice former agains measure tenns.¹⁴ merson complicity is related in the tenns to make wis the fishered Station, somehand with the tent lattic years to record hasts from the term provided proof and the tenspirate to mark. Inside the association of herein provide to complicate the statements, and selecter of herein the yer.

the increasingly political investigation of the Propaganda Subcommittee.¹⁹

The deputy to the head of the intelligence section, Colonel William Dunn, testified as spokesman before the House Military Affairs Committee in January²⁰ and sought legislative authority to expand his section's peacetime strength to 77 officers.²¹ Testimony showed the pathetic state of the section at the beginning of the war, when the entire intelligence apparatus consisted of one officer and one clerk.²² By war's end, the Washington office alone had grown to 272 officers, most of them former professors and journalists.²³ Colonel Dunn testified that the general staff hoped to maintain 77 officers for various intelligence duties, one of which was domestic information collection.²⁴

At the same time, a former agent of Colonel Nicholas Biddle's New York MI office was testifying before the Propaganda Committee.²⁵ Archibald E. Stevenson, a New York attorney, gave testimony which raised serious questions of the proper functions of the Army's general staff and the War Department. Stevenson accused the foreign language press of infiltration by German agents. He specifically identified the prestigious <u>Staats-Zeitung</u>, published by Herman Ridder's son, as a source of enemy propaganda. Indeed, before he finished he indicted the entire New York based liberal press. He also charged that a Brooklyn organization, the "Printer's and Publishers' Association," the Locressienty political samerication of the Propagants.

The deputy to the bank of the latestignee wetting, Tolemak William humi, concilied as sphinama before the books williams affeire Countres in Manary⁴⁸ and count according to 73 officers.¹¹ Yearyanay distance the preceting statemeth to 73 officers.¹¹ Yearyanay direction's preceting according to the backbard of the beginning of the war, when the state of the section at the beginning of the war, when the state of the section at the beginning of the war, when the action of the section at the beginning of the war, when the state of the section at the beginning of the section action to the beginning of the section the section form officers.²¹ by service and, the manifester of the test and at the section of the section of the sector induction is a from to the best and the sector induction induction to the sector induction of the sector induction of the state induction and the sector induction induction.²⁴ At the sector the, a farmer agent of the sector into the At the sector induction and the sector induction into the At the sector induction and the sector is into the induction.²⁴

addition's the fact of office was realified whether the Propagnoia Countities.²⁵ readhald of Sterenator, a key fort attender, care testioner shich ruled sirtons questions of the proper functions of the stary's poweric staft and the wass of infiltration by Germin areas the foreign language domnified its prostigious Statistical staft and the states of infiltration by Germin areas which the processing domnified its prostigious Statistical start of stary processing themes tidder is non, as a subscene its one exits are foreign ladend, hafer a non, as a subscene its one exits are foreign based tidered in finities to the indicemt the exits are foreign based tidered in the start is and foreign the arts foreign organization, the 'Triester's and foreign's test a frubility." was a pro-German front. This implicated the current New York City Mayor John F. Hylan.²⁶

Stevenson identified the causes of labor unrest for the committee. Speaking of the railroad union's proposal of government ownership of the rails, he defined syndicalism for the committee: "With syndicalism is coupled 'propaganda by deed' or 'direct action'; that is, the tactics of general strike and sabotage."²⁷

Stevenson's testimony ranged far and indicted numerous individuals and organizations as pacifist, radical, pro-German and pro-Bolshevik -- all of which were considered equally subversive. The Socialist mayoralty candidate. Morris Hillquit, and his associates on the "People's Council of America for Democracy and Peace," the National Civil Liberties Bureau, including Amos Pinchot; and the editors of the Dial, Public, and The Survey were major targets. The Assistant Director of New York's Federal Employment Service and a former Dean of Columbia Law School, Dr. George W. Kirchwey; Charles A. Beard and the Rand school itself; and especially Oswald Garrison Villard and John Reed were also smeared. Even the Department of Labor's Immigration Commissioner, F. C. Howe, was indicted. Stevenson was initially coy about providing the names, but he relented eventually and entire lists were inserted into the record. Senator Knute Nelson of Minnesota was a friendly interrogator and inquired, "Don't you think a good

was a pro-Cernes Studi: This implicates for correct. The vorb city to correct.

Stavenason binnehiling the common of biner meters for the committee: "Domine of the relieved which a property of wevermant prometric of the second with a production by neofice the committee traits syndication is double to remembrink by neofice of these sectors; the barthe termine to remembrink atrike and monage, "IT

-wond extributions the best longer wind the ball to line to the . Landbur , saulares as ancidentered on alabertain two dorable and over detry lo bit -- 10 webs fed ----- but manual-over squally sobwardyn. This Baukallan algoralay cauddare. s'sEquert on an angulates wid how glantshi siread Council of America for Memogracy and Teace," the Hackman Civil Libertici Screin, including they thornot; and the odisors of the Milly Public, and The moving were solar threads - for Astistant Timester of Non York's Federal Burdissuest Scrytca and a Former here of Collish in Law School, Dr. George v. Elcolmey; Chariles i. found bud the ment colonel. Healfy and appeared by newald Carwisen Willer, and John stands yord his samped, same the Reparent of Laborate Indigeration Consignationers, F. T. Missis, 1at 2ndferent. Storenses was Lattinily core shank avoy toime the sease, but the released seaming the line the press hereder of the personal facator source helpeds of summeries was a bour a delive over stand; . Carluph! has coresorated glassic

number of Socialists have crept into the army of officeholders in this country?"²⁸

The New York attorney's testimony concluded with Committee discussion of a commission to study and investigate the larger problem. Stevenson recommended a program of counter-propaganda, deportation of alien agitators, and legislation.²⁹ Senator Nelson stated: "You are aware that we have big constitutional lawyers here, and that in carrying on these reforms that you suggest we would run up against the gospel of free speech?"³⁰

The Stevenson testimony was taken very seriously in New York, of course. It was less serious in Washington until Secretary of War Baker made it front page news by disavowing Stevenson as an employee of Military Intelligence.³¹ This was followed by a gag order signed by the Chief of Staff, General March.³² The <u>New York Times</u> reported "Silence Order Issued by Baker" and published the text of the general order. The policy stated was that all MI information was, firstly, confidential by its very nature. Secondly, all requests for testimony or information would be forwarded to MIS Washington for decision by the Chief of Staff personally.³³

Baker was not technically incorrect. According to Stevenson himself, he had originally been attached to the Department of Justice. However, his actual government work in New York was with MI and Stevenson claimed a certificate

andres of forterases been come fore the erry of office-

The new root accorder's testions southed att found the disconsion of a consistion to study and found to gets the impose position. Moreover, managements is a terms of consister-propagants, deministration of this, aptitude, and legistatedon, ²⁰ semisic without study to the state and tests the constitution there is a total of the state of the semistration of the constitution of the state of the second of the state of the state of the state of the second of the state of the state of the state of the second of the state of the state of the state of the second of the state of the state of the state of the second of the state of the state of the state of the second of the state of

The Starward testimer was what were series in A "A "New York, of compte. It was been assisted to making the multi Secretary of the Tables and a trian page new by differential Starward of the Tables and a trianged of the gener, ²¹ (Talk was feitmen in a constant allows by the Coler of verify takens, but at .¹⁷ The res fort The response of the star and the constitution of the star response of the start of the start washed on the test of the start of the start of the start and the response of the start would be the start of the start of the start of the start Coler at the start of the start of the start of the start constituted of the the start of the start of the start constituted of the start of the start of the start of the constituted of the start of the constituted of the start of the constituted of the start of the start of the start of the constituted of the start of the start of the start of the constituted of the start of the start of the constituted of the start of the start of the constituted of the start of the start of the constituted of the start of the start of the constituted of the start of the constituted of the start of the start of the constituted of the start of the start of the constituted of the start of the start of the constituted of the start of the constituted of the start of the start of the constituted of the start of the start of the constituted of the start of the start of the start of the constituted of the start of the constituted of the cons

Paker has not feitnigely transfore, assauling to Stavanson hisself, he has registery have extended to for Department of Justice, investor, it concesses onthe is have forth was also at an Freenance chained a participate signed by Brigidier General Marlborough Churchill to prove it.³⁴ Senator Lee S. Overman (Democrat-North Carolina) kept the matter in the public eye by stating that the witness was in fact expedited to the committee by the War Department December 17, 1918. "It is evident that the Secretary of War did not familiarize himself with the employees of his department or the work which was being done by the bureau of Military Intelligence."³⁵

Stevenson's function in all this is clear. He had gotten his start in subversive investigations as Chairman of Mayor John P. Mitchel's Committee of National Defense, Committee on Aliens. He claimed to have established the first bureau of translation of the foreign language press in 1917.³⁶ In the 1920's Stevenson became the legal counsel to the New York State Assembly's Lusk Committee and figured prominently in the drafting of that state's criminal anarchy legislation.³⁷

Besides the explicit association of "propaganda," there were other connections of military intelligence with the CPI. Most of George Creel's contacts with the War Department were through the Military Intelligence Service. One incident involved the assistant director of the New York based Foreign Picture Service. In an undated letter to then Colonel Churchill, Creel acknowledged the transfer of draftee John Tuerk from training camp to duty with the CPI. However, Creel complained that he (Tuerk) was still signed by Brinibler facardi medicarant thorelists to press it. 34 Security to a for politic app by invite the factors here we is that monolises to the constitut the factors new we is that monolises to the constitut to the stabrowtheid theorem is half of this, "To is estimate for the security of her did not testimate the statement who security of her did not testimate the statement of automot by the horeau of Utilizers intertained with a statement done by the horeau of Utilizers intertitiened. "Is

Stematic's fourties in all these an class. To have not hopes late scart is subservive incomplians on Chairent of hopes late P. Mischel's instance of subserve Countietes on aligne. He district to subserve internation first bareau of treasistion of the feasion bareau presta 1911. To he he itsele treasant bareau in the counsel to he he ford treas assubilities at the counsel to he he ford treas assubilities at the counsel to he he ford treas assubilities at the counsel to he he ford treas assubilities at the counsel assure presidently as the featime of the state to counter assure presidently for the featime of the state to

Basidon the mattell connection of transmission of transmission there were offer connections at altitude interference with the CPC. Heat of Connections (restricted with one and department very transmis do intrinser restricted with an and the basidont term transmis do intrinser restricted with an and the based interfere transmis an endered before to the based interim filterer transics, in an endered before to demine the contained from transmission of the line of demine the contained from transmission to be well with the transmission of the transmission of the line of demines the contained from transmission of the line transmission of the sector of the sector of demines the contained from transmission of the sector of the line of the contained from transmission of the sector

an enlisted man. The CPI chairman insisted that Tuerk be transferred to the Military Intelligence Branch and commissioned a second lieutenant "because of the confidentiality of his work."³⁸ Other correspondence indicates that Colonel Churchill did not relish his relationship with Creel at all. However, it is apparent that the CPI had a certain leverage through its operatives in foreign capitals. One military attaché was relieved for failure to cooperate with CPI personnel.³⁹

Military Justice

Congressional opposition to the general staff's army reorganization plans was also increasing by the end of January. One of the most emotional issues raised was the administration of military justice. Rightly or wrongly, the issue was cast in terms of an authoritarian, draconian and brutal exercise of power by regular officers over citizen soldiers.

The Senate Military Affairs Committee announced hearings on the Chamberlain Bill January 26, 1919.⁴⁰ The bill was intended to reform the existing Articles of War, passed in 1916.⁴¹ There were numerous rumors of excessive penalties for supposedly minor military offenses. A major part of the bill would change the function of the Judge Advocate General and empower him to review courts-martial by subordinate commands for legal adequacy.⁴² Baker, an emlisted wan. The CPI chairman invisied that there he transferred to the Military totallismum hymnic hymnic and comsizationed a second linerannes "because of the confidenthatty of his were." I files convergendence indicates that folone: Eherchili did not walket aks pelesionship with freel at all. However, it is suparent thet the following centals levereds through its coverstives is foreign conicals. The silitary strachs was relieved for tailors to coverse sith. Colonel No. 1990.

and rate we wild have dearboar

Congression appesities to the process of the second staff's are recordeniation plans and also have also of Jammery. One of the same shothmal have wated as the antipitretion of shittany junctor. Muster approxy the bases see cast in torms of an antipotretering, bracondre and bratal societies of some by semilar officiare over station soldiers.

The Domate Hilldery affolies familize momental hearings on the Chemberlais kill denouse 26, 1975.⁴⁰ . The bill was totemied to purfore the existing functies of decessive remarks in 2016.⁵¹ there were moments runnes of decessive provisities for supposally ninger ablittery offenses. A major page of the bill would cherve the function of the John Advectors formed and exposer his to rester contents. JAG Enoch Crowder and the Chief of Staff insisted at the time that only the President held the power to review or grant clemency.⁴³

The Acting JAG, Brigadier General Samuel Ansell, testified in favor of the Chamberlain Bill and in so doing damned the existing system. In typically reported stories headlined "Courts-Martial Called Atrocious," General Ansell gave examples of men sentenced to forty years for refusing to drill.⁴⁴

After the original sensationalism of the Acting JAG's testimony, the issue devolved into an intramural struggle over general staff, bureau and regular-national guard control of military policy. In mid-February, the controversy developed into the right of the soldier to freedom of speech.

Congressman James Gallivan of Massachusetts, a loyal, labor-oriented, Administration Democrat established himself as an enemy of the regular army faction denoted as the "Leavenworth clique."⁴⁵ On February 2, he read into the <u>Congressional Record</u> a letter signed by forty wounded officers. The lengthy letter alleged that the regular officers were an autocracy aligned against General Leonard Wood and all National Guard and Reserves, that the Service of Supply (SOS) was full of regulars while the front lines were manned by reserves, and that when the fighting was over, General Headquarters pets arrived at the front and JAG Randa (rouder and the Chief of Staff semisted at the start the start of the start of the start out of the start of the

The Acting JAD, Brigalizer General Canadi Less Acting testified in forme of the Chartestals Hill and he as 3055 demond the exterior system. In typically removed Actual headiland "Courts-Vertial Called Externation Second Internation are according to be associated to facts reads for cointing to drill 40

Andra vertieners the original service into in introduction Andra vertieners the Lasse Arraised into in introduct abroads very several limble birets and regular-sevien supple control of allitary mitters. In all-fairwary, No. conteneary developed into the right of the subjert to freedom of spaces.

Congrossman Jézes Gallivan of magestanette, a logal, laber-seisnich, Adalalitereton meanser metablished bimooff as an moure of the regular step faction demand a the "Leaveneeth chiones.⁽¹⁾ in Sebroary 2, he read the shi <u>Congressionsi Peces</u> a letter signed be forte mount officers. The length lemme alleged that forte mount afficers were an automate alleged that for the test of Second and all Verifical farmed and bescrive, that the test of Second (206) as fall of reading this test to were meaned by seamptes, and the test when the falleter we officers (206) as fall of reading the test to the test of second (206) as fall of reading the test to the test of second (206) as fall of reading the test to the test of second (206) as fall of reading the test to the test of second (206) as fall of reading the test to the test of second (206) as fall of reading the test to the test of the test to the test of the test of the test to the other (2000) as fall of reading the test to the test of the other (2000) and the test of the test of the test of the other (2000) as fall of the test of the the reserves were sent to Blois for "canning." The bitter letter went on:

How many men above the rank of Capt. were wounded? . . . scores of men were sacrificed because the officers in command were ambitious for promotion and ordered needless advances . . . our part in the war was a success not because of the skill of our high command, but in spite of it. . . We have known this all along, but what could we do? We were muzzled you're the champion to take the muzzle off . . .

These events provided powerful support to congressional critics of the Administration. The court-martial issue refused to go away and matters were not improved when Baker announced Ansell was being reverted to his pre-war rank of lieutenant colonel as of March 10, 1919.⁴⁷ Despite assurances that the reversion had nothing to do with the controversy, Congressman James Gould of New York stated Ansell was punished for testifying "in that he answered a summons which he couldn't decline and told the Congress of the U.S. the truth about a matter which it was clearly the duty of Congress to inquire into."⁴⁸

Ansell's replacement, Brigadier General E. A. Kreger, had the same date of rank as Ansell. He reported for duty at the Washington JAG office after an unsuccessful trip to France and an attempt to secure the court martial records of the AEF.⁴⁹ General John J. Pershing would not provide them. JAG Enoch Crowder returned from a trip to Cuba and accused Ansell of political maneuvering.⁵⁰ Crowder, author of the 1916 Articles of War, stated that his Telete with out the state for the "canater". The bitter

Those swors provised countries to courtent stand orbits of the Administration. The courtented hand refused to so ever ind matters were not improved when false announced hears was boing reversed to the pro-wer rink of liphteness the stands as of march 10, 1915, ⁶³ hespite servermers that the messeum had externed to mit and the same route was provision for the state of matter an baselt was provision for testifying "to that an antistate of forgresses for an state of the test and baselt was provision for testifying "to the test and and the forgress and the formation of the test and the test of the second of the state of the test of an and the forgress and the formation of the test of the state of forgress to hours a matter which it was clearly the dury of forgress to hours form. ⁴³

Memory and the same data of real or hawit, the reported to the feature but the same data of real or hawit, the reported for the date that the same data of real or hawit, the reported for the date an attempt to the other an attempt to the same data and an attempt to the same date of the ALP 40 feature total the court and the court at the court at the court of the ALP 40 feature total t

colleague Ansell had not objected to the stringency of the punishments when he had helped draft the bill in 1916. Crowder went on to say the fault, if there was any fault in the war situation, was with Congress. The public debate over the issue was silenced when the matter was turned over to the Inspector General for investigation.⁵¹

These incidents, taken in conjunction and occurring during early February, led to a floor action which is fundamental to the consideration of the gag law. It should be borne in mind that the gag law was first proposed on the floor of the House February 28, 1919, and in conjunction with an appropriation bill.⁵²

The General Staff Rebuffed

There was a great deal of legislation by amendment to appropriation bills. The Third Session, 65th Congress, was scheduled to adjourn March 4, 1919. The time element was such that hearings and legislative drafting were impractical, especially since the 65th, the "War Congress" had been a lame duck since November 4, 1918. Accordingly, there was a rush to adjourn. And yet, the substantive issues of the economy, the future size of the army and the control of communications could not be avoided. Where possible, a congressional consensus could attach riders to appropriations bills which would express the will of Congress and still, by passage and signature, provide the colleague Anasii hat hat without it the sirtnessey of the quathinness when he had hellout starts the ULI is 1936. Crewder went on to say the Hadt, if shows whe may funit he the way signation, was with Constrant, The Golds where neer the lason was sitement for an antiter was toreal true to the laseness descent for strengthering.

These factlesses, rains he continuation and actorrand during carty fobruary, had to a flase actics which he fundamental to the consideration of the pap nee. It immide be borne to aled that the gat he was first propused as the flase of the blase Vermary 18. bill, and in test-method with an appropriation bill.²²

Applicated Tanget Tanget off

There was a prest that of legislation by summary to appropriation bills. The Third Service, dith Congress, was acheduled to adjourn each 4, 1039. The free element was much their bearines and backslative drawning each prestical, reparcially since the dith, the frae fourness had been a time and since forgular 1, 1019. Accordingly, there was a such to adjourn. And real the area and the starues of the despect, the fature dire of the area and the control of commutables and be desided. The area there to appreciations bills which would article in the area to appreciations bills which would article in the area to appreciations bills which would article of the area to appreciations bills which would article of the area to appreciations bills which would article of the other to appreciations bills which would article the control of the area to approve the start of the area of the area to appreciations bills which would article the distingtion to appreciations bills which would article the the distingtion of the transfer and shifts which would article the distingtion of the transfer and shifts which would article the distingtion of the areas and shifts which would article the distingtion of the areas and shifts which would are also by a shift one.

executive with the funds for the nation's business.

The House session of February 15th was a stormy one. The Committee of the Whole was considering the highly controversial Army Appropriation Bill in detail and controversy. Because of the legislative log jam, the War Department and the Military Affairs Committee hoped to have the General Staff's 500,000-man army pass as an amendment to the Appropriation Bill.⁵³ The entire appropriation (except 14 million dollars for the National Guard) was delayed by successive charges against the War Department from the floor. Leonidas C. Dyer (Republican-Missouri) accused the Department of lying. Henry D. L. W. Flood (Democrat-Virginia) accused officers in the Washington area of abusing the use of government vehicles and had a prohibitive amendment adopted. James R. Mann (Republican-Illinois) accused the Army of discrimination against lower-ranking officers and their wives. Joseph H. Moore (Republican-Pennsylvania) damned the conditions at Brest. William R. Green (Republican-Iowa) demanded the War Department get something done about the Brest debarkation Royal Johnson (Republican-South Dakota), a former camps. member of the AEF, called the military justice system an outrage and warned that the soldiers would remember in 1920. He said he understood why the Administration had failed to support the doughboy -- no son or relative of anyone in the Administration had ever been a doughboy.

parcutive with the finds for the silimits halling,

"he beness service of sevenary this was a where out. the Countries of the thats as annual provident the basics -astrony and finder of FIAS matching over the press the prevent of the versy. Receased of the folisIntity int, the new recease. sant and the solithary statisty Company on anone as were the General Staff's DD, DOD: saw arey was as in monitory one to Systemi mirelyon appendent of the sector appropriation inserves 14 stilling miltains for the married fourd) and defauld by BUCCESSIVE CIATES: AGAINST DIE NOT THE THE CONSTRUCT OF Sloor. Loosting (some (see hit game if some i) addaed in Department of (vist. many D. L. d. Died. (manerate-Virginia) acquire officers in the manyor (entry IV abusing the day of low entroyers restricted as and the second Ithe another constrate, from a formation of the realized and tand in our and bemore (clouff)? lower-resident offerer and their events -logent t, smart William E. Shein (Washikolm-Lines) Limitated and they university send on another and points who have the theory of hanhay of the All, called the mittany lostic series an or radmones hopes annihing and rade burgets box sparsed FRIId. to support the succession -- an son of veletive of service in the anticipation and near heart of an above.

Harold Knutson (Republican-Minnesota) decried the Prussianizing of the Army and said, "Let us have a little of that 'pitiless publicity' of which the Democrats spoke with so much feeling in 1912 and which we have seen so little of since March 4, 1913." The only defense of the Administration offered was by Scott Ferris (Democrat-Oklahoma), floor manager of the Appropriation Bill. He stated the abuses of the system were older than the current Administration and warned that it was harmful to preach hate and despair of the government.⁵⁴

Following the clerk's reading of a \$100,000 item for rent of buildings in the District of Columbia, Thomas D. McKeown (Democrat-Oklahoma) offered his amendment and the following exchange ensued.

Mr. McKeown offers the following as a new paragraph: After the period at the end of line 7, page 40, insert the following: "That no part of the appropriations contained in this act shall be available if the War Department shall permit any officer to make orders, rules, or regulations prohibiting officers or enlisted men from communicating information of conditions in the Army to United States Senators or Members of the House of Representatives."

Mr. Dent. Mr. Chairman, I reserve the point of order on the amendment. 55

Hubert Dent, Chairman of the House Military Affairs Committee, was the Democratic Party's accountable man for military policy. His reservation of the point of order gave him the initiative toward commitment or rejection of the proposed amendment. He asked that it be reread while he read something shown him. After reading the report of Magned Lanton (Deputition-Himmenet) depted in the Pennetantaing of the Army well and ' 'Ar on have a Little' of the "pittlers publicit" of ables the famorates once with to much faction in 1912 and watch on have sens at little of affered was by toolt formin famorates of the and himterin offered was by toolt formin (Demonstration), floor the system with the benefit (Demonstration), floor the system with the benefit to penale barbanet of the system with the benefit to penale barbanet of the system with the benefit to penale barbanet of the system with the benefit to penale barbanet of the system of the barbanet of the corecast the state of the system of the barbanet of the barbanet barbanet of the system of the barbanet of the barbanet barbanet of the system of the barbanet of the barbanet barbanet of the system of the barbanet of the barbanet barbanet of the system of the barbanet of the barbanet barbanet of the system of the barbanet of the barbanet barbanet of the system of the barbanet of the barbanet barbanet of the system of the barbanet of the barbanet barbanet of the system of the barbanet of the barbanet barbanet of the provention of the barbanet of the barbanet barbanet of the provention of the barbanet of the barbanet barbanet barbanet of the provention of the barbanet of the barbanet barbanet barbanet of the provention of the barbanet of the barbanet barbanet barbanet of the provention of the barbanet of the barbanet barbanet

Tollowing the viewith sealing of a biot, for its for the for read of building of ballships he the District of fairedin. Thesis D. McEnven (Temperat-Ohistone) offered his machine in the test following exclusion offered his machine in the test of the test offered.

Me. Merimone offices the following as a new merimonic After the pariod at the med of line 7, page 40, [means the following: "Foll as set of the supportant contained in this set that we set of the support that mentioned whell permit any efficient to mix enderty, rules, or resulting any efficient to mix enderty, into from communications conflicting of contectments in the Army to Deltes States temprore of Hedreys in the lotset of feyrese States temprore of Hedreys in the

Mr. Denk. Mr. Chairmon, I reverse the polity of

Indexy (wat, Chairman of the Youse Military Affeirs Committee, who the Democratic Deserve scowschile was for affittery solicy. The construction of the polar of order game his for Intellation toweld charitment of refection of the proposal assessment, To saled that is he remain with he wold committee there non. After realized of a separate of the hearings, he retracted all objections.

Mr. Dent. I withdraw the point of order. Mr. Stafford. I make the point of order, Mr. Chairman.

Mr. McKeown. Will the gentleman reserve the point of order? This is a limitation upon this appropriation bill and I do not think it is subject to the point of order.

Mr. Stafford. Mr. Chairman, there is no question it is in the form of a limitation, but it is further true that it infringes upon the authority now vested in the executive officers of the Government. They have authority now to provide regulations under existing law. There is nothing more fundamental in the legislative precedents in the House than that if a limitation, though negative in form, is actually affirmative, so that it interfered with the discretion of an executive officer, or with any authority which the executive officer under existing law now has, it is legislation in fact, and thereby comes under the inhibition that it is legislation upon an appropriation bill.

Stafford had no reason to oppose the amendment other than the issue of riders on appropriation bills. It was bad business and subject to much abuse. The Republican minority leader answered him:

Mr. Mann. Mr. Chairman, the amendment as offered does not require any executive branch of the Government nor anybody in the Army to do any positive thing. If it directed the War Department to do something which it was not authorized now to do, it would be legislation no matter what the form might be, but this is a mere withholding of the money appropriated if certain conditions exist. We have a right to prescribe the conditions so long as it does not direct the executive department to do something it is not now authorized to do . . . Why, certainly we may make an appropriation direct to an officer, and he may expend it as he pleases if we stop there under the law, but we can put a direction at the end of that that it shall not be spent in a certain way. That does not direct him how he shall spend it. That limits his authority as to how he shall spend it without a direction to him, changing the law.⁵⁶

- anarphoio its heighter ad , schized off

And Dest 1 withhis the paint of orders and

"Me. Memory will the monitore concern the point of a star of the point of a start of the second start the second start of the

it is to the form of their states and the is of the book of the is to the form of their states in the it is to the book of it is the essention of them for the output is an ising another it in the states of the theory of the book of the author is and the selecter of the book of the book of ising the proceedency is the two is the book of the book of ising the the selecter of the book of the book of ising the the selecter of the book of the book of ising the the selecter of the book of the book of ising the book of the book of the book of the book of ising the the selecter of the book of the book of ising the book of the book of the book of the book of ising the book of the book of the book of the book of is the book of the book of the book of the book of is the book of the book of the book of the book of is the book of the book of the book of the book of is the book of the book of the book of the book of is the book of the book of the book of the book of is the book of the book of the book of the book of the is the book of the book of the book of the book of the is the book of the book of the book of the book of the is the book of the book of the book of the book of the is the book of the book of the book of the book of the is the book of the book of the book of the book of the is the book of the book of the book of the book of the is the book of the book of the book of the book of the is the book of the book of the book of the book of the is the book of the book of the book of the book of the is the book of is the book of is the book of the is the book of the is the book of the is the book of the is the book of the boo

Staffies had so reacon to sense hits manhadt other than the resea of riders on Attroportaneor hilts. It will had bustness and wateries to much these. The Houselland

stanriky Louiser encourt Stimute

Derryants the Manufacture and a summaries of a second one Constraint and in annual systematic maintain waiteness for another not anykedy is the true to do not melling thinks of its SI SING THE NOT DEPERTURN IN AN AVAILANT PARTY AND the contractions of the set in an are bendrady by the and watter what the form shift he, not this to every atte weitering af the same approximation of the pathing of the pathing stand and there are presented by presented and an excitations on of insurance includes and rearrant for apply is and and any mariness and you all if guildynamic ob containing we and were an error of PERSON Branch to an officer, and he day vacuum it is in its placed at her , see that there under the law, but as che way - streating at the states and dones ad your state of rails raid by has way. Then may not light the bast on a shall moved \$25. That they be also and the antiperty as no for the list of the list and without a disantion to this, changing the fact

James R. Mann, soon to be the power in the Committee on Committees of the Republican 66th Congress, was a former Joe Cannon lieutenant and the most subtle parliamentarian in Congress. This exchange foretold a policy of Congressional domination of the federal government. He returned the floor to the amendment's author.

Mr. McKeown. Mr. Chairman and gentlemen of the committee, I think this amendment ought to be put on this appropriation bill. You receive letters, and so do I, and at the end of the letter you will find this statement: "Do not let my name be used; do not let them know I wrote you. If you do, it means the penitentiary for me." I say it is time that this Congress went on record or took some action to protect the men who can not protect themselves and who can not be heard except through the Congressmen who represent their districts. Gag rule is un-American. We put the soldiers in the service and put them there by law. This Congress passed a law that took them whether they wanted to go or not. You can not hear from them and get the facts from them, because they are afraid they will be jerked before a court-martial. You have already seen and heard the record as to what takes place in a court-martial proceeding under the present methods. Every soldier and every officer in the Army of the United States ought to have the right to go to his Congressman or his Senator and tell him the conditions without fear of being brought up before any board and dealt with. And I hope that this amendment will carry. [Applause]

Mr. Shallenberger. Mr. Chairman, I would like to give the gentleman from Wisconsin [Stafford] the information the committee has on this subject to which he was referring.

The amendment offered and accepted did not apply to the quartermaster's buildings. It modified paragraph five of the Articles of War.⁵⁸ The amendment was directed Jares & Dama & Dama, same he is the town is the fearing an on Constraine of the Description stat Compared has a fermer Jac Congress. This eachnigh township achieved an in Congress. This eachnigh township a policy of Congress stoned domination of the following a constant the flues is he herefore to other to be returned the flues is he herefore to other.

and to successful the free root and repaired of the on your ad an ideans touchangs along the new more not this appropriation bill. for redship lettors, and to do I, and av Eig and of the leaves you will find that went on receive at the next how to enstance the same Attante and part that have series and the can not the vial frances the later and sentences and spectal spannes Alaryticas, the wals is mechanylican, by you sha coldiers he the totalty and put INees there by the This Coupress passed a Lim this cool show whether many wontent to go or not. You can not herr from they and out the facts from themas heddelin they are afresh they will be jacked before a congr-margiel. Ten hare strendy and and baned the record as to mak things support all raise willing and some faires - range a all spate cataods. Every salilier has yvery offices in the law of the United Party a sugar to have the sight to se so his Longroomen or his hungton and fail his the senditime without frace of bains " reaching to bailt any failed we have Thready I areas If an

We Chails observer for Chainsan, I wonth like in a try of the information the constituted and the second the subject to which be

Mr. Stafford. I have obtained that toformation by reading the marriens of the consister, and I withere will the reservation of the point of order.

The errolant offered and accepted ALA nos error to the quarternatier's buildings. It multical programs five of the Articles of Mar. 58 The seenforms are directed

at the General Staff and the War Department.⁵⁹ Representative Dent, as Chairman of the House Military Affairs Committee, had the responsibility for the bill on the floor. No matter what the substantive issue, he was ultimately responsible for the bill in the House. Dent would answer to the Democratic Party and the Wilson Administration. He could object to the amendment by raising the point of order and sending the amendment back to committee. He did neither because he opposed Baker and the General Staff. Earlier, January 16, 1919, he had stated he "was not in sympathy with Baker's policy of organizing the army now, abolishing Assistant Secretaries, and putting power in the General Staff."⁶⁰

Representative Stafford obviously did object upon the substantive issue of legislating by amendments to appropriation bills. However, he too withdrew the objection after seeing the articles. The emotional issues raised by the court-martial abuses made it difficult for any congressman to oppose the amendment.

The political issue was becoming clearer with these congressional actions. The <u>Washington Post</u> concluded that the restrictions were anti-Baker and his effort to restructure the Army.⁶¹ Whatever the reason, the Military Affairs Committee shelved the 500,000-man Army issue by instructing Dent to seek a special rule.⁶² This meant going to the Rules Committee which James R. Mann Controlled.⁶³ at the General Hadd and the ant Department." Depresentative bont, as Dhairman of the Hause Whittary Affeier Consisters but the responsibility for the bill on the floor, in matter what the subereniers lamae, he was planataly responsible for the bill in the Some . Here would ensure by the Generatic Perty and the Wilson Aministration. We could object to the anominent by related the noise of order and semifur the mendment back to consister. Us did the fartier, lamaper 16, 1929, he and who for each the and the sympachy with hefer's golder of semifuer the and the sympachy with hefer's golder of semifuer the and the abalishing Assistant Bornersties, and matter the and the semifuer the semifuer to the semifuer the terms of the semiter is a semifure the semifuer that a semifuer the and the set semifuer here and the set of the semifuer the and the semifuer here and the set of the semifuer the semi the semifuer here and the set of the set of the set of the semifuer the semifuer the set of the the set of the the set of the set

Muppeseutarive Scatford obviously did object norm the substantive tasta of legislarity by meadments to appropriation bills, tomarer, be tes withdrev abs objection after reeder the setision. The monthmul lemma reised by the coust-sartisi shares ande it foldstouts for say congressand to space the subment.

The political desure wis becoming streams with these congressional ortions. The <u>markington</u> <u>lear</u> acceluted that the restrictions were anti-faker and bis offers in restrictions the damy.⁽¹⁾ mutewee me measure the bilitary diffuirs Countries statyed the (n), wh-mas here here bis harrowing that to tech a symplat pole.⁽²⁾ Take about (other to the Rates Countries which is needed.⁽³⁾ The General Staff's enlarged Army plans failed, although the issue would be fought over again in the September 3-November 12, 1919 Army Reorganization Hearings.⁶⁴ The die was cast in February 1919.

The issue of removing the gag from military personnel went considerably further than the Ansell-Crowder row or the unseemly activities of Archibald Stavenson. Republican congressmen had a vested interest in associating the General Staff with the Wilson Administration. Any specific abuses which occurred in the Army system could be laid at the door of the arrogant and Prussianized general staff. Nepotism, favoritism and ineptitude were charged against the Secretary of War. Writers came forward to claim they had exposed the disciplinary system as early as 1914.⁶⁵

Once the General Staff and the Secretary of War were linked and discredited, the UMT issue became less significant. Congressional perception of UMT under a strong, centralized Department of War was, in effect, continued conscription, Army reassurances to the contrary.⁶⁶ On the other hand, UMT under state control was what had gone before, a national guard system.

The one great imponderable in February 1919 was the leader of the AEF, Pershing. All American wars had produced either a president or a strong candidate from the ranks of military leaders. The AEF commander was a prime factor in any handicapping of the 1920 presidential race. The Deserver inself's enlarged howy plane follow, stranged with frame would be bencht even again in the the Suppamor 3-Novement 12, 1910 here brotganization constant, ⁵⁴ The dis ass dast in Pohreary 1910.

The islue of removing the can from whithery personthed went constructing thereines than the Anashit-Grawher rem or the anti-easy instruction of becklowing to another the liters dongrammen the survey between the anti-different the manifed instruction in a survey between the anti-different the antides which recommend in the Arry result and the standard which recommend in the Arry result and the standard the secondard in the Arry result and the standard the secondard and from the sets charges and the formetery of the secondard instruction the sets charges and the formetery of the secondard instruction which is charges and the formetery of the secondard instruction and the standard end the discription and instruction and the charges and the formetery of the discription and instruction the sets to the had empowed the discription and instruction and the tool of

Duce the houses? Take? and the best and her and her were thank and threesting, the full tayon becau her startight. Controling perception of the under a strong, controling teamyonnet of the way, he effect. Conthrows anneythetic, here restarcances to be conversely. W the the other hami, the other stars correct we widt had pone

The out prest incombrable to Petrony 1121 was the Sustar of the ANV. Persilar, 131 Section wire hat yetduced extres a president of a strong condition from the ranks of strength traines. The 155 consider wat a prine fuctor in any branize wire of the 1020 presidential race. Congressional and press criticisms were directed at the Wilson Administration explicitly. However, implicit in every criticism was a possible failing of the AEF and Pershing.⁶⁷

Waiting in the wings was a third warrior, General Leonard Wood. His political contacts went back to the preparedness campaign of 1916. He was considered the patron saint of the National Security League, the American Defense Society, and the American Legion. As early as December 1916, he had been rebuked by Secretary of War Baker for publicly supporting UMT. Wood was an early target of a War Department "muzzle order" in February 1915. By no means was he out of political contention in early 1919, delivered the memorial address for Theodore Roosevelt at the Kansas City Chamber of Commerce meeting February 9, 1919. One opinion has it that Senators Medill McCormick and Henry Cabot Lodge prematurely adjourned the 1920 Republican convention (when Wood was leading) and rushed to the "smoke+filled room" to forestall a Wood victory.⁶⁸

Conclusion

The General Staff became identified with the Administration prior to the recess of the 65th Congress on March 4, 1919. That meant that any national policy which the General Staff might fashion was inevitably politicized. As the international situation disintegrated, the raison Conversational and front serialization may alterated at the Willion Addiciatesation hapitarray. Memour. Septiscie to every critician was a possible califing of the Adv and Persting (77)

Neithing to the store war a visit outloo, densit
Leoder wood. Als prisitions contents with outloo the
preparement conpare of 2000. To an do densidered to
potrow sains of the bitlows boundty thirtee, the marken
potrow sains of the bitlows boundty thirtee, the marken
potrow sains thirt, he but have the bound of thirtee of the marken
potrow as he can of religing the transit of the same of the same of the
potrow as he can of religing the transit of the same of the
potrow as he can of religing the potrow of the marken of the same of the
potrow as he can of religing the transit of the same of the
potrow as he can of religing the transit of the same of the same

NET MADE IN THE OWNER

The humarul limit heatens stantified with the Administration drive to the requess of the ARES functuum on March 4. 1919. This mouth test any reckersel miller the General Staff sight meeters on instraction, as the international stances inclusion the relay <u>d'etre</u> of the large standing army similarly fell apart. The case made for a large army to fight the Central Powers could not be indefinitely sustained. The more the Administration predicated the League and the Peace upon the presence and support of a large American Army, the more the increasing Balkanization of Europe militated against the same standing Army. There were no longer any European military threats.

The domestic situation compounded the problem. In the euphoria of victory, the participants tended to be awed by the sheer magnitude of the American effort. Memoirs cite soldiers shipped, tons amassed, ingots stacked and organizations streamlined. This efficiency, in many cases, was precisely the problem.

For many years, the intellectual leaders of the country had deplored the excesses of large, corporate capitalism. The muckrakers and various reformist groups had associated the U.S. Congress with large, powerful economic interests frustrating mass desires for social justice legislation. Judicial and legislative relief for social ills seemed increasingly remote. Suddenly, with the declaration of war, the reformers embraced the robber barons. An Administration which had fastidiously avoided even seeming to prepare for industrialized war was increasingly staffed by industrialists.

It seems reasonable to infer that there was more to the congressional furor than petty partisan politics. Atogen of the targe standing new stadies) fail acart. The case ands for a targe and to fight the fearest Powers could not be bidefightely margins. The mean the Administerration prodicated the Labour and the Transments the Administerration summers of a targe teeries the Teens, the arrest in faute differents of through either teens, the arrest in fautes the feature of the langes and the termine the sume standing Arpy. There are an langes and here termines the sume standing the Acordity Stuarion compounded the graduate. In

the support of victory, the nerticipants thanks to be maked by the share negulrade of the hervital effort, makes cite soldiers shirped, tree matted, injors statist en-

For more reverse the interfactional houses of the county had deplered the sociated of there, corporate had associated the full functions with targe, powerful bad associated the full. Emergene with targe, powerful economic interact (runtrovice must indice to nucle) herica itie seemed increase and includes for nucley declaration of arr, the related presses to be token herical itie seemed increasingly reacts. Collectly, with the barroos, in Amplemeration which had freshing with the second is to propare for increasing the training and declaration of arr, the related be the freshing with relate targe seemed in the second states and the training and declaration of arr, the related the training the related there is any induced bet increased the related of the second is the increased between the training and the second second is the require for increasing the training and the second is the response for increasing the relation of the related the second is the increased of the increased the related of the second second is the response for increased the related of the training is response for increased the training of the target the power in the increased of the increased of the target of the target of the second is the response for increased the response in the response to the response in the response in the response in the response to the response in the response in the response in the response to the response in the response in the response in the response to the response in the response in the response in the response to the response in the response in the response in the response to the response in the respon

AT stars reasonably in fore that there we have not there are an area to the congrous tensor that putty write and the college.

Criticism of the General Staff was cast into stereotypes calculated to stimulate traditional American antiauthoritarianism. There were few votes to be gained by identification with large governmental agencies. Among other things, there were certainly a multitude of unpleasant encounters with petty bureaucrats--four-minute men, selective service boards, food and fuel priority setters and the omnipresent bond salesmen. It is reasonably safe to assume that most Americans willingly submitted to the required regimentation so long as the image of the enemy Hun was upheld. But the incredible shambles of Europe in 1919 made a mockery of the lofty Wilsonian rhetoric. The 1919 elections, the inability to reach a peace, and the developing economic strife called into question the very competence of the government.

The Mann-Cannon faction continued to exploit the growing disillusionment by linking incompetent administrators to expensive and controversial programs. There were certainly enough programs to discredit. By forcing the special session to convene in May, the standpatters gained a forum. In the many pending appropriation bills, they found a vehicle for their program. With the President and his staff in Europe, the opposition was leaderless and demoralized. When Mann gained control of the Committee on Committees, the standpatters were ready for the coming decade of dominance.

90

20

The desired of a line from the first the applicate the second of a line from the first the applicate the second of a line for the second of a line for the second of the s

The most conventional judgment of that decade is the one which links the rise of the reactionaries and the accompanying rejection of the League to the conditions which produced Hitler and Mussolini. This interpretation became an article of faith for enlightened, liberal internationalism. Whether true or not, such speculation is academic.

The reaction engendered by the Wilson Administration's conduct of the war was an entirely legitimate political exericse. That Administration's programs failed because of an arrogant disregard of the Congress. More fundamentally, the programs were constructed and promoted in such a way as to entirely bypass Congress as an institution. The program promoters were not dishonorable or evil men. However, equally honorable men could disagree with the means as well as the ends of the numerous programs.

The examination of the large issue has developed into seeming paradox. The House of Representatives used the vehicle of a rider to an appropriation bill to restrict federal officers from communicating with congressmen on February 28, 1919. And yet, two weeks previously, the House had attached a rider to an appropriation bill mandating that officers and enlisted men not be restricted from communicating with those same congressmen.

The paradox is only apparent. The current perspective of the situation is affected by thirty years of

91

The next compositional independ of the decade is the one which there the vise of the unotherweise and the acqueryanying rejection of the leases to the conditions which produced bittler and masolies, this beterpretected became an esticle of faits for writchinged, lineral became in esticle of faits for writchinged, lineral became in esticle of faits for writchinged, lineral

The reaction engentered to the mitter Addition of the statistics, that's contact of the and an anti-relativity. ledition's . satitical marting, the sequence distorts the backets, fore doubereastily, the requeres sere versions and related to seck a new as to estimate hypers foreigness to best the seck a new as to estimate hypers foreigness as the test. The sequence processes were not bisionswith as a least the test of the rest of the sector version of the test. The sector is the react of the test of the test test.

toto socilly neveral to the tone of herestative to the testication of the reliance of a state to an involve transition with it is restrict to the testication of the state of the reliance of the test, the restriction of the state of the test, the second of the testication of the state of the

stice of the missingless he allocard by blicks parent of

uninterrupted growth of federal and military bureaucracies. A large, centralized federal government is assumed today. Despite the experience of World War I, that was not an unchallenged assumption in 1919. uninterrupted couch of faired and million uncourtains. A lines, controlined formal environment is second today. Despite the experience of fauld fat 5, then up for metholicread reamption in 1853. ¹John D. Hicks, <u>Republican Ascendancy</u> (New York: Harpers, 1960), p. 13.

²James R. Mock and Evangeline Thurber, <u>Report on</u> <u>Demobilization</u> (Norman, Okla.: University of Oklahoma Press, 1944), p. 128.

³Arno J. Mayer, <u>Lenin vs. Wilson</u> (New York: Meridian, 1963), pp. 22-36.

⁴Mock and Thurber, pp. 108-126.

⁵Ibid., p. 94, 210.

⁶Who's Who; 1921-1922, p. 3014. 1932-1933, p. 2508.

⁷Ibid.; Mock and Thurber, p. 94, 167, 210.

⁸Mock and Thurber, pp. 131-133.

⁹Washington Post, Feb. 16, 1919, p. 4.

¹⁰This categorization is premised upon the congressional perspective.

¹¹U.S. Congress, House, Military Affairs Committee, <u>Army Reorganization 1919, Hearings</u>, 66th Cong., 1st sess., 1920, p. 1775. The question constantly recurs, often being turned against the Treaty and the League.

> ¹²<u>Ibid</u>., p. 1771. ¹³<u>Ibid</u>. ¹⁴<u>Ibid</u>., p. 1779.

¹⁵U.S. Congress, Senate, Judiciary Subcommittee, <u>Report and Hearings, German-Bolshevik Propaganda</u>, pursuant to Senate Resolutions 307 and 439, 65th Cong., 3rd sess., 1919. (Hereafter Propaganda Hearings.)

¹⁶Dixon Wecter, When Johnny Comes Marching Home (Cambridge, Mass.: Houghton Mifflin Company, 1944), p. 410.

17_{Hicks, p. 177.}

18 Propaganda Hearings.

DEPOSITION TEL STREAMS

John D. Atcha, Tempillian Leandancy Dev Tothi

Trees 10111521100 ("Orean, Thisselline Treebas, demoir of

Startoian, 19631, 10. 12-38.

lock and Thurley, pp. 198-136.

Tolde, n. M. 210,

"The's mini 1"21-1941. v. 3914. 1#52-1911. 9. 2586.

.VLS . THE . M. ON . THEFTER LINE EAST . & LAY

Mech and Thurbur, pr. 131-131.

"Foshilbanim Post, Cub. In. 1829. V. 4.

APTALE CATEGORYERELON IN pression the congres-

Arwy Recommendanties and the Length of the States and the second of the

ALTEL . D. STELL.

Links, Constant, Courts, Julia Lary Labourn Vers., Savers and Horvis of Calman Talainell Formanands, paverant To Same to Saversian 207 and 127 1550 Court. 276 sees., 1919. (Surgering Transactions Not Surgering Saver.)

1001 Harry Anan Johney Comes are in 1000

Stuteles no. 177.

. BREAKING LINESAGERS.

0.6

¹⁹Ibid., p. 2690. ²⁰Hearings, Army Appropriation, 1920. Testimony of Jan. 20, p. 67. 21 Ibid. ²²Ibid., pp. 73-74. 23 Ibid. 24 Ibid., p. 76, 81. ²⁵Propaganda Hearings, p. 2690, 2785. ²⁶Ibid., p. 2697, 2701. 27_{Ibid., p. 2729.} ²⁸Ibid., p. 2736, 2704, 2732, 2706-2707, 2781-2785. ²⁹Ibid., p. 2785. ³⁰Ibid., p. 2781. ³¹Washington Post, Jan. 28, 1919, p. 1. ³²The order was not dated in the press release, but it is reasonable to assume the issuance shortly followed the first Stevenson appearance. ³³New York Times, Feb. 1, 1919, p. 4. ³⁴Propaganda Hearings, p. 2785; Washington Post, Jan. 29, 1919, p. 3. ³⁵Washington Post, Jan. 29, 1919, p. 3. ³⁶Propaganda Hearings, p. 2690. 37_{Norman Hapgood, Professional Patriots (New York: Harper Brothers, 1924), p. 67.} 38_{CPI Mss.}, Serial 1-A1, Box 26. ³⁹James R. Mock and Cedric Larson, <u>Words That Won</u> The War (Princeton: Princeton University Press, 1939),

The War (Princeton: Princeton University Press, 1939), pp. 325-350.

40 Washington Post, Jan. 26, 1919, sec. 2, p. 2.

Total . W. Lines

in . In . Of

-130 m

47-27 107 11 DEATS

Andres

Matters Profession Bar

25 romanda maniner, p. 1000. 1785.

. 1075 , 700E .g ... 1807 .

TTEALL, P. 2728.

2810440 . m. 2738. 2700. 2752. 2781-2887. 3781-1785.

Sant in the other

Supplying the states

Stradiacton Test, Man. 28, 1919, p. 3.

It is restaurable to assume the income alloreity delivered.

They york Three, Tells I. THYS. B. A.

tan. 28, 1931. P. 3.

" and tarten Fort, June 38, 1928. B. V.

""Typerate laterian e. 3090.

Start man Anterio Land Land Calder Contract Conversion

39 Janes T. Hoch and Daired Lawson, Dirit This Non. The Nar. (Princetion) Fyloration Delversity Press, 1939), Dp. 535-3981

AURITER CONT. AND THE SAL SHE SAL IN THE AND THE PARTY OF THE PARTY OF

⁴¹<u>Hearings, Army Appropriation, 1920</u>, Appendix 1, p. 489.

⁴²Washington Post, Jan. 26, 1919, sec. 2, p. 2.

⁴³Ibid., March 10, 1919, p. 1.

⁴⁴New York Times, Feb. 14, 1919, p. 1; also Feb. 15, 20, 21, 1919.

⁴⁵New York Times, Feb. 2, 1919, p. 11.

46 Ibid.

47 Washington Post, March 7, 1919, p. 1.

48 Ibid., March 12, p. 1.

⁴⁹Ibid., March 7, 1919, p. 1. B. G. Kreger was the relief.

⁵⁰Ibid., March 10, 1919, p. 1.

⁵¹Ibid., March 12, 1919, p. 1.

⁵²Congressional Record, Feb. 15, 1919, pp. 4624-4627.

⁵³Lindsay Rogers, American Political Science Review, March 8, 1919, p. 255; <u>Washington Post</u>, Jan. 26, 1919, p. 6.

⁵⁴Congressional Record, Feb. 15, 1919, p. 3489; Washington Post, Feb. 16, 1919, p. 1.

⁵⁵Ibid. Stanley Hubert Dent, (D-Ala.) was chairman of the House Committee on Military Affairs throughout the war. William H. Stafford (R-Wis.) was in and out of the House from 1903-1922 and often a candidate for Senator. McKeown was from South Carolina, attended Cornell, became rather well-to-do in Oklahoma oil and New York business. Ashton C. Shallenberger, (D-Neb.) was the temporary Chairman of the Democratic State Convention in 1919, a previous governor of Nebraska (1908-1911), and a delegate to the 1920 Democratic Convention.

⁵⁶<u>Congressional Record</u>, p. 3493.
⁵⁷<u>Ibid</u>.
⁵⁸<u>Washington Post</u>, Feb. 16, 1919, p. 19; sec. 3, p. 6.
⁵⁹Ibid.

2.6

all maximum, here incomposition, this, spendic 1,

43 water an 1981. Jan. 30, 1929, 186, 2, 9. 3,

"Tord., Hunch In. Inth. m. I.

20, 13, 1910.

"I we tree limes, bet. 7. 1819, m. 111

ALLITOF.

"These superon your, march 7. 1919. p. 3-

"Total and the state

teller.

This ... ares 10, 1916 ... hidray

13 Thid., saren 15, 1010, p. 1.

"Indurant Locard, Sab \$5, 1957; m. 9014-4127;

Tardain houses, hearing a hilting hitshed humans, hearing,

Washington water to. 10, 1010; pt 1.

Secontrest Long | Pacerd, m. 5403.

A.toxTR.

58 manting ton Post, Pub. 18, 1010, v. 19, 904, 1, 9, 9,

⁶⁰Josephus Daniels, Diaries, p. 368.

⁶¹Washington Post, Feb. 16, 1919, sec. 3, p. 6.

62 Ibid.

63 Ibid.

⁶⁴Hearings, Army Reorganization, 1919.

⁶⁵Washington Post, March 14, 1919, p. 3. Charles J. Post was the author who claimed he had published such a series in Harper's in 1914.

66 Hearings, Army Reorganization, 1919, p. 1783.

⁶⁷George Rothwell Brown, a correspondent for the Washington Post, gives an interesting example of the change in mood. On Jan. 20, 1919, he was bylined in an article praising Pershing and Chaumont (1/6). By Feb. 23 (1/4), he was writing that the reorganization of the Army was a failure and the Service of Supply derelict in their use of the 41st Division (District of Columbia). The charges increasingly implicated Pershing.

⁶⁸Peter J. Foss, "Power and Prominence Through Publicity," unpublished M.A. thesis, University of Wisconsin, (1968), p. 282. . The sector within the sector of the

" a g a see its is the same antipolication and the g

ALAYLO

.621120

"" addition throw Teneral and the 1010.

Sident was the surber who claimed is had reblarted in a surbe a surber who claimed he had reblarted such a surbe a sarias in 1918.

60 manuface, Army Koncemptavilles, 1819; v. 1785,

¹⁰Courses forthauld fromm, a correspondent for the marking fact, struct on teterstim, manuple of the change in sand. No.200, 10, 10, 10, and or time is an arreado was arriting and Phonomet DAVI, or was, 13 (147), he was arriting and the reorgentarium of the Ame wat a failure and the fac bervice of must pressing in the term with a factor stat birtalou (District of Televis), the changes.

Subitities," unpublished H.A. thesis, University of Wisterstor, (1908), D. 1884

CHAPTER IV

GETTING THE CAMELS OUT OF THE TENT

Reaction

The House of Representatives reached an explicit consensus in early 1919. By February it was generally agreed that the federal executive branch was too large and too expensive. There might be excellent reasons why this situation had come about, but the lower house had no intention of continuing the "war emergency" agencies. This is not to say that there were no small groups, even entire committees, which were promoting continuation and creation of executive agencies. The advocates of women's bureaus, labor conciliation boards, and veterans' relief even enjoyed some success.¹ But the implicit agreement in the House of Representatives was in favor of reduced federal expenditures and discontinuation of most federally administered programs.

The House initiated the celebrated "reaction" of the 1920's for special constitutional reasons. It is traditionally the revenue-raising arm of any democratic government. It is also the branch closest to the electorate. The confluence of these two principles endowed the corporate body of 435 representatives with a specific

WHEN THE CANADA AND AN ANALYSING

-01.000

The base of barreners is a second to any late accession to any 1211, or formary to an anneally any to any analy 1211, or formary are not been and to any any the second of a societizer reason of the determined of a societizer of a societizer best and the second of any and the second of any mall any societizer and the second time and the second of a societizer and the second of any and the second of a societizer of any societizer of any and there are and any mall any societizer and the second time second of the second of a societizer and the second time and the second of a societizer of any societizer of any and the second of a societizer of any societizer of any societizer and any societizer of any societizer of the second of the second of a societizer and the time and the second of the second of any societizer to the the time of the second of the second of a societizer and the second barreness of the second of a societizer and the second barreness of the second of a societizer and the second barreness of the second of a societizer and the second barreness of the second of a societizer and the second barreness of the second of a societizer and a societizer and discondition of any societizer and a societizer of the second barreness of the second of the secon

The plants had black the addition of "removing of realizing the momental constitutions resident. It is realizing the momental constitutions are of any destanting processes. It is size the fourier the function the distance to the line confidence of means are principles andoned the stopperside built of Alt improvementations with a specific perspective that was generally antithetical to the executive branch and even the Senate. Only a third of the Senate had faced the electorate since 1916 and none of the executive had done so.

Senators were generally conceded to represent themselves only. The adoption of the primary and popular election had largely freed the Senator from the party discipline which had maintained when state legislatures sent them to Washington as extraordinary ambassadors. Senator Robert LaFollette of Wisconsin won a position in the Steering Committee of the upper chamber while sharing no general party position with his colleagues.²

Republicans in the country were looking toward 1920 with a mixture of confidence and apprehension. The 1918 congressional elections had confirmed the grassroots support. However, the experience of the 1912 Bull Moose candidacy of Theodore Hoosevelt was too fresh in memory to make them complacent. Party leaders in the House were well aware of the need for a unified party. This realization had to take into account the remaining strength of the old Progressives, many of whom were in the Senate itself.³ The practical problem of regular Republicans was to gain ideological and mechanical control of the party. Failing that, the problem was to reduce intra-party conflict and avoid a 1912-style split. The mutual objective of both standpatters and progressives was turning bits bisselite the second of antitication, to the encourt the bisselit and atom the impacts. Help a side of the desire the faced the electronyce space 1/10 and none of the approxity shall lines to.

Semilary very promphly anomal to income? Anomalysis taky, the adoption of ine prince; set years by discipline which incade from the transfer from the news discipline which has adopted at the tensor take both tenter and the provide the transferrer of the tensor take to be the transfer of a field back of the tensor take to be tenter the transfer of a field back of the tensor take to be the tensor of a field back of the tensor take to be the tensor the tensor of a field back of the tensor take to be the tensor of the tensor of the tensor take to be the tensor of the tensor of the tensor of the tensor the tensor of the tensor of the tensor of the tensor the tensor of the tensor of the tensor of the tensor of the tensor tensor of the tensor of the tensor of the tensor of the tensor tensor of the tensor of the tensor of the tensor of the tensor tensor of the tensor of the tensor of the tensor of the tensor tensor of the tensor of the tensor of the tensor of the tensor tensor of the tensor of the tensor of the tensor of the tensor tensor of the tensor of the tensor of the tensor of the tensor tensor of the tensor of the tensor of the tensor of the tensor tensor of the tensor of the tensor of the tensor of the tensor tensor of tensor of the tensor of the tensor of the tensor tensor of tensor of the tensor of the tensor of the tensor of the tensor tensor of tensor of tensor of the tensor of the tensor of the tensor of the tensor of tensor of tensor of the tensor of te

types with a mightare in the transformed and approximation. The syste with a mightare of comfidence and approximation. The appeart, attented attentioned and worth and the approximamagegory, attented the approximate of any 1300 and 1 more managery, attention measurements are too from the base of make these anythereses instig basines to for its base are and 1 more and the assessed of a coldinar to the frame are and 1 more and the assessed for a coldinar to the frame are and the too interactions and the remaining distribution of the old fragmentions, and all state areas in the make the old fragmentions, and all state areas in the areas the old fragmentions, and all state areas in the areas areas at a state areas and the remaining all states are been in the rest and a sector of the remaining all states are the old fragmentions and all states areas in the areas and the old fragmentions are a the rest and a states are been in the areas and all states are and the areas and the old fragmentions and all states are all the areas are all the areas and all states are a states areas and the old fragmention areas are an interaction and another another are areas and and areas are all the areas and the ord fragments are areas are an interaction and another areas are all the areas areas are are are areas and another areas are all the areas areas are are areas and another areas are all the areas areas are areas are are areas and another areas are areas are all the areas areas areas areas areas and another areas areas are areas are areas are areas are areas areas

748

out the Democrats in 1920. The standpatters held the grassroots and the Progressives held the public leadership.⁴ Among the old regulars, Cannon was too ancient, Lodge uninterested in the Presidency, and Taft suspect for his service on the War Labor Board. The Progressives had all the leading lights: Leonard Wood, Elihu Root, and Robert LaFollette.⁵

Accordingly, the policies initiated by the Republican-controlled House are central to any discussion of subsequent national policy through the 1920's. The negotiations of the Treaty of Versailles and events in Europe directed the nation's attention toward the President and the Senate. But Republican organization and policies were being forged in the House of Representatives which would have a profound effect upon the future direction of the United States.

Organization of the House

The 65th Congress was due to end on March 4, 1919. Until the last hours, no one could be sure whether or not a special session would be called.⁶ When Senators France, LaFollette, and Sherman filibustered several major appropriation bills into oblivion in the early morning hours of March 5, 1919, the administration was forced to call for a special session.⁷ The Republican-controlled 66th Congress thus came to Washington months early. In the interim, there was a furious struggle for dominance of the

99

out the fevering in 1900. He maniputions had the errors and the Fregrantian half the multip lendership,⁰ many the old resultant issues an import lodge adjustmented in the Verildents, and Very mayor for its martine on the last like lower, the Verinantian and all the lending like is like lower, the Verinantian and Johert Latin. Lower (od, 1946) 1000.

An experimentally, the particles intropage to the repetition-executedled theme are control or an (incompoof mine-part estimat policy because me 1900 to its repetitivities of the freeig of (crasifiles and essoin in thereas directed the mitter's strentles result as inscilent and the metro. In it republics conscioning and ydiffier ways bakes forest in the mean of septembility and ydiffier and the metro directed at the mean of septembility and policies and the metro directed at the mean of septembility and policies and the metro directed at the mean of septembility and policies and the metro directed at the mean of septembility and policies and the metro directed at the second directed at the second directed at the second factor of the second at the second directed at the second directed at the second strends of the second directed at the second directed at the second strends of the second directed at the second directed di

great ait is entrantized.

The 6300 concerns were on the are not been an even of 34200 instit the fact harmon on one would be are souther on out a special manifer world be obtained the second matters hardlette, and therefae fibtletters on the second matter principlette, and therefae the intervent second a fact of principlette, and therefae the intervent second and a proress of 1000, the education of a transition of the fact second 1, 1000, the education of a transition of the fact second 2, 1000, the education of the transition of the fact second 2, 1000, the education of the transition of the fact second 2, 1000, the education of the transition of the fact second 2, 1000, the education of the transition of the fact second 2, 1000, the education of the transition of the fact second 2, 1000, the education of the transition of the fact second 2, 1000, the education of the transition of the fact second 2, 1000, the education of the transition of the fact second 2, 1000, the education of the transition of the fact second 2, 1000, the education of the transition of the fact second 2, 1000, the education of the fact second 2, 1000, the Republican conference.8

The first battle was fought over the next Speaker of the House. The issue shaped up between Chicago's James H. Mann and Boston's Frederick H. Gillett, who won the post in conference action on February 27, 1919. Mann, however, seized control of the Committee on Committees. He had been minority leader and aspired to the Speakership. He was generally favored by the western representatives and regulars, but had been associated with anti-war and pro-German statements before the war.¹⁰

In conference Mann proposed that the Committee on Committees¹¹ be composed of one representative from each state, voting the numerical strength of Republican representation in each state. In the 65th Congress, Mann had chaired a Republican advisory committee of five to the newly created Committee on Committees. This became the Steering Committee of the House.

The real power in the Republican House was largely lodged in the Committee on Committees, and theoretically the thirty-nine members of the committee, representing the Republican states, and each casting a vote equal to the Republican strength in the House of his state decided who should be the members of the fifty or sixty committees of the House, and constituted them as they saw fit. Actually, from the inauguration of the new system, the control of the Committee on Committees virtually passed to Mr. Mann, the Member exercising by far the greatest single personal influence in the House, and thus Mr. Mann, the Illinois veteran and former floor assistant of Cannon, became in consequence of many subtle factors the true power behind the scenes in the House, and this not only unknown to the country, but as a matter of fact very generally unknown to the House.

" -normalizer - march Margall

The First builds are fought over the set (makes) of the indice. We have means a between Niewer's these is much and harter's feelewine to Hilferits was no bits your is posteriors and a set or forevery if 2000 have been your to posterior of the books of the forevery if 2000 have been alsorided to be and anyline books and the indicate posterior and these setting in forevery in the and posterior of the marker of the the books of the and posterior of the marker of the the books of the and posterior of the marker of the setting of the set of the setting of the setting of the setting is and these posterior and anyline books and pro-former simplements buffers in any in any in the set and the setting of the set of the set of the setting of the setting of the setting of the set of the setting of the set of the setting of the setting of the set of the set of the setting of the set of the setting of the set of the set of the setting of the set of the set of the setting of the set of the se

In surface of the second allow proposed then the constants of and constants of the second of the proposed of republican theorem state, wetter the mean-lost strength of republican means acousting to also biddes. In the 65th forerrows, here but states a legislitical state or constants of Firm in his state pression toget the or constants of Firm in his state pression toget the state of the firm of the here we rest pression toget the state of the firm of the base we have been the state of the state of the state of the state state of the state the first of the state of the st

County have seen in a county and a county have been been been afternood the the loss of the start from the start and the header white the enquering and the of the minut billing maximum disa den persinte menificants all militeratorper making and his pressure one prosents and one fample abov a "In reading our of Allower out habitant stars als to -the fifty an example thanks and the second state of the stiutes that as they and Tip. Antwally, from the man to printers are married and the solution country on County to any with a second in the lines. the limit available by far the postant available "The littletic wetween and formation of the second state of the woodshift a Divise the succession of passed proposition has been placed tables the method has been and and the start protocol and an encourse glad for a hill multion of Early 1987 statements of the faires.

3.00

In dominating the committee which assigned the committee places to the Republican membership of the House Mr. Mann controlled the right of reward and punishment, and in any organization, in any form of society, that is an attribute of power.12

It is the connection with "Czar" Cannon that brings the perspective to the gag law. The venerable congressman from Illinois is something of a grey eminence behind all the vengeance-taking of the Republicans in the House. Mann had been Cannon's defender and aide in the 1910 insurgency.¹³ Cannon had suffered most from the Progressive movement in the party. It was "Cannonism" that had been the target of the muckrakers, reformers, and social responsibility promoters prior to 1910. Further, it was the 1910 insurgency which had ended legislative dominance of the federal government.¹⁴ The very word "gag" is etymologically associated with the procedures of democratic, legislative bodies.¹⁵

The 1910 Insurgency

Great pressures of social change were under way during the two administrations of Theodore Roosevelt. The Rough Hider's decision not to run in 1908 set off a struggle within the party which led to the abortive Progressive Party movement in 1912. The roots of the internal struggle were economic: the tariff issue and anti-injunction legislation.¹⁶

Cannon went to the GOP convention of 1908 as a possible candidate. The popular view of Theodore

101

And a second state of the second time of the second state of th

It is the comparison of the same time time time. Prime its perspective to be the second to the resolution of a second to the second to the second to the second to the transition of the transi

The Local Concerns of the local sector

territor was an an experience of annual commence and and and a start of the second of

a an other the state of the state of the state of the state of

Hoosevelt's years tends to obscure the real power of the Congress. As the undisputed master of the House, Cannon was a preeminent party leader.¹⁷ When the convention opened, there were strong pressures from progressives for the party to abandon its traditional position of the high protective tariff. Implicit in this argument was a reshaping of the revenue-raising apparatus of the government.¹⁸

Cannon also went to the convention to defend his stewardship of Congress. He had the responsibility of stopping most of the progressive legislation of the Roosevelt Administration. Those proposals were later enacted by Taft and Wilson, but only after the Speaker had been stripped of his power by the 1910 insurgency.¹⁹ But at the convention of 1908, Cannon held the Congress, the Republican Party, and the country to a platform which rejected the growing claims of organized labor.²⁰ His stubbornness cost him the Presidential nomination in 1908, the traditional powers of the Speakership in 1910, and his congressional seat and seniority in 1912.²¹ whether he was right or wrong, he was certainly consistent.

When progressive Republican representatives crossed the aisle to vote with the Democratic minority on March 19, 1910, the specific effect was to remove the Speaker from the Committee on Rules, make that committee one of ten members vice five, and provide for the election of the

102

Accessed to a summe basis to simulate the stal proves of the fourcesses. As the influented master of the terms, taxate and a presention, party leader.³⁵ the flat convector openet, there are also provided for the presention of the the prese to associe the trainities of the presentes of the influence of the presence relation of the present and.³⁵

Connections also and to the instantion to herink his measured into of desirences in and the measured black of the second of the measurement least finition of the metod for left and things, but not the instantion has been been aftigged of his genera to the light has been protering the converties of the genera to the light has been each enbed the converties of equivalent to allow the converse. The before the generate the residuant has an allow the converse to the second the transforming the a planteers which the before the first the fraction of the light, the second to be the second of the first second the light of the converse to the the second of the fraction in the light, the second to the second of the fraction of the light of the trans-

Not programtys Synthian requirements and the southers and the state of the function is a south of the function of the land and the south of the formation of the first and the provide the formation of the first constraint of the first southers the formation of the southers the first and the algorithm of the southers the first of the first southers of the southers of the first southers of the first southers of the first southers of the southers of the southers of the southers of the first southers of the so

members vice their appointment by the Speaker. What resulted was a lessening of party regularity.²² From the centralized, absolute power of the Speaker there devolved the baronial fiefdoms of the committee chairmen. The major committees had gotten control of their own appropriations in 1885 during a previous insurgency. The result of that change in the organization of the House was:

. . the beginning of executive interference in legislation which has led to executive dominance in legislation for appropriations to meet the demands of the spenders instead of the demands of the taxpayers.23

The standpatters' position as regards party irregularity was that insurgency resulted in dissipation of authority, which led to the diffusion of responsibility, which in turn made the Congress vulnerable to the promotions of special interests.²⁴ Those interests were not evil in themselves, whether bankers' or labor leaders'. But if party discipline could not be enforced in the House of Representatives, the members would inevitably become the creatures of outside agencies rather than their constituents.²⁵

The Third Deficiency Appropriations Act

Fiscal chaos reigned in the government as the 3d session, 65th Congress drew to a close. To the disorganization of the House was added the far-flung requirements of a government in the throes of its first world war. There were few social problems which did not have their wenders when hat compatitions is in the master. The realted and a homentic of phile reputation to the termination of economical that, absolute count of the membries there deviced the barrenial flatflows of the membries challeness in and/or count them not the second of the membries of parts there is 1055 during an include an anyro-

"Setton the beginning of assessive interpretents to leater "Setton miton the last on uncentive intracted in lastalation for spontprichtimes to need the insends of "The symmittic finition of the balance of the tarpapers,""

Larger was then have been remained in the propriet of semarty, when the to be the formers of semaration of setter to be and the formers of semarts of the setter to be and the formers of semarts of setters of spectal interests.²⁴ Tons Intervents were werard in the semarts of semarts.²⁴ Tons Intervents were werset of "symmetric transform and and and be semarat in the of "symmetric transform and and and be semaration to the be semarts.²⁴

Los and/afapanes mestative print ent

Floor version the locar the the someoned as the A section (3% incares from to a chose. Is the flourgeolishies of the locar way doing the flore flore apply nernegts of a prevenuel to the linear of the flore period nerthere were for backet problem within the set out to path out

之母去

own executive agency created by executive order and initially funded by executive emergency appropriation. The Republican minority in early 1919 saw their task as pruning the executive branch fiscally and politically in preparation for the 1920 elections. A second task, not unrelated to the first, was to force President Wilson to call a special session as soon as possible. This would bring the Republican 66th Congress into being early. To finance his administration, Wilson was forced to convene the hostile Congress. To compound the irony, he had publicly asked the country to give him a Democratic majority on election eve.²⁶

Nost of the emergency agencies' appropriations were in the deficiency appropriation sponsored by the Appropriations Committee.²⁷ Kentucky Democrat Swagar Sherley was lame duck chairman, defeated by labor defections in Louisville despite a special plea from the President.²⁸ The bill was introduced February 28, 1919, and the senior minority member, James W. Good of Iowa, proposed the following amendment:

That no part of the money appropriated by this act shall be used for any personal services or to pay for any advertisement, telegram, letter, or circular designed to defeat or enact any proposed legislation of Congress, or to influence any Member of Congress to vote on any appropriation unless specifically authorized.²⁹

Discussion quickly got around to the lobbying efforts of the United States Employment Service (USES).

and constraints against troughed to errorotive points and thilthally footial of executions measurery anoropytations for topalities allowed by executions measurery anoropytations preserved the errorotive transm. (Long) and toblytestly in preserved to the the three, and to form investment tame, set all a stablet assiste as mere we possible. It would be to other the analytical bill theorem is formed by interesting the topathal the the three, and to form investment the sould be analytical the topathal the three and the topathal to the topathal to the three three and the form investment to the sould be analytical topathal the topathal to the topathal to the sould a stablet topathal the topathal topathal topathal the topathal the topathal topathal the topathal topathal the topathal topathal topathal topathal the topathal topathal the topathal the souther to another the topathal topathal the topathal the topathal to advant the topathal topathal the topathal the souther to another the topathal topathal the topathal the souther to advant the topathal topathal the souther the souther to advant the topathal topathal the topathal the topathal to advant the topathal topathal the topathal the souther to advant the topathal topathal topathal the souther to advant the topathal topathal topathal the souther to advant the topathal topathal topathal topathal topathal topathal to advant the topathal topa

near is the full and approximation approximation approximation wave is the full-states approximation approximation approximation depression in the full and the statements in a second of the state is in the back similar a meetal size the test to breathers.²⁰ the bill are introduced statement if, 1909, and the method stateful meetal place is 1900 of 1909, and the method stateful meetal place is 1900 of 1909, and the method stateful meetal place is 1900 of 1909, and the method stateful meetal place is 1900 of 1909, and the method stateful meetal place is 1900 of 1909, and the method stateful meetal place is 1900 of 1909, and the method stateful meetal place is 1900 of 1909, and the method stateful meetal place is 1900 of 1909, and the method stateful meetal place is 1900 of 1909, and the method stateful meetal place is 1900 of 1900, and the method stateful meetal place is 1900 of 1900, and the method stateful meetal place is 1900 of 1900, and the method stateful meetal place is 1900 of 1900, and the method stateful meetal place is 1900 of 1900, and the method stateful meetal place is 1900 of 1900, and the method stateful meetal place is 1900 of 1900, and the method stateful meetal place is 1900 of 1900, and 1900 of 1900

These on parts of the noning apportunitation of bills and, shall be much for any portunal, essentions on a particunate strangeneers, belowneed, any proposal languages definition to definit or smack any proposal languages definition on an us tellistics any proposal languages any bourses, as us tellistics any proposal languages to rote an any arrent of the languages.

Environmentes suitably set amount to the lighty and affects of the lighty and include the lighty and include the lighty and include the lighty and include the lighty and the lindex and the lighty and the lighty and the lighty and t

1.04

Congressman Thomas L. Blanton (Democrat-Texas) led the attacks on the USES, the Department of Labor, and Samuel Gompers. Those lobbying efforts were generally recognized as not being a legitimate exercise of the executive branch. Representative Good admitted, " . . . it ought not to be recessary to pass amendments of this kind."³⁰ He also hinted that if the amendment were adopted, it should be made general and should apply to all appropriations rather than being limited only to the Third Deficiency Appropriation Act.³¹

Congressman Stafford (Republican-Wisconsin) took him up and moved that the words "or any other" be inserted. This meant that, if accepted, the amendment would apply to the use of all appropriations. Stafford admitted the amendment was subject to a point of order. He referred to the Senate-originated provision in the Sundry Civil Bill (March 1, 1919) canceling all governmental publications which did not have congressional approval. "There are connected with the Government 47 publicity bureaus, and every one, on occasion, resorts to the practice that is sought to be discontinued by the pending amendment."³²

James Gallivan (Democrat-Massachusetts), one of four representatives who voted to continue funding the USES,³³ attempted a diversion by linking the amendment to the franking privilege. This brought on another anti-labor tirade from Blanton and defense from strong labor state

There encourses and an and an angune begins for any or a starting the starting of the starting

- 62.0

representatives such as Cooper of Ohio.³⁴ The floor manager, Swagar Sherley, terminated debate by acquiescing to the sense of the House:

The amendment passed and the bill went to the Senate where it died along with other major appropriations in a Republican filibuster. It was largely unnoticed by the press. The Associated Press carried the story that "... an amendment proposed by Rep. Good of Iowa forbids the use of money provided by the bill by government agencies in propaganda designed to perpetuate themselves." ³⁶

The more specialized trade and business magazines were gearing up for an assault against the Wilson Administration's labor policies. The March Governors and Mayors Conference, the coming hearings on the Mational Employment Service, and the arguments for continued government operation of communications utilities stimulated a vigorous reaction. <u>Industry</u> magazine, established in December 1918 and edited by Henry Harrison Lewis, led the battle against bureaucrats in general and the USES in particular. Every biweekly issue from January to August 1919 carried two or more atticles attacking the administration's labor policy. The March 1 issue stated:

every listication has been at an and the standard of the stand

billing in the set of the state of the state of the set of the set

where and the the former and the contract of the second se

Some action should be taken by Congress to prevent placeholders using public funds for perpetuation of their jobs. The news are filled with statements . . . Someone paid for the thousands of telegrams which deluged Congress. The Post Office Department paid for carrying franked letters for the same purpose. The taxpayer in the ultimate analysis pays . . . 37

Although other trade and business periodicals echoed the same themes, <u>Industry</u> was the most strident. <u>World's Work</u>, edited by Arthur Page in March 1919, described the Lewis magazine as " . . . a paper published at Washington in the interest of the employers." ³⁸

A conservative, traditional economic program was a major theme of the Republican Party through the 1920 elections. This theme was their interpretation of the voters' message in the 1918 congressional elections. The tendency toward a larger bureaucracy and the promotion of the bureaucracy's programs were inextricably linked to the federal budget issue. The House was the only appropriate agency to reduce expenditures since the Senate was so spendthrift that it rarely reduced appropriations.³⁹ The war had greatly aggravated this trend.

As of October 1919, Joe Cannon claimed that the last Democratic Congress had expended forty-five billion dollars.

. . . more than the entire disbursements of the Federal Government from the first inauguration of George Washington to the second inauguration of Woodrow Wilson . . greater than the entire wealth of the American people in the census year 1880 . . . double the gold production of the world in the 400 years since Columbus discomered this continent . . . one

these and the second for models for particular to provide the statements of the statements of the second se

Otherway of the real of the set of the se

A solar him of the locality of the second se

Advantage of the second s

Generations from the Ofree Linescential of the contents of the Interest Generations from the Ofree Linescentian of the contents and therein a substant them the souther weights of the stand the generative of the south and the bid reacts at a substant the south of the south of the bid reacts and one-half times the total resources of all the national banks. . . The executive departments continue to estimate peace expenditures on a war basis just as though gold grew like mushrooms in the Treasury cellar and bank notes budded like leaves on the trees in springtime.

The problem was traceable to the 1885 reform which distributed the appropriation process to the six major committees.⁴¹ It was compounded by the 1910 insurgency which removed the Speaker as the single accountable individual. This diffusion of authority made the House vulnerable to special pleadings. In Cannon's view, government had become a special interest.⁴² It secured some form of either executive or legislative legitimacy, promoted a demand for its services, secured a small appropriation for apparently innocuous activities, and then pointed triumphantly to the whole process as evidence that social justice demanded continuance and more money.⁴³

The appropriations process was restored to the Appropriations Committee in 1921 and the Third Deficiency Bill (1919) carried a small amount of money for a "Bureau of Efficiency." By 1921 the entire revenue system of the United States was revised and had become essentially what it is today. While the budget preparation process has moved toward the President in direct proportion to the executive's initiation of legislation, the Congress has retained some checking power. Cannon warned in October 1919:

and messingle them the (other resempting of all the methods have been the summitive description of a state of a system the summitive the second of a second part as income which even the second term is a second to part as income which even the second term is a second freedom with an end of an antise second to the first brown 10 mg/first term.

The problem and transmitte in the 1982 ration which statictured the approximitation proceeds in the 1981 management product theor, ²¹ - 21 max mercomited by the 1980 management which proceeds the freedore of primerity mate the management which proceeds the freedore of primerity mate the materials and which is the spectrum of primerity mate the materials and which is a spectral presence of the transmit of a material state of a time constant presence.²¹ - 11 mercent and which is a spectral presence of the transmit of the material of the first the spectrum of the transmit of the material state of a time constant presence.²¹ - 11 mercent and the state of the spectrum of the transmit of the material the first of the spectrum of the transmit of the material the first spectrum of the state of the second of the spectrum the transmit of the state of the spectrum of the spectrum the transmit of the spectrum of the spectrum of the spectrum the transmit of the spectrum of the spectrum of the spectrum the transmit of the spectrum of the spectrum of the spectrum the transmit of the spectrum of the spectrum of the spectrum the transmit of the spectrum of the spectrum of the spectrum the transmit of the spectrum of the spectrum of the spectrum the transmit of the spectrum of the spectrum of the spectrum of the spectrum the transmit of the spectrum of the spectrum of the spectrum of the spectrum the transmit of the spectrum of the spe

The appropriet line in the intervence in the line in the intervence in the second seco

If we leave any part of it (the budget) to the Executive we shall only exaggerate the present embarrassments. The electorate will continue to hold the Representatives responsible for the budget, whatever power they surrender to the Executive.⁴⁴

The Republican Farty continued to hammer this theme and the 1920 platform, controlled by standpatter Representative James E. Watson of Indiana, reflected antagonism to self-promoting, partisan bureaucracy.

The administration has not demobilized the army of placeholders. It continued a method of financing which was iddefensible. . . It has used arbitrary and inquisitorial control over the life of the people . . . <u>Ito</u> carry confusion into industrial life.⁴⁵

The platform was conservative by any standards. The progressive Wisconsin delegation's substitute did not even receive a second and the chairman had to call for order several times furing the reading. Farty regularity and standpatting had been vindicated at the expense of the reformers. Cannon received a standing ovation as he ironically held a glass of water over his head and vowed to abide by the Prohibition Amendment.⁴⁶ He was eighty-four then and this was to be his last Republican convention. His first had seen the nomination of Abraham Lincoln.⁴⁷

The 66th Congress, 1st Session

The heated issue of the Treaty of Versailles is sometimes cited as reason for convening the 66th Congress early in the special session of May 19, 1919.⁴⁸ The fiscal crisis occasioned by the failure of so many bills in the 65th Congress was equally important. Certainly though. it is an long and the long and the second se

00.1

there are no life charteness and the set income and the set in the set of the

An even of hearing and an even the second and a second an

"And want in a second the solution of some had find a state

solution and a sub-press of the second

The basis of the second for provide the second basis and the second basi

the peace and League issue was foremost in the nation's press. The <u>Washington Post</u> carried an editorial daily on one aspect or another of the controversial treaty. For years afterward, the bibliography of the American Historical Association would reflect the constitutional issue with articles on presidential and Senate responsibilities.⁴⁹

One well known advocate, Colonel George Harvey, founded a new magazine to join the debate. Modestly titled <u>The Weekly</u>,⁵⁰ the first issue of March 1, 1919 carried an article entitled "No Gag Law." The reference, however, was to a larger issue than that in the House. Harvey castigated the President for his penchant for publicity and the effrontery of telling the Senate that they could not debate the still secret terms of the first draft: "... he was preparing to address the people directly, in the wildest possible manner; as if to appeal to them against their own representatives and lawmakers."⁵¹ That is, of course, exactly what the President eventually attempted in his ill-fated western trip.

The die was cast in Congress, however, and the administration's major policies were doomed to frustration. The magazine <u>World's Work</u> published an obituary of the Democratic 65th Congress that was generally favorable, crediting them with useful legislation in labor law, income taxes, the direct election of Senators and the Federal

bing panger and bearer have any discourt in the emblor's press. The spectration (out sectors as shitewist hills an ease argued an anning of the metersecold trusts, im rease afterments for biblingsate at the maning, im their states after and the sector is a sector the constitution in a sector is a sector in a sector in a sector is a sector in a sector in a sector is a sector in a sector is a sector in a sector is a sector in a sector i

the second of a constraint of the second transmitter in the second of a constraint of the second of

The side and the same same in Commune, summer, and the shallstration a solar pultities are donned to frankrations The same to another and pultities are addressed as operated by a compared the second pultities are confirmed by realizing the state and the last are properties in the following taxang the direct also the interview and the following Reserve Law. The same issue heralded the return of "resurgent Cannonism." The Speaker was no longer commander of the House, ironically due to Democratic reforms in the rules. The power now lay in the Committee on Committees, seized by Cannon and Mann. "The lovers of political paradox could find no situation more productive of unholy joy."⁵²

Republican progressives in the House were fooled, but they fought back under the leadership of Roosevelt's son-in-law, Nicholas Longworth of Ohio. The control of the Committee on Committees by Mann was publicly described as a triumph of reactionism. Longworth said the committee "represented only large cities and manufacturing centers, was made up of millionaires and did not represent agriculture, labor or a fair geographical distribution." This was the attitude which had made the Republicans a minority in the recent past, charged Longworth.53 This pressure of the Ohic representative and about sixty other progressives had the effect of keeping the policy apparatus in the House loosely divided among the Steering Committee, the other major committees (such as ways and Means and Appropriations) and the Committee on Committees. 54 This diffusion of authority had the effect of keeping secret the policy-making machinery.55 Longworth had succeeded temporarily in his 1910 insurgency and his faction had to be dealt with in 1919. In fact, much later, he became

Address to the same terms investigation one sectors of "reverses? Secondary," The Treater are a longer emerges at the many treatments were an investigation offering to the relation the means and her to be second trees to investigation address of the second same. "The Longer of political size, doe would thele as structure dama motivation of political size. Second 11.

. Bellinit many gainti and it gotfenirmerer rachfulayat and determined to address and water there is and your former the ne fortant any south of drougent balance II such atthe Great blue de Creat bijnt by tans and print to have not period to be and planes and the strongent controllation for doning when "supplies and the set of the set and the best set and the set of t -from favorance our bis out setting fight to us able disunitoric, labor or a fair generated distribution." This when the exhibits of the same the specification and the To surgery add Chairsmand baranes, that intropy ally at the Distances and the limit along a string with the second state and has all additioners rolling add mellowed to gravita out had said paint house all and more the langet out the the straight may see in the first would read the total ware "Constituents on waitings and the Institutions Justice managed in Partia and And without in andro1111. balancess and expensions. 22 completions on Eddo-robbier with tamporartic in the line line termination and its farties had bebe disky with in 1965. In fast, man Larse, he because

Speaker himself.⁵⁶ However, the test was in the 1920 Republican convention and he was neither a delegate nor a member of any important committees.⁵⁷ The platform and the candidate were not likely to warm a progressive's heart.

The Deficiency Appropriation Bill -- Again

The bill came up again May 29, 1919. Congressman Good was the chairman of the Appropriations Committee in the new Congress and he set the theme of Republican fiscal policy in his management of the bill. He claimed huge savings in actual dollars as well as tightening of procedures. The major claims were in the War Department, Navy Department, and the Alaskan railroad. He also cut the USES to \$272,000 from \$1,800,000. That money would pay the debts of the USES and carry it to July 1, 1919. He reported the previous session's gag amendment and frankly admitted that it was subject to a point of order. "It is new legislation, but it will prohibit a practice that has been indulged in so often, without regard to what administration is in power."⁵⁸

The question of riders on amendments on the appropriation bills was constantly recurring. In some cases, it was an issue of committee prerogative. Members objected to their legislative deliberations in committee being modified by action on the floor.⁵⁹ There could be no extensive debate on these amendments in the rush of Special black from the second of the second of the the light the second time to any second of the second second of the back to any a backet of any importance constitutions.²² yes platfored and the candidate ways out likely to second a transmitter's back to back to

time-office entraction monotories (init-

The bill case of each or the separations there is an interestion of the destination of the destination of the second of the seco

The presenter of midule on monimum in the sparsorietten bills and constantly preservice. In pass taken, it was an issue of considing prevention, index offered to that leafshile definitions it and the test of antified by addres as the floor."¹⁰ mays would be an extending to be addres and the grant and the set of legislation. Also, there was an implicit relationship with the executive agencies which the various representatives were bound to defend. It was bad business procedure as well as bad politics.

Conversely, the political situation was tempting. Time was short for the executive and the government could very well be bankrupt on June 30 if appropriation bills were not signed. Substantive issues referred to committee could be effectively delayed by Democratic minorityes. Appropriation bills always had priority on the floor of the House and could be called up on short notice before an empty chamber. The majority had many advantages on any issue which could command either party loyalty or commend itself in principle. Republicans controlled the chair, who would rule on any point of order raised by the opposition. If the chair's ruling was challenged, the House would resolve it by simple majority vote. Democratic opposition on the floor to publicly supported issues would result in good publicity for the Republican cause. Given a consensus against the use of appropriations for publicity purposes, the natural jealousy of the House concerning revenue measures, the national antipathy to George Creel and his fellow publicists, and the need for speed in the appropriations process, it is not surprising that the measure never went to the Judiciary Committee. 60

Congressman Blanton coutinued his battle against

tenthistron. Also, rears and an highlatt valuationship with the secondars agonotics which him various symmetrictions and been to defend. It was tell values providers as well as had yellige:

Aloos demonstration and free weldersets and the part Pairsie age and with matching any on Figs of Start of Start 12 and unidiance of Arrents's nearest aridentedry charges for star month he affectively delayed by Descreekir attoyityees. deprepariation bills slaaps had priority on the floor of the logith and condit to walled up on short while before on apply simply. The sajertity lead any draming with the any have delet company at they have been by hope by and beild-signs in principles framework and the states of the santy, and usual rais as any maint of under raised to the erroat tion. If yim maives ruling any maximum, the citoroomed and a standar adopts of the second files and the apposition on the floor or youlistly supported income world receipt in cased southering for the requilition terms of sizes a commences highland, they have not approximation for gathlands percent, the particul terminer is much and the Invert approach all collegions Insurian and Amproxim about the and out france with index sold from particulationsy wolldy's will have average and take process, it is not surveying the the " wasting the state to the second the second the designations allowed and beneficial and and and and

1.61

the USES. He attempted the strategy of striking the reduced appropriation. This failed and he raised the point of order. Representative Good tried rather patiently to assure him that the reduced appropriation was in the interest of good business only. The appropriation did not contemplate legitimizing the USES in any way. The chair (J. Hampton Moore, Republican-Pennsylvania) turned Good's argument upon him and ruled in the most narrow sense that no law provided for the USES; therefore the point of order was sustained. The money was later restored in the Senate-House conference,⁶¹ but it required no genius of insight to foresee that there would be no legislatively approved federal role in employment from the 66th Congress.

One issue remained in the floor debate. It had been raised by Representative Smith earlier and now he offered an amendment to the paragraph, inserting the words "in the discharge of their official duties" after the words "United States."⁶² Good, the sponsor of the bill and the original amendment, made no objection. Good saw no real difference in the language. Smith then said:

I think the amendment I offer is necessary in order to explain the provision. Otherwise the employees might be held to be violating the penal section if they should communicate with their Members of Congress except through official channels.⁶3

He further insisted that the amendment be adopted or the word "employees" dropped.

Finis J. Garrett (Democrat-Tennessee) defended the

- of the fifther in the second on any second in the second of any will be in he has being all a second spread from the perint of solary have been well and well and a solar the sector and of this public common boundary and what and manages has you are not sold by enjoy our other are plant losty To second which and a war with my many and or twinting and a sector with the sector with the a those many it induced the stand through a second real areas with Taxet ments structure (note not of hadary from old) many diversion of same in all the set of the last the same and the set and the the of pression order any sizes and the block of the The numbers of the Distance of the State of the second state of th classification in at strong points and should be failed company with and post immediate of after fronts? Arrents Last 27 (against supply lot) all supply what's not al and his validant and a state of the second offered in the summary and the partnership house of here been suffice "budgets forbetty's where his apparently and op " only not

the more "letted spacetory," had no spacetory in the little

The second state of the se

by Particut Distriction that Description to complete an the

and Seturity Commission (Commission Commission of Seturity

1.22

original language. He pointed out that the Smith language would restrict the official in the actual performance of his duty since communicating was a major function and indeed a responsibility of any official. He concluded his argument by citing a hearsay case in which a federal judge had issued an injunction against a government official, enjoining him not to communicate any information to Congress.⁶⁴

Smith was not satisfied and he continued to insist upon the federal employee's right to communicate with his congressman:

Do you want to apply military rules to civil employees of the Government and provide that they shall have to communicate with Congressmen through their superior officers . . . Employees have no official function to perform in communicating with Congress. I think to prohibit communications from employees except through official channels is un-American.⁶⁵

Another representative tried a new tack with Smith. He took the simple view that the provision merely meant the use of public funds. "I take it that it simply prohibits employees or officials of the Government from using public funds in communicating to Congress." All communications from public employees involving public funds should be through official channels.⁶⁶

Smith was having his own communication problems so he tried again. He drew the distinction between the officer and the employee. The officer should be held to a restricted communication only within the competence of his opticies descriptions are paired and their moments between of month separated the addition in the annual secretorization of age date atoms assessionities as an allow that the and back is memoralizible at an allow the date is monther and any month is a termoralizible at an allow to the secretoria and densities an interval applied a secretoria a termony and densities are to the secretoria and the application of any black and a termonic between the secretoria and any black and the description of the secretoria and any black and the termination of the secretoria and any black and the termination of the secretoria and any black and the termination of the secretoria and any black and the secretoria and the secretoria and any black and the termination of the secretoria and any black and the termination of the secretoria and the secretoria and any black and the termination of the secretoria and the secretoria and any black and the termination of the secretoria and the secretoria and any black and the termination of the secretoria and the secretoria and any black and the termination of the secretoria and the secretoria and any black and the termination of the secretoria and the secretoria and the secretoria and any black and the termination of the secretoria and the secretoria and the secretoria and any black and the termination of the secretoria and the secretoria

teinit of has the fouriers and an and an and an and has a fourier to train the rest of the

The first areas in a solid with the second state and the solid sta

And according to the state of t

to excluse agains, the trace of a rare comparison of the section and the section of the section

official duties. An employee could not be so held. Any officer's communications should be through channels and official. But the effect on employees would be to dissuade them from "expressing their opinions about the conduct of public business."⁶⁷ He insisted he favored the provision and sought the clarifying language to "protect employees of the Government in their right to express their opinions concerning legislation and the conduct of the public business without securing the consent of some bureau officer to do so."⁶⁸ The record does not indicate how well the members followed the sophisticated argument, but Smith's amendment was rejected and what has become known as the gag law passed onto the statute book.

The bill moved on to the Senate and conference action. The Senate added the language "on the request of Members of Congress" and "proper" to the words "official channels." The Congress, having accepted the proposition that the lobbying of executive officers had to be proscribed explicitly, was faced with reducing the law to specific language.

A Type of Freedom Entirely New

This discussion has dealt heavily with the procedural issues. Because those issues are the only ones upon which the individuals in Congress could probably agree, they are important. The Wilson Administration had demonstrated tendencies which promised a redefinition and ary to be a second to the second and the second to be a second to the second to the

the bill cover of the the matter of the second of the termination of terminat

Hall Therital Independ to serve &

(%1): d'impactou tao deally hours); ettre The procedured Limmon. measure impact are the toly the spectration are toleranded to become sould proved; at the toler, they are topeptack. In Vilano Mafolisticities had demonstrated to entry article president a rateffictivities and

NEL

a realignment of executive-legislative relations.

Beginning with Wilson's "acid test" call for a sympathetic Congress on the eve of the 1918 elections⁶⁹ to his specific exclusion of the Senate from the treaty negotiations at Versailles, the executive aggrandizement of power was a threat tongress could not ignore. The charges of autocrat were not entirely hyperbole.⁷⁰

George Creel's activities in domestic labor relations portended a kind of special interest representation in the executive which could bring irresistible pressure on any recalcitrant congressman. Coupled with the hortatory pens of the CPI's writers, there was a potential for an unprecedented combination of information, administration and, eventually, legislation.

John B. Densmore's activities in San Francisco demonstrated the administration's attitudes toward local and state legal procedure. Were the Department of Labor to complete the link by the establishment of a national employment service, the grip of the executive on the nation's economy would be complete.

Boger Babson's program of centralized record-keeping on the individual worker was a high-water mark of the managerial revolution's presumptions. Some would call it Talorism, others Socialism, and still others Prussianization. Whatever it was called, it must have seemed either eccentric or mad to congressmen with bucolic, Jeffersonian

a realization of executive-lasticities relations desired of 10 stream of and the ord the actual to a required descrease as the are of the 124 stantage of a division of articles of 10 means year to 124 stantage of the line of the static base of the second of a state of the track of the line description of 10 means the track of the track of the line of the state of the second of the track of the second of the state of the second of the track of the second of the theory of the second of the term of the second of the second the second of the second of the second of the second of the second the second of the second of the second of the second of the second the second of the second the second of the second of the second of the second of the second the second of the se

Second Conduct and Strict the Commute Annual relations which the anish of Annual Internation represents there as any second passed represents with the match and any as any second passed represents to the and all the second resonance contracts of the second of the second resonance contracts of the second resonance of the second of the second resonance of the sec

tion of the second of antisyltation in the terminant fines. The extension of the abstitution of a fill outer based then and the heat hand, area the two and the terminant of the line fills are fill the second fills and the antibulant in the second of the second fills of the antibulant in the line and the second of the area of the antibulant in the line term and the second of the area of the antibulant in the line term and the second of the area of the antibulant in the line term.

en the tollythead moments around at several and promptions are as the tollythead only an exact a subbarray of the term with a result that a second static and will be a second will be barrents and the second static best and a like a second static and and be a second will associed and all be ideals. Veterans of the Ainsworth-Wood muster roll controversy knew the importance of the control of records and information centers.⁷¹

The same sort of perspective has to be applied to the War Department's General Staff. The Congress was not prepared to continue a large standing army, a centralized general staff, or universal military training. The conditions which had created these institutions no longer existed. What is more, the assumptions which had led to their initial creation had been substantially discredited. The attacks upon military discipline were a warning to any militarist with political ambitions, including John J. Pershing and Leonard Wood (who was not so much a militarist as a progressive opportunist). That this policy worked so well is illustrated by the following passage in Frank B. Willis's nominating speech for Warren G. Harding at the 1920 Republican convention:

. . . as a member of the Senate it was his honor and privilege to introduce into the Senate of the United States and to secure the passage of the legislation that provided for the Hoosevelt Division for service in France [applause] legislation that was greatly welcomed by patriotic people, but it was not availed of because of an executive partisan bigotry absolutely without parallel in all the annals of war. [Applause, loud and prolonged.]?

This statement drew the loudest and longest applause of the speech. The Hoosevelt Division represented voluntarism, amateurism, and the romantic tradition that had been rejected by the Selective Service Act, the Annual as a requirement of the second of the

The rank area of presention in a restricted to the property of the second of the secon

perietlance in remove of the backin is man big ment and then a remove in removing interaction of the institution there and the removing the partners of the institution in france for the light instance of the institution for envelope and once the partners institution that is and and in the france of an envelope results and it was not been of toosened to partners in a light and it was not been been been been and the partners in a light and the second of the light of the second of the second of the second of the second of the light of the second of the second of the second of the second of the light of the second of the second of the second of the second of the test of the second of

"bis here retreated and the boston and bounds. spickases at the spectrum the invested; if they represented reflected oppresentions and the reservice residuktor their had been retreated by the calactive corrige only him "Leavenworth clique," and the Espionage and Sedition laws. The image of Theodore Roosevelt leading an infantry assault in Argonne or St. Mihiel may be ludicrous at this remove but it was not in 1920.

The substantive issues were crucial and they loomed large. There was a minor depression, as expected, in 1919, and a larger one in 1920-1921.⁷³ One writer has called 1919 the "Year of the Strike."⁷⁴ The Gimbel's bombings occurred in June, and the first "Red raids" and deportations occurred shortly thereafter. These social dislocations, injustices, and depressions were nothing new to a generation which had been conceived in the Civil war and come to maturity in its aftermath.⁷⁵

The insistence of the Congress upon restoring the procedural process was not mere complacency. It was based upon an old and revered concept of representation:

His concern the representative's is to prevent action based on factious interest. . . . Madison envisages representation as a way of bringing dangerous social conflict into a single central forum, where it can be controlled by balancing and stalemating. . . Only if each representative pursues the factious interests of his constituency can the various factious interests in the nation balance each other off in the government.⁷⁶

The Wilson Administration had become too big and too powerful. The lofty rhetoric which was imitated through the multiple layers of the bureaucracy was merely ideological camouflage for a will to power.⁷⁷ The government functionaries had become their own special interests, *Leaveneerth oligue," and the Hardonsen and Satistic Level Ton Leven of Theolecte Interact, Levelton on following encode to Argonese In St. 115565 see To Lidberick of this ready just 45 has not to 1920.

The anise and the formed hour erretal and they Tenned Lerge. There are a minor berreaster, an expected, in 1939, and a Larger yes in 1929-1921.²³ for articles has balled 1939 Has "Team of an derkin."²⁴ The Olemak's 'mebuse recompto in Image and the first "set which " an tenned them generated sharely transmitter. These would finde them a tennel starely transmitter. These would finde them a tennel and the first tent of the set of the set of the starely transmitter. The set of the set of the tennel in the starely transmitter. The set of the set of the tennel is a set of the set of

The Italichance of him Congrams upon restoring the procedural process as air airs outplanesses ift and based upon in eight and research concerct of representations

The mindows (Son regressionisties) of the to provide holdin means on fastions in a very of invision multiague monthalism as sinche and avery of invisor on the state and controlled by talence and any and attances on the second of the automatics and the vertice factions intervents of his constituency can the vertice factions intervents in the method haimand and the vertice factions intervents in the method and other off in the vertice factions of

-ibe 411 and infiniterration had measure too high and boy myserful. The bifty encloses which are tubiale threaded the suisingle layers of the introcurrent are savely thatlogical semanthers for a will be cover." The coveryrepresenting themselves and new groups. One of their victims, Morris Hillquit, from an entirely different point of the political spectrum occupied by Harding and Cannon, described the situation in a mock interview on October 3, 1920:

And have they the Wilson Administration introduced the promised new freedom into America?

Chief Editor of a Conservative Daily: Indeed, they have inaugurated a type of freedom entirely new in America, not the old-fashioned vulgar freedom of the rabble, but the freedom of administration officials from all constitutional restraints and from stultifying responsibility to the people.78 representation (Lanamalyne's and sime presents) and of 10015 representation, Porryin (E), 1996 and 1011 and 1011 (1997 and poles of the printing on another an excelet in the first of the formation of the printing to a strengther to a second of the container of 1000

the pointies for the silen and bill strating introduced the pointies of the silence into the second of the base they there at a spect of the second will and the base transment of any state of the second of the transment of the second second second will be at the second of the second second second will be at the second of the second field and the second second second of the second second second second second second second second and the second sec

CHAPTER IV FOOTNOTES

¹Dixon Wecter, When Johnny Comes Marching Home (Cambridge: Houghton Mifflin Company, 1944), p. 356.

²George R. Brown, <u>The Leadership of Congress</u> (Indianapolis: Bobbs-Merrill, 1922), p. 261.

³Ibid., pp. 272-279.

⁴George E. Mowry, <u>The Era of Theodore Roosevelt</u> (New York: Harper Torch Books, 1958), p. 86.

⁵17 Republican National Convention, Proceedings (New York: Tenny Press, 1920), June 8-12, 1920.

⁶Chicago Tribune, Mar. 1, 1919, p. 6; New York Times, Mar. 1, p. 1; Mar. 4, p. 1; Mar. 5, p. 1 (Wilson attack on Congress).

⁷House Journal, 66th Cong., 1st sess.

⁸Brown, p. 202. "Caucus" was a discredited word so "conference" was substituted.

⁹Washington Post, Feb. 28, 1919, p. 1.

10_{Brown}, p. 208.

¹¹Ibid., p. 211-220; Washington Post, Mar. 2, 1919, p. 4. This meant that Mann controlled 144 of 238 possible votes in the Committee. It was the Democratic 65th Cong. which adopted this rule. Previously members were appointed by the Speaker and minority leader respectively.

¹²Brown, pp. 205-206.
¹³Ibid., p. 162.
¹⁴Ibid., p. 170.
¹⁵H. W. Fowler, <u>A Dictionary of Modern English Usage</u>,
(New York: Oxford University Press), p. 80.

¹⁶Blair Bolles, <u>Tyrant From Illinois</u> (New York: W. W. Norton and Co., 1951), p. 130.

17_{Ibid.}, p. 138.

TITOTICS VI CATES OF

CUI

Combridge: Bourt to Interv Come Marchine Come

"Gaorge &. Brown, The Lawberghin of Congress (Indianarolis: Tobba-Herrill, 199-1, p. 201.

TALS. DO. STI. 273.

George T. Mavie. The fra of Tanolors Consevelt

13 monthical Balloal Convention, Proceedings (New York: Takes Press, 1920), June 5-11, 1930.

"Chicago Tribuno, Mar. 1. 1918. T. B. New York Yings. Dar. 1. p. 1: "ar. 1. 1: Nur. 5. 3. [[] Lane artach of Congress).

bouss Journal, Noth Conni, 1st sides,

"conference" and substituted.

"demission fort, Teb. 18, 1030, p. 1.

Topport T. 194-

1) THE ADDA THE WAR CONTROLL POST, NAT. 2, 1019. Do. 1. This means that wars controlled the sy 230 pessible which should this wolk. It are the Description OSEN Cong. by the Type this wolk. Providently members were appointed.

> ¹³Drown, Np. 203-206. ¹³<u>7614</u>. v. 161. ¹⁴rbid., v. 179.

150. W. Sauler, & Dictionity of Bohrrs Smillsh Haarn,

10minis malies, Tyrant From Milleris New York!

17 mail. v. 1881.

¹⁸Mowry, p. 128, 223-224.
¹⁹Brown, pp. 172-186.
²⁰Bolles, p. 139.

²¹Ibid., p. 225. Cannon's perspective might have been affected by the fact that his two election losses were to a Populist (1890) and a Progressive (1912).

²²Brown, p. 98.
²³House Document No. 264, p. 15.
²⁴Ibid., p. 27.

²⁵Brown, p. 16.

²⁶Seward Livermore, <u>Politics Is Adjourned</u> (Middletown, Conn.: Wesleyan University Press, 1966), p. 217.

2741 U.S. Stat. 35, Alien Property Custodian; 41 U.S. Stat 42, Emergency Shipping Fund, etc.

²⁸Ray Stannard Baker, <u>Woodrow Wilson</u>, <u>Life and Letters</u>, (New York: Greenwood Press, 1968), p. 620.

²⁹Congressional Record, Feb. 28, 1919, p. 4624.

30 Ibid.

³¹Ibid., p. 4625.

32 Ibid.

³³James R. Mock and Evangeline Thurber, <u>Report on</u> <u>Demobilization</u> (Norman: University of Oklahoma Press, 1944), pp. 208-210.

³⁴Congressional Record, Feb. 28, 1919, p. 4626.

35 Ibid., p. 4627.

³⁶Washington Post, Mar. 1, 1919, p. 3.

³⁷Industry, Mar. 1, 1919, p. 1.

³⁸World's Work, Mar. 1919, p. 497.

³⁹House Document No. 247, p. 4.

12251

LANDWERT, R. LDE, WEILER.

19 hrown, pp. 172-1**.

STE .N . Lolling

Minected by the fact that his two sidentics winds have been

11 monde, p. 94.

-HI or .HIL INC TOSMON" MANNELL

ATALL . T. 27.

15 rows. e. 16.

Abdament Diservores Colletes In Address Weinstein, Volument, Collecter and

That Did. Danker, 35, while Preparty Emskodient #1 For-

28 mer branned Baber, Mondrow Stiller and Services, (New York), Createring, Treas, 1965), No. 610.

Constational Pacard, Int. 38. 1918, m. ALCA.

.bieyee

Strait, p. 1023.

ALCONT OF

33 James F. Hoo's wid Swargeller Dambor, Papert mo. Demobilizering (Torease: Heiseringty of ORIshams Press, 1944),

24 (murrdes) 2001 200000, 900. 28, 2019, 9- 4828-

Sharphington Frees, says, 1, 1918, w. D.

IT THANK TYPE THAT. T. LUIT, M. T.

"Rowhd's slowly, sur. 1910, p. 485.

19 House Bocances No. 267, y- 4.

⁴³Ibid., p. 24. Cannon cited the Department of Agriculture budget increase from \$250,000 in 1881 to \$70 millien in 1919. Also, the fledgling Public Health Service promoted a \$3 million appropriation on the sensationalism of doughboy V.D.

44 Ibid., p. 28.

⁴⁵17th Republican National Convention, Proceedings, p. 94.

> 46_{Ibid.}, p. 89. 47_{Bolles}, p. 46.

⁴⁸By waiting until May to call the session, the same time negotiations were theoretically being finalized, the linkage of the treaty and the session were a face-saver.

⁴⁹Bibliography, American Historical Association (Washington, D.C.: GPO, 1919-1926).

⁵⁰George Harvey, The Weekly, Mar. 1, 1919. Harvey changed the title to <u>Harvey's Weekly</u> with the succeeding issue of Mar. 8, 1919. He explained the simpler title had caused great confusion with distributers.

⁵¹<u>Ibid.</u>
⁵²<u>World's Work</u>, April 1919, p. 613.
⁵³<u>Washington Post</u>, Mar. 14, 1919, p. 4.
⁵⁴Brown, p. 219.

55 Ibid.

⁵⁶John D. Hicks, <u>Republican Ascendancy</u> (New York: Harper & Bros., 1960), p. 239.

⁵⁷17th Republican National Convention, Proceedings.
⁵⁸Congressional Record, May 29, 1919, p. 402.
⁵⁹Ibid., p. 403.

12 19 1 1 July 22

a but an I h

(ELST²)

Arriandizuri hairer iheres diges 5350,000 in 1867 as 530 mil-Mariandizuri hairer iheres from 5350,000 in 1867 as 530 mil-Maria 18 2019. Also, the fieldling Foldle Mealth Bereice oronored a F3 million appropriation on the secontionalism of loughley R.F.

the party of the

"Itsh Baymbilish Vational Convention, Proceedings.

"THIS IS A STATE OF THE

Addy weiting mutil buy an call the souther, als seen

Variationshy bearing and instantical hasoutsiter.

Subsect the virvey. The Moobly, her. 1, 1910, hereasy changed the virtle to Cervey's heally with the succeding issue of Mar. 4. 1919. The succeded the succeding bad caused every conduction with distributers.

1644730

-Est in .With light . down albitunt??

Shushington rost, Ast. 14. 7928 p. 4.

1915 (+9 +100038 42

STATUTS.

Salution D. michty, Tempolytens spannings (see For2)

57 ITTO Republican Neliscal Convertion, Proceedings.

Carterest hait her well, May 19, 1919, p. 403.

50 10 200 m. 505.

60 Ibid.

⁶¹Ibid., June 19, 1919, p. 1394, 2074; <u>House Report</u> No. 97.

⁶²Ibid., May 29, 1919, p. 425.

⁶³<u>Ibid</u>.
⁶⁴<u>Ibid</u>.
⁶⁵<u>Ibid</u>.
⁶⁶<u>Ibid</u>., p. 426.
⁶⁷<u>Ibid</u>.
⁶⁸<u>Ibid</u>.
⁶⁹Livermore, p. 217.

70 Author's conclusion.

⁷¹Elting E. Morison, <u>Men Machines and Modern Times</u> (Cambridge: MIT Press, 1966), pp. 49-50.

⁷²17th Republican National Convention, <u>Proceedings</u>, 1920, p. 168.

73_{Wecter, p. 363.}

74 Ibid., p. 355-370.

⁷⁵There were still several Civil War Veterans in Congress (see Chapter V).

⁷⁶Hannah F. Pitkin, <u>The Concept of Representation</u> (Berkeley: University of California Press, 1972), pp. 195-196.

77 John DosPassos, Foreword, to Wm. F. Buckley, <u>Up</u> From Liberalism (New York: Hillman, 1959), p. 10.

⁷⁸Morris Hillquit Mss., Wisconsin State Historical Society, address at Delmonico Club, October 3, 1920, Box 6, folder 6. It will be remembered that Hillquit, 1918 Socialist candidate for mayor of New York, was an organizer of the Council for Democracy and the Terms of Peace-the target of the American Alliance for Labor and Democracy. OLL

and south tranged mands 1994, 1994, 19 (dama Merson) 154 -----14 SLOTER al territo - KLD of the Logar - dotte ATTAL T ATTOTTATION Munther station Des grieblents and an abarts it patrices?" there are after another dimension, pressingly All an amount of Theolow of ANH-SKAL al manyoow and have fatting files when which COLLEGE CAME CAME TATATA Conversion of the Conversion of the Conversion of Second Street, 1971 . Ster Tele-That a state of the farment is the second of Tenters, adapted, avoid the real and the state of a real to folder w. Wt selli ha reasticated year Uligait, 1914 locially monitate for arrent of an val, we as orginconversion and wanted will privately discovery and the manying out

CHAPTER V

THE LAW IS RETAINED

Overview

The law passed in 1919 involved elements of partisan politics, federal fiscal policy, and institutional integrity. Conservative Republicans were taking the first tentative steps toward a long period of ascendancy. An integral part of that ascendancy was a return--however incomplete--to a smaller executive role in the economy and the society. Most importantly, the House of Representatives was reasserting its role in the determination of national policy.

The specific law signed July 11, 1919 has changed in the intervening years; but, of course, so has the society. The fiscal comparison is almost meaningless in a context whereby the annual deficit is equal to the total expenditure for the "Great war." The legislative-executive relationship has undergone the most radical change. The New Deal fractured forever the Republican archetypes of Joseph Cannon and James R. Mann. However, partisan politics remain and few issues are so hotly debated as that of government propaganda.

Predictably, the attempts at implementation of the law have occurred in those circumstances of hostile R CONTROL

CONCLUSION OF ALL CONT

AN ADDRESS

the society the town of a 1920 termined alaments of particular polities, falared fines polity, and heativetices integrity. Descripted baceditions and this is the first baccative when towned these series of successary. An integral yere of their successory and a roterno-because integral were of the successory and a roterno-because integral the molitier manufiler manufiles and a roterno-because and the society. The furnities and the the the second set in particular to a solution to the the second set of the society. The furnities and the second set of the society. The furnities and the second set of and the society. The furnities are a solution of any solution.

The spectric law stand for 11, 1010 has shared in the information pears, but, of correct to has the soitobt. The Firmed comparison is almost recentryless in a containt shorets the second deficit to qual to his total expectators for the forest has." The facilitaties-contents of relationship has relevant has." The facilitaties-contents in relationship has relevant has." The facilitaties-contents in relationship has relevant has none related boundary in the forest one in the none related boundary for the freetrand foretor to have the first the boundary for the freetrand foretor to have the the second boundary in the second second foretor to a second boundary with the second product of the second second boundary of the second second second second second boundary of several second the second second

ivelticatly, the ethesys at legitureshifts of the

legislators bridling at executive promotions of programs.

The law became an issue of controversy in 1933 during the debate over the Copeland Food and Drug Bill:

In this case the Food and Drug Administration dampened its campaign for the Copeland Bill and took greater caution about its publicity in general, in spite of the fact that it was authorized in its own appropriation act to illustrate the results of its work. Other agencies as well have followed a policy of caution when this law might be invoked, though in no case has the "gag" law ever been enforced in the extreme interpretation which might be given to it. Obviously, an extreme interpretation would forbid the distribution to congressmen of much of the literature published by administrative agencies.¹

The issue arose during hearings by the House Publicity and Propaganda Subcommittee in its investigation of the activities of the Federal Security Agency, War Department, in 1947-1948. This investigation of publicity activities in support of universal military training charged the War Department with engaging in "activities calculated to build up a federally stimulated public demand upon Congress for enactment of legislation for universal military training." Committee questioning referenced possible violations of Title 18, U.S.C. by members of the War Department.²

The 1919 themes are evident in the Congress's actions through today. Although "legitimate" information activity is accepted, aggressive programs in support of proposed legislation such as the Copeland Bill fall within the proscribed area. The tendency of Congress is to be extremely specific in the allocation of appropriations. For example, Public Law 89-555 of September 6, 1966 legislation briditor at associts promotions of pressma.

The las becaus at LINESS OF CONTROLOGY IN 1933

Author the fewer over the supplied not need the state

In this associes the food and from Addiministration discretes the manpairs for the dopolance will not tool garantes cautions about his publicity is more the approximition fact to illostraute the sectored at 1 to end approximition and to illostraute the sectored at a solid of the sec approximition and introduce of the the sector boar approximition and there rollowed a solid of the sec that is a solid of the sectored by the the sectored of the sectored by the strain of the the sectored of the sectored by the strain of the the sectored of the sectored by the strain of the the sectored of the sectored by the strain of the the sectored of strain the the sectored of the the sectored of adding the sectored of the literation of the the sectored of adding the sectored of the literation of the literation of the sectored of and of the literation of the literation of adding the sectored of the literation of the literation of adding the sectored of the literation of the literation of the sectored of and of the literation of the literation of adding the sectored of the literation of the literation of the adding the sectored of the literation of the literation of the strain the sectored of the literation of the literation of the adding of the literation of the literation of the literation of the strain the sectored of the literation of the literation of the literation of the strain of the sectored of the literation of the lit

The locate reaction between the set of the locate of the solidities of the soliditie

The light there are weldend in the fourner's mettoes showed tokey, ifthered "incluined" infermation activity the showed a service in any or incluine of proposed legislation and as the condition will fait strain the proposities area. The testimory of intervent to be extremely amount's in the allowative of intervent in to be presented a month's in the allowative of intervent and to be (Independent Offices Appropriations Act, 1967) specifically restricted personnel and administrative staffs to a ratio of 1:35, limited all research projects to the exact funding of the project itself, and prohibited holding funds over to the succeeding fiscal year. These qualifications followed the section which generally forbade publicity or propaganda. The Congress expressed disfavor with expanding the public relations functions of the independent offices. They followed that with limitations upon the personnel staffs, limited the fact-finding function, and provided advance notice that the funds would be retracted eventually.³

It is beyond the present scope to examine the historical circumstances of each legislative-executive conflict. It is not inappropriate to return to a procedural issue, specifically the revision of 41 U.S. Stat. 68 (1919).

That revision illustrates several principles of the legislative-executive relation. Firstly, the law has been retained despite its lack of use. Secondly, revision of the law by the legislative branch has added the work "lobbying," a word and description which was carefully avoided in 1919. Thirdly, the law has been popularly designated the gag law, a word not only avoided in 1919, but specifically denounced as being un-American.

The law remains an explicit restriction of

Independent ifficate Antorecontexters her, 1967) meetification remiticed permanent and statistication and to the most remite of the prejact themit, and pushered holders for the most remite to the second the files. Second provider of holders for the another meeting files. These politics for a second of the projects. The formations of the induced of the the politices the isotifiers of the induced of the the politices the base is the file because of the induced attents, the test the file between the second of the second of the file base of the induced of the attents of the file the file base of the induced of the second of the file base of the induced of the second of the second of the file base of the refreshing of the second of the file base of the refreshing of the second of the file base of the refreshing of the second of the file base of the refreshing of the second of the file base of the refreshing of the second of the file base of the refreshing of the second of the file base of the refreshing of the text of the the file base of the refreshing of the text of the the file base of the refreshing of the

It is he beyond the promoty maps to employ the bilation of promotions of mode hastslaft to-mote with continet. It is not longeroprise to reiner to a proostered temp, specifically the returne of 01 (-). State (6 (1919).

Their revision illumination anound perentation of the list debit recommittee relation. Firstly, the list and teen visit the list in their of more specify, restation of the list is the list of the bound in a size bie were "labeled to 1960, this fear the less has been perefect, avoided to 1960, this fear the best periods in 1960, bott model the more law, a cord set of set been periods. The restance has any list of the less the restance of the less the set of the set of the less the test. executive relations with constituents. It includes a threat, fine and removal for violation of that relation. In practice it is less a threat to the politician than the bureaucrat. That is, any prosecution would occur through the offices of the Attorney General, a pplitical appointee naturally less inclined to pursue malefactors of his own administration than those of the previous one.

When passed, the law put the George Creels and the John Densmores on notice that while they might well secure civil service appointments, they were subject to speedy removal by the designated superior officer. Pursued far enough through the bureaucracy, a politically appointed officer would ultimately be reached. This accounts for Densmore's low spirits when he wrote to Creel March 21, 1919, after Congress had adjourned without funding the United States Employment Service (USES). "I shall endeavor to raise funds, privately, to carry on a public information bureau in Washington, which will without charge give disinterested information on Government activities."⁴

Revision

There is a significant difference in the current condition of the three restrictive laws of 1913-1919. The 1913 rider concerning the hiring of publicity experts became 5 U.S.C. 3107 (1970). Title 5 is concerned with general provisions for the organization and administration

minereitse volations with several biartie it foolidas a hyperit, from and removed the visiting of the back relation. To presented it is it is have a biread to the joithjetes the the bireastorett, the lass are providential as and a color theorem the offices of the setemany removes, a wilttied approximate data offices the interaction is grade militized and the op-

Apples hermoners an orbiter tany white havy eight hermiter apples hermoners an orbiter tany white havy eight addit groups exposed of the assignment, they eess encoded to space exposed of the assignment exponents officer, runned for afficer sould difficultly be reacted to froid move the formation's two exports area to rando to froid move the traded there are being and the sector in froid move the states in the sector and the sector in froid move the states in the sector is the sector in the formation of the sector is the sector formation in the sector in the states in the sector is the sector in the sector in the states in the sector is the sector in the sector in the states in the sector is the sector in the sector in the sector is the reacted is reacted in the sector is the sector in the sector in the sector in the sector is the sector in the sector in the sector in the sector is the sector in the sector in the sector in the sector is the sector in the sector in the sector in the sector is the sector in the sector in the sector in the sector is the sector in the sector in the sector in the sector is the sector in the sector in the sector in the sector is the sector in the sector in the sector in the sector is the sector in the sector in the sector in the sector is the sector in the sector in the sector in the sector is the sector in the sector in the sector in the sector is the sector in the sector in the sector in the sector is the sector in the sector in the sector in the sector is the sector in the sector in the sector in the sector is the sector in the sector in the sector in the sector is the sector in the sector in the sector in the sector is the sector in the sector in the sector in the sector is the sector in the sector

neistre.

There is a stanittion at the second strength in the second. scotting of the trans sumising the strength is at 100 - 2923. The 1913 stime completing the bisting at philickly separts boots 5 1-7-5. 200 (1970), Thin 5 is conserved with second 100 (1970), Thin 5 is conserved with

of the executive agencies and departments. The amendment to the "Sundry" Bill of March 1, 1919 was translated into 44 U.S.C. 501 (1970) concerning regulations for the operation of the Government Printing Office. These are fundamentally administrative limitations and guidance for the efficient conduct of the government's business.⁵

The gag law, 41 U.S. Stat. 68, was translated into the criminal statutes. Violation of 18 U.S.C. 1913 carries a penalty of \$500 fine, one year imprisonment and removal--a misdemeanor offense, but an offense nonetheless.

In 1926, the Congress initiated a general review and revision of the statutes at large and the revised statutes at large. The intent was to codify, revise, and discard the great body of laws accumulated during the history of the Republic. The work has continued to this date, with new editions of the U.S. Code being published every six years or so since 1926.⁶

The gag law remained 41 U.S. Stat. 68 until the first revision of the criminal statutes in the 1940 edition of the U.S. Code. In that edition, the gag law became 18 U.S.C. 201. There was little revision of the actual law at that time.⁷

The Legislative Reorganization Act of 1943 abolished the House Committee on Revision of the Laws and assigned responsibility for subsequent review of the criminal statutes to the House Judiciary Committee.⁸ AF the streitive downline and drawing the mandphore to the "hubby" will at showing, 2019 and transition into the 0.00.01 (1970) downleads streiting the operate item of the Correspond Velation attont the spectation attained by pherical statication attains from officient contact of any presences of pressure op the streit of the pressure of the fact and attained to the state of the formation of the fact and attained to the state of the formation of the fact and attained to the state of the formation of the fact and attained to the state of the fact attained of the fact and attained to the state of the fact attained of the fact and attained to the state of the fact attained of the fact attained to the state of the fact attained of the fact attained to the state of the fact attained of the fact attained to the state of the fact attained of the fact attained to the fact attained of the fact attained to the fact attained to the fact attained of the fact attained to the fact attained of the fact attained to the fact attaine

Its printed shrutas. At this map the second test into the stimized shrutas. Stoletino of 18 since, 101, easying a peaking of \$500 fine, one pass incolemants and despecta sindemonio éfferes, but as efferes anastichas. In 2006, the second initial and second terms.

and revisition of the statices at Lines and the events. and statices at Lines articles and the sector of the sector at the sector at the statices at the sector at the sec

The gas has remarked by only only of world big first reminizes of the arranged statistics to the 1990 witbles of the V.A. Osley. In this within, the me let becase 16 v.H.A. Osley. In this within, the me let becase 16 v.H.A. Osley. In this was liking and show of the becase 16 v.H.A. User, There we liking and show of the

The factifients' introduction in af 1943 and 2012 and 201

Subcommittee Number One of that committee introduced a bill, H.R. 2200, into the 79th Congress which would revise the 1940 Title 18. Congress adjourned before the bill could be enacted or heard.

Pinally, on March 7, 1947, the newly convened 80th Congress, Subcommittee for Revision of Titles 18 (Crimes and Criminal Procedure) and 28, (Judicial Organization) opened hearings on H.R. 1600, "a bill to revise, codify and enact into positive law Title 18." It was substantially the same bill introduced into the 79th Congress, 472 pages long, and the first witness was the former chairman of the subcommittee, Eugene J. Keogh, Representative of the 9th Congressional District, New York. However, the actual revision of Title 18 was not done by the subcommittee.

The House commissioned the West Publishing Company, St. Paul, Minnesota, to write Titles 18 and 28. The publishing company hired W. W. Barron, formerly Chief, Appellate Section, Criminal Division, Department of Justice, to oversee the project.⁹ As the company completed drafts of recommended revisions, they were forwarded to eminent lawyers and judges for comment. The entire legal world was interested in this work since there had been no substantial review of the criminal statutes since 1909. The revision received a thorough review before it became H.B. 1600. The Supreme Court was interested enough to

Submount time theter the of the constitue introduced a bill, S.A. 5200, take the firs Operand welch mould ratio the time time time the Constant deformed before the bill.

Min (angrawa haven 1, 1987, the self sourcest Min (angrawa havenuktion for heritatus of 2120, (collars) (collars and reach transform) and 25, (collars) branchetter, outify and space hate on 5.7, 1000, "o 1917 for weaters, outify and space hate on 5.7, 1000, "o 1917 for weaters, outify and space hate on 5.7, 1000, "o 1917 for weaters, outify and space hate on 5.7, 1000, "o 1917 for weaters, outify and space hate on 5.7, 1000, "o 1917 for outers, outify and space hate on 5.7, 1000, "o 1917 for sources, the space of the sourcestree, for outiful to 1000, tests and the first second the for the formation of 1918 for sources, the same back the formation of 1918 for an out the sources, the same back the formation of 1915 for an out does by the space of the formation of 1915 for an out does by the space of the second test for a for a set

The land, Houseen emerication its little the set publication former, the land, Houseein, to achie Stilles IN and 20. The publittletre emerges bland is, is harpen, formerly Diddle, dependible heating, frinded topication, measurement of Jestion, to resource the project.⁹ is the observe completed Hadre of generated portations, then many formerlas in allow hangers and failes for communic treas an intervamentation restance of the estated topics and and provided restance of the estated topics and the set provides of the state of the set of the set billes restant topics are set of the set billes restant of the set of the set of the set of the set of the state of the set of t

appoint a committee consisting of Justices Stone, Douglas, and Frankfurter to review the crucial Titles 18 and 28.10

The intent of Congress was to remove the statutes from the status of "prima facie" and to enact into "positive law". In the words of Mr. Keogh, it would "provide a permanent framework around which all future new or amendatory legislation can be enacted."¹¹ Those testifying before the committee pleaded that the bill not become an issue of politics. They feared the huge bill (472 pages) would be so marked up as to defeat the intent and nullify the work devoted to it. Mr. Keogh said, "We have sought to avoid as far as possible any substantive changes that did not meet with unanimity of opinion."¹²

The legislation, H.B. 1600, was enacted June 25, 1948; Chapter 645, 62 Stat. 792.¹³ Section 1913 is the provision for the gag law and it is titled "Lobbying with Appropriated Moneys." The reviser's notes indicate that the words "department" and "agency" were added in three instances after "United States." This was done to eliminate doubt as to the scope of the section. Words "on conviction thereof" were eliminated as being surplus and reference to the offense as a misdemeanor was eliminated as being redundant.

There have been no convictions under the law, as 41 U.S. Stat. 68 (1919), 18 U.S.C. 201 (1940), or 18 U.S.C. 1913 (1948). The law is cited in a footnote to Angilly v. and Frankfurter to review the sporter 10 and 24.10

from the electer of "rotin Teats" and to make toto "peaktive law". In the mores of it. Seems, it would "could a persense? freemory arrowd abtes all former one or counciltory leateletton can be manned."It (cose tantifying inform the councilies alread and the bill not become an Laws of and states. The free based the base will (off peges) would be devended to it. It. there and, the based and the second and devende to it. It. there and, the based and the second devende to it. It. there and, the based are the second and devende to the observe of a second and the second and devende to the observe of the based and the second and devende to the observe of the based of the second and devende to the second and, the based of the second and devende to the second and the second and the second devende to the second and the second and second and the second base of the based of the based of the second devende to the second and the second and the second devende to the second and the second and the second devende to the second and the second and the second devende to the second and the second and the second devende to the second and the second and the second devende to the second and the second and the second and devende of the second and the second and the second devende to the second and the second and the second devende to the second and the second and the second devende of the second and the second and the second and the second development of the second and the second and the second development of the second and the second and the second development of the second and the second and the second development of the second and the second and the second development of the second and the second and the second development of the second and the second and the second development of the second and the second and the second development of the second and the second and the second and the second development of the second and the seco

The Louislantion, N.T. 2000, were remeried from 25. 1985, Charter 685, 62 Mari, 792.¹) decider 1933 is the provisition for the set iss and it is a Milled "Leibedne cill Appropriated Domina" The restant's mater 1012 cate that the souts "taugetaset" and "Around" nore added in the the souts that so the server's nore added in these sets family and the set in the second of the method to a film and the family of the second of the method of a film and the family of the second of the method of the set second of the second of the method of the set second of the second of the method of the set set of the second of the method of the set set of the second of the method of the set set of the second of the method of the set of the second of the second of the second of the set of the second of the second of the second of the set of the second of the second of the second of the set of the second of the

Tours have been on secretaring rules not have an at the binks of 135101, 25 wears, 201 120001, or 16 months 2923 120001, The the to the street in a function by healting to

U.S.¹⁴ The note uses the section to uphold "The fact that cause for dismissal embraces conduct which is also criminal does not render a proceeding a criminal action." The case involved a suit by an employee of the Bureau of Naturalization alleging violation of due process in his dismissal for politically related activities.

Despite the fact that there have been no convictions under the law, it would seem premature to declare it a dead issue. The Congress and the judiciary--to include three members of the Supreme Court--have given the matter cursory attention at least.¹⁵

Lobbying

It was in 1940 that the title "Lobbying with Appropriated Honeys"¹⁶ was added to the law. Like the gag term, "lobbying" was not explicitly used in the original construction of the amendment. This very likely was due to a 1913 exercise in legislative futility--the Overman investigation.¹⁷

Shortly after his 1913 inauguration (April), President Wilson called a special session of Congress to fulfil Democratic pledges for tariff revision downward. The session convened and very few days afterward, Representative Oscar W. Underwood (Democrat-Alabama) introduced a bill calling for reduction on 958 items. The bill went through the House in short order; but it ran into difficulty in the less disciplined Senate.¹⁸

their reason for itseland associate to quarks "the stantheir reason for itseland associate another antick in also wrinted deer one reader a proposition a cristeal antice." The case involved a sair by an explore of the invest of astronationities alloying the second of the process in the Atminute in the solutionity related ortholics.

Languite the fact that there have been an emericaverse water the law, it would win promiters to declare to a seal leave. The Dourtess and the juitelexpress (mildel the three canters of the framework bary-expo initial opport why attention as laws. N

CLUBSON.

The same an 2000 that the this the title "labituder with approveranted semagerif and added on the lass. Also the secbares, "fabricies," sea on application and in the orderes. Anothermalies of the sematory, JAA wary 2000, was the by a 2013 exercise in fearablears field(bowethe fragment forwethesites.)

However, and a start the 1915 testimouslass (April), investigation attains a montal would a finance of temperer to thinkship theoretics chalces for bariet's contains descend. The mention compared and rear the bariet's contained, testimouslass compared and rear the bariet's contained. Any remains the set rear the bariet's there attained to be balle and the to bariet's contained bare bariet attains a balle and the remaching and the ball many threads to bare to bare attain the bare bare distinged by in the lass disciplines testing the ball

President Wilson retaliated by denouncing special interest lobbyists in a press release of May 27, 1913. "There is every evidence that money without limit is being spent to sustain this lobby, and to create an appearance of a pressure of public opinion antagonistic to some of the chief items of the tariff bill."¹⁹

The Senate acted quickly. Senator Albert B. Cummins (Republican-Iowa) introduced a resolution²⁰ which was referred to a subcommittee chaired by Senator Lee Overman (Democrat-North Carolina). The major questions to be resolved were the tariff-special interest issues developed during the preceding years. At last it seemed the campaigns of the muchrakers had broken the Congress's wall of rule-enforced silence.

The general charges are familiar. The standpatters had prevented legislation which would have lowered prices and generally improved the conditions of the lower classes. The special interests had repaid the obstructionists with political favors and, some suspected, actual bribes.

One month later, the New York <u>World</u> and the <u>Chicago</u> <u>Tribune²¹</u> added fuel to the fire by beginning publication of the intimate revelations of a discharged National Association of Manufacturers lobbyist, Martin M. Mulhall.²² The documents implicated former President William H. Taft, his Vice President, James S. Sherman, five senators, and seven representatives as having received favors from the

President stiney president of bencharts meaning

triacrest Lobistate is a press of same of day 27, 1915. "There is every withence that asses at these lists is being where is every withence that asses at these lists is being of a pressure of public spinters astaportaries to sume of the ofter items of the best of pill, all

"He Havate sound reletar. However disert a. "weather Depuiditant-laws? Introduced a rearied low?" which was referred to a uninducation shalled by hearier law Dearson (Demonstr-needs inroling). The selar guarditous to the semplest area the tariff'-equival intervers times to aged daries the presenting reary. At last it sound the deput tarias the strengther person at instance to any of rule-entropeed atlance.

"The present charges are partiter. The standpatters had prevented barishation mine and/r new because prices and passently thereeved the conditions or the lines planmarray models. Intervents had reput in obstructionsary with polythoid furnes and, new sequented prices with

The result links the few the product and the Chinese Third and the court of the first of the tester and the Chinese of the testing eventetions of a timeter billion and the testing of example to to the tester of the test and the testing of example to the tester of the test of the test of the testing of the test test of the test of te

National Association of Manufacturers. Mulhall had lobbied for manufacturers through their affiliates: the National Council for Industrial Defense, the National Tariff Commission Association, and the Workingmen's Protective Association (an open shop organization).²³

The House proceeded upon its own investigation with a select committee chaired by Finis J. Garrett (Democrat-Tennessee).²⁴ The House was principally concerned with the charges against its members and ultimately absolved all but one--James McDermott, an organization Democrat from Chicago. He allegedly received money from District of Columbia liquor dealers and pawn brokers, and sabotaged labor legislation.²⁵ He resigned to avoid censure and was promptly reelected to the 64th Congress from the same district.²⁶

The Senate attempted to frame legislation to regulate lobbying. The hearings continued well into 1914. Two bills were introduced in the 64th Congress. The first²⁷ essayed to define lobbying and set standards for punishment. It was referred to the Committee on Elections and Privileges where it died. The second²⁸ was to frame language prohibiting lobbying and it too died in committee. Periodic efforts were made to revive the issue,²⁹ but by 2d Session, 64th Congress, "lobbying" had disappeared from the <u>Congressional Record</u> Index.

The length and sensationalism of the investigation

restored Americation of Comparison and Solar and State a

atuk a salast consisten sistened to view is neveral fromverst-from and the sales and and and urbarially constablish at the statemen sectors in the statement is differently abolish at the statement of from and an end the statement is ended at the resonance before and a mention for statement from represent to allocatly respired and the statement factor last statement is realized to another and and and and properly reduced is the sales of the there are an the and and properly reduced is the sector of the state and the and distributed.

Ver tradit attender in the set of the light of the light

the Lorden and reconciliantian of the Lorenzian and

militated against any effective legislation. Both parties became involved and no real charges could be sustained against men like Cannon. There were only fifteen letters 30 to or from the former Speaker and none substantiated impropriety. Congressman James W. Good, who proposed the gag amendment, was actually identified as a friend of labor by the NAM. 31 The lobbying of the AFL was exposed as substantially as that of the NAM. 32 The effort to link the "special interests" became increasingly silly as it developed that the NAM had actually attempted to persuade Cannon to moderate his protectionist stance in 1908.33 James Van Cleave, NAM President, had gone to the convention with a proposal to create an independent tariff commission. Cannon " . . . no more trusted business men to determine what was good for themselves than he trusted his colleagues in Congress to determine what was good for the people they represented." 34

It had been a bruising controversy, although nothing really came of it except a few tarnished reputations. As the <u>Chicago Tribune</u> commended, it was "a case of the mountain laboring and bringing forth a little ridiculous mouse."³⁵ To the tough old standpatters, the brouhaha raised by the Progressives and Democrats alike was merely an exercise in hypocrisy. "Special interests" indeed,--that is the only kind of interest there is, and it is the duty of the representative to represent them. "The national

and/the store and/and and and and the destroy book film Decisives at 50 me expands first or familier front stated OCCUPATION OF THE OWNER WANT AND AND THE OWNER THE PARTY OF THE OWNER OWNER. proprietary, Communication of most or and and the per anothing, our actually these is a friend or Description over this will be an information and a state of the same and on ordering the list of the list. " One offering an other the manufactor interest the second state of the second sec showever in Astunday willingthe test managed damy begulared cold descent of the last part has been been been and the part of the second sec solutions thinks in exclusion as hitspeedance and the state Cancel & a low weight build be and the state of a low state of the sta unviouilly all beland on whit paving bits house the " Concrete of Astronyton what any page the star provide the PLA, Toronto operation

(20 med then a book a few increases allower eventions. It is a few increases at the second representations. It is a few increases of the same of the same increases at the second representation. The same is a little the second representation of t

interest is the sum of the objective interests that compose the nation, when these are correctly determined through rational deliberation."³⁶ It is the representative's duty to avoid the transitory passions of the moment and discover the objective interest. If he fails to do so, he is simply turned out at the next election--as Edmund Burke was after the "Address to the Electors of Bristol"³⁷ and Cannon was in 1912.

Institutional Cass

The Congress never referred to 41 U.S. Stat. 68 as a gag law. On two occasions of the general debate, February 13 and February 28,1919, Representatives on the floor referred to gag as prior restraint and un-American. This problem bothered Representative Smith as he struggled with the wording of the amendment.

Older, cynical men such as Mann and Cannon had no problem with the substantive issue. What was being done might impinge upon the personal liberties of individual officials, and it might even be completely unworkable. But over the long sweep of history, especially the history of institutions, a proscription of this kind was not unprecedented.

The word gag is related to the procedures used in the Eritish House of Commons whereby debate is cut short in spite of the wish of a minority to continue. As in the

anni-Inephtertlinet

into intervale server referred to be out, years off as a pay into in the obsidetions of the present columns, farming it and freiring the bold in the present related the paid of the second of the propagated of and co-interval the paid of the second of the second by the first of the second of the paid of the second of the temperature of the second of which the second of the temperature of the first of the second of the interval of the temperature of the second of the second of the second of the second of the temperature of the second of the temperature of the temperature of the second of the second

Minny, spychout one ware an inte and invoice but war previates with the automastive trence, vint and bitter time addit testers over the presence Mitervizes of individual officiates and is addit over be employed; emperiable. Not ever 16 bles meres of identify, emperiably an aterative of individual testers and identify and the second for an aterative of individual testers of identify and the second for an aterative of individual testers and the second form and and the organization of the second form of the second for an and the second form and the second form of the second form and the second form and the second form of the second form and the second second form and the second form and the second form and the second second form and the second form and the second form and the second second form and the second form and the second form and the second second form and the second form and the second form and the second second form and the second form and the second form and the second second form and the second form and form and the second form and the secon

the Spiritum General of Commons statesise forming in and in the second to the Spiritum General of Commons statesise forming in any states of the second in or visu or size of a statesistic in antilanaey is in the law in

American House, the closure is brought into operation by a motion "that the question be now put." The "guillotine" is a related word which describes the limitation of time. The "kangaroo" is a further development wherein the "Chairman of committees is empowered to select the amendments that shall be debated, the unselected ones being voted on without debate." ³⁸ The minority, or injured party, uses gag to describe the procedure.

There was even an American precedent for institutional gagging. During the years 1836-1844, the House of Representatives biennially reenacted a rule which prevented the presentation of abolitionist petitions on the floor. 39 It was the cork upon legislative resolution of the slavery issue. John Quincey Adams fought the rule tenaciously in the House.40 The persistence in defense of the right of petition earned him the sobriquet "Old Man Eloquent."41 The House established a special committee (Chairman, Henry L. Pinckney, South Carolina) which decreed that all petitions dealing with slavery should be "laid upon the table."42 John C. Calhoun led the proponents of the many gag rules and resolutions, holding to the theory that the federal government was bound to resist attempts to make it (the government) the instrument of attacks on sectional domestic differences. The resolution was rescinded. December 3, 1844 on the motion of John Quincy Adams, when northern Democratic support for the

Anazymen denne, has alsone in terment toto rootestion by a multer, "darp the quantics to an puts." To "estimation of the column and antic fermation the intertestion of these "sequences" is a travier condition observing the "ballions of mentilies to experiment to select the members of their ballions of mentilies to experiment to select the members of their ballions of the mentile fermation the selection total an editor of the mentilies to experime the mentilies of the file of the selection of the mentiles of the selection of the mentile of the mentiles of the selection of the selection of

Theirs into Aven an American granidary for front his-were didn't after a intramery printments anothermorphic this and monifflying transmitting on subraneous size Jaccourt The said of the said own the said of the second of the said of the the elignery harves, John milesay streng fronts and timetry in the Green 40 The particular is defense ator mapping and all decree welling to their will be 24- Trompics and "The second aspect in the spectral with the [Cashward, Realy L. Phasiman, South (and Las) addam. ad diments errorally with antiput had the discourse discourse. Sills all the table black other in Collision into the person of perfected and following has solve one to around the Williams an Selecting and Industry over Developy and and general and To interimental bold (manimum and) it and of algorithm unitsforder and successful attaunablication on adoutta mint by making not on AML of weinerstated biology and Wilsig thesis sheet written the Decoverts support for the

NEL

issue of gagging waned.⁴³ The attitudes of Adams would be recognizable in 1919. He opposed the politicaans' traditional scramble for the spoils of office and maintained that " : . . the nation needed a permanent body of trained and competent public servants, ennoying tenure of office during good behavior. In short, he looked upon the national government as an agency for economic, intellectual and moral improvement."⁴⁴

The ironies abound. It was the Democratic 65th Congress which first adopted the cloture rule on March 8, 1917 permitting a simple majority to terminate debate. The first successful invocation of cloture was in 1919, during the Versailles Treaty debate.⁴⁵ The effect was to exacerbate the divisions in the Senate, harden the positions of the opposing sides, and ensure the final failure of Senate ratification.⁴⁶

41 U.S. Stat. 68 (1919) and 18 U.S.C. 1913 (1970) Compared

Other than the addition of the title, the law is remarkably similar today to what was finally adopted in 1919. The first element is the use of momeys appropriated by Congress. The second is communications intended to influence a congressman's decision. These two elements are modified by the specifications that communications are authorized when requested by Congress or when they are necessary for the efficient conduct of the public business. terms of succhas runnet.⁴³ The stitutes of 10 km a rould be reconstrable in 1910. The opposed the splittance' traditional example for the splits of effice and sainterine that " 1 . . the matter scaled a permanent body of stated and compatent politic estimate, sometime (enuse of office during good behavior. In morelae (enupon the recized compatent are a second to, he landed to initiaestal comparent are a second for compate,

The ironise abound. It can the Description (5th Onegreens shield first adopted vie characters wile to introle 5, 1912 permitting a minole rejoning to territore delete. The first measured invocation of cloture was in 2029, during the Vermilles ironity debate.⁵¹ The effect was to eracembers the divisions in the Josefe, harder the peaktions of the supporting older, and measure the final failure of imple ratification.⁵⁴

Dible the shield to all the string, the level is an inremarkancy shalles today to and the the life of any test is 1913. The first almount to be not not an expression and by Congress. The second is commutagenetics intermed to influence a congressing's biotision. These the eleven are additied by the specifications the normanications are additied by the specifications the normanications have additied by the specifications of the normanications are sufficient when required to be before the normanications are reaching for the still the training of the public buildence.

REA

The punishment remains--specifically removal, fine, and misdemeanor imprisonment. The sequence of the language has been reversed with no real effect other than emphasis. The 1919 law first stipulated removal following a hearing, then provided the misdemeanor penalties. The current law positively states the penalty and then prescribes the hearing and removal.

Both versions of the law have in common an improbable sequence of events. The first element is the clearest of all, as it was in 1919. That is the use of public funds. With the continuing revision of the budgetary process begun in 1921 and the creation of the General Accounting Office, there is reason to expect a better accounting of public money. George Creel could not fund the American Alliance for Labor and Democracy without congressional knowledge today.

The second element of the offense, concerning the intent of communications, is the weakest part of the law. Proof of "intent" must be very clear in a criminal proceeding. Here the law comes closest to the issues of free speech and the right to petition. Had the War Department been able to establish the use of any government material in the letters to Congressman Gallivan, the government would have had a very good case. The intent of the letters was certainly to influence pending legislation.

The positions of reaction-experimently reactly files, and studentshere treatments. The excision of has been been the reaction reverses which is set and with the department of the files strength of the real of the strength has provided the strength of the set of the entry of has provided the strength of the real files entry of has provided the strength of the real files entry of has provided the strength of the real files of the real files and the strength of the real files of the real files and the real files and the real files of the real files and the real files and the real files of the real files and the real files and the real files of the real files and the real files and the real files and the strength of the the real files and the real files and the real files and the strength of the the real files and the real files and the real files and the strength of the the real files and the real fi

Marka requires of the low boys is compared to the compared of low of all a sequence of 200 c. and the descent is the Alteroid Alteroid

Hen support at the support of the offering accordence has there of elementantions, is the summer and of the the front of element mode to your them is a minimum avementance there has saver already to the theater of these spaces and the rapit to participe. On the to optransformed mean which to entropy to the the second transformed mean which as antipited to be average to the transformed mean and a second to a second the optransformed mean and a second to the second optransformed mean and the test between the theory of the second second have to a second to a second opmer and and the test before to a second are set by a second production of the test before to a second are set by a second of the transformed mean attractions are the test of the second opThe 1948 revision which added the words "department" and "agency" raises the principal problem of the law's application. Congressman Addison T. Smith had foreseen that debate, he strenuously insisted that the amendment was inadequate. He drew a precise difference between the civil servant's function as an officer and as an employee. The former person, position, or function was strictly official in nature. Under that construction, any communication to Congress was bound by the competence of the official. But the latter, the employee in his general role as a citizen, was not bound in any communication to Congress. Smith envisioned the future problem.

The revisers were faced with a spectacular increase in the numbers of federal civil servants--not including the military and postal service. Unable to define where the duties as an official ended and those as a citizen began, the revisers broadened the scope to recognize the growth of the executive branch. The addition of the words "department" and "agency" meant that very few people on the federal payroll were not included. The construction of the law still favors "official channels."

The Congress is always alert to possible violations of principle and statute, although the legislative branch still has not satisfactorily illuminated the information-propaganda dilemma. As late as 1947, a

The results and the solute should be and a solution of the model where the have anytheration, magnatume, both too to appliate the have a neghteration, magnatume, both too to applnet the samples that between the drammonity base and the also associate the strategies of the solution of the soare a significant to be drammonic provide the transtion are strated with the strategies of the solution where we strated with the strategies of the solution of the set strategies of the solution of the solution of the set strategies of the solution of the solution of the set strategies of the solution of the solution of the set strategies of the solution of the solution of the set strategies of the solution of the solution of the set strategies of the solution of

the data measure of federal large and a measurement includes being the to detail of the static state of the second of federal details and the to detail the state of the static state of the static state of the stat

The Astronomy is alsony which as paralale the incluse the incluse its attained at a paralale in a second statement of the inclusion of the inc

PET

committee report specifically censured the war Department.

The use of federal funds for the purpose of influencing legislation before Congress is unlawful under section 201, Title 18 of the U.S. Code. We have, therefore, brought these matters ZUMT lobbying/ to the attention of the Department of Justice. . .

That committee of the Republican 80th Congress was hostile to the Democratic president. As in 1919, a world war had just ended and the United States was embroiled in international controversies. The agitation for a system of universal military training was inextricably linked to the draft. The miscreants in the War Department were far down the hierarchy, struggling with the information aspects of a tentative administration program. Unlike the situation in 1919, the committee offered a definition in the same report:

Information: The act or process of communicating knowledge, to enlighten. Propaganda: A plan for the propagation of a doctrine or a system of principles. . . It is the authority and the supposed objectivity of Government which leads people to accept, without question, the words released by Government officials and agencies.⁴⁷

The Reaction Point

It is in the coincidence of abuses in one or all of the three functional areas of administration, appropriations, and information that congressional reaction is elicited. The political appointee of the administration is free to exchange almost any kind of information in almost any forum. When he uses congressionally appropriated . Frankfuryer was ented to all an interest of the factor of the factor of the second to the second t

mental laitalation radius for the persons of heritsmental laitalation mature comment is in boursel noter southon not, Nyle 16 or the U.S. molected here, therefore, brought these satures for however

The line incompliance of the imperial one holds incompany and another in the incompany is provident. As is 2000, a world was not just with an intervention, the is 2000, a world with the set of the training of the intervention is of the training and intervention, the antibility for a sympleter is the the direction training on a strength of the intervention of a lattice advector of the intervention of alternation is 2000, the same intervention property of the set of the 1000 provides and the intervention of the max payment.

Information: The and an pressure of commetantian headedmine. To unlighten. are a sister of principlan. . . It is the the combesting and the angement strains at Commenses shick limits people to strain, withink mad agention, the restance witness of constants.

Infel.col/DetLaft

to free to an interval and a second of an interval and a second of an interval and a second of a secon

funds specified for another purpose, it is a violation. Creel's words were no real threat; but his place in the administration and his use of his committee's funds were. Densmore occupied a position considerably below that of cabinet members and heads of special agencies. But his place at the central point of a government-funded, labor-organized, national employment service was a threat indeed. His administration of the proposed system could create the information necessary to control the appropriations. If General March and the General Staff were permitted to control all information of the War Department's current activities, only the glowing accounts of the AEP would be released. The implications of that even had a bearing on the biggest single prize of all, the presidential election of 1920.

The problem is not simply the use of appropriations. That is perhaps the most easily determined issue. Nor is the problem simply the difference in information and propaganda. There is a constant deluge of government communications which would be enabled by the term propaganda. The Congress reacts when the appropriations and information are integrated into a program. Should that program include the administration of information and appropriations which the Congress has not approved, it is a violation of principle.

Fords reach the secture surgement is her with him treact a sector are well threads into a sector in the static interaction and the use of all reach the object is the inmetal density according and the use of all reach areas. The more sectors in a contribution constitution of the billion that of allows at the control color of another areas are the bill inter-correction and the sector of a more many sector. And the distribution is a sector of a sector of a more many sector. The sector is the construct color of a more many sector and a allows at the construct color of a more many sector and the sector of the sector of a sector of the proposed of the sector of the sector of the proposed of the sector of the sector of the real sector of the sector of the sector of the sector of the real sector of the sector of the sector of the sector of the real sector of the back area of the sector of the sector of the real sector of the back area of the sector of the sector of the real sector of the back are area of the sector of the sector of the real sector of the back area of the sector of the sector of the real sector of the back area of the sector of the sector of the real sector of the back area of the sector of the sector of the real sector of the back area of the sector of the sector of the real sector of the back area of the sector of the sector of the real sector of the back area of the sector of the real sector of the sector

The is a setting to be and in determined in an experimentation the problem whether the sould addressed in the setting of the problem at the set of the problem in the set of the problem in the set of the problem at the set of the set of the set of the problem at the set of the

3.62

CHAPTER V FOOTNOTES

¹James L. McCamy, <u>Government Publicity</u> (Chicago: University of Chicago Press, 1939), p. 8. ²U.S. Congress, House, <u>Hearings, Subcommittee on</u> Publicity and Propaganda, 80th Cong., 1st sess., 1947. House Report No. 1073, July 24, 1947. ³80 Stat 688, H.R. 14921. ⁴Densmore to Creel, Mar. 21, 1919, CPI Mss., Series CPI 1-A1, Box 1. ⁵The respective laws for the appropriate sections of Titles 44 and 5 are Pub L 90-620 (1968) and Pub L 89-554 (1966). ⁶U.S. Congress, House, <u>Hearings, Crimes and Criminal</u> Procedure, on H.R. 1600, 80th Cong., 1st sess., 1947, p. 6. ⁷18 U.S.C.A. 1913. ⁸Hearings, Crimes and Criminal Procedure, p. 6. ⁹Ibid., p. 28. 10 Ibid., p. 32. 11 Ibid., p. 6. 12 Ibid., p. 30. 13₁₈ U.S.C.A. 1913. 14105 F.S. 257; 71 S. Ct. 669. ¹⁵Refers to the review by Justices Stone, Douglas and Frankfurter. A future member of the Court, James F. Byrnes, was senior minority Representative of the Appropri-ations Committee on May 29, 1919. ¹⁶18 U.S.C. 201 (1940).

17U.S. Congress, Senate, Hearings, Maintenance of a Lobby to Influence Legislation, pursuant to S. Res. 92, 63rd Cong., 1st sess., (Washington, D.C.: GPO, 1913), Vols. 1-5. (Hereafter Hearings, Lobby Investigation.)

LETTER T FOOTESTS

Langestry of Chacaso Frees, 19291, 1. Chicaso,

Publichtr and Frenzers, South Dong., 355 ress., 1947.

day they also and the

contraction for first, and the light, fit when, invited JA-I ISD 1.000 H

Sthe respective laws for the sprearists sections of intice and i we had a set to be the bar to be and the bar to be NR-554 (1968).

Trocedure, on U.F. Tohn, Sten Conversion, Crimes and Sciences

18 W.S.C.A. 1918.

lawrings, Crime-tol Cristman Processey, p. 51

. Si . w

-0 IT ... LADER

12 2050 - 8- 5205

14105 F. 1. 257; 71 S. Ct. 645.

Interferts on the reation by foncines Stone. Honging and Prochington, & future peopler of the domet, family T. stinks Completer on May 29, 1910.

1010 1.5.C. 201 FLOADI.

170.2. Constant, Senata, Starstage, Salatanass of Sont Come. int seas. Descharten, C.C. mm. 1913); Vois, 1-5. Obvinition Descince, Lably Lapsible (1913);

1.4.1

18_{H. H. Wilson, Congress: Corruption and Compromise,} (New York: Rinehart and Company, 1951), p. 13. ¹⁹Hearings, Lobby Investigation, p. 3. ²⁰S. Res. 92, 63rd Cong., 1st sess. 21_{Wilson, p. 15.} 22 Ibid. 23_{Ibid., p. 16.} ²⁴Perhaps remembering this experience, it was Garrett who argued against Representative Smith's amendment. 25_{Wilson, p. 20-26.} ²⁶Ibid., p. 25. ²⁷S. 1295, 65th Cong., 1st sess. 28_{S.} 1413, 64th Cong., 1st sess. ²⁹S. Res. 569, 63rd Cong., 3rd sess; S. Res. 266, 64th Cong., 1st sess. ³⁰Hearings, Lobby Investigations, Index. ³¹Ibid., p. 1717 and E 614, E 615. 32 Ibid., p. 394. ³³Blair Bolles, <u>Tyrant From Illinois</u> (New York: W. W. Norton and Co., Inc., 1951), p. 130. 34 Ibid., p. 131. 35.Wilson, p. 13. ³⁶Hannah F. Pitkin, <u>The Concept of Representation</u> (Berkeley: University of California Press, 1972), p. 186. ³⁷Ibid., 168-189. ³⁸H. W. Fowler, <u>A Dictionary of Modern English Usage</u>, Oxford University Press, U.S.A., p. 80. ³⁹Charles A. Beard, New Basic History of the United States (Garden City: Doubleday Co., 1960), pp. 237-239. 40 Ibid.

2.5.8

12, V. Silen, Congrand: Conversion Lon and Dispitelas.

10 Reactions, Lobber Terrestinstimum p. 3.

. Los, 13, 61rd Cong. L Ist years

TALLAGE P. 15.

bedran

Total . H ... hidre

Aspendent rememberies this experience, in was surprist

25 Slama 01 20-15

26 344. 1. 25.

275, 2202, 15%b Engent 147 6269.

. stas fel .. cass/dras, lat seis.

Add Long., 18t - 201, Dick Coder, 5th Addy 7. Then 100.

"" Hearings, Lobby Pressigntions, Index.

"Ibidi: To TTI and I bis, 1 414.

Signale Solies, Press True Illinois (new York), w. s. suptom and Co., Sedr. Telli, F. 250.

Sigison, p. 13.

Tomeral T. Pickin, The Concept of "everants the sectors of the concept of the sectors of the sector of the sector

STREET, SAT-LER,

Daford Balancelle Press V. P. No. 10. 10.

Sochaytas L. Seart, Fer Lasts Misiony of the Malted States (Gardaw City: Doubleday Co., 1900], W. 137-139.

-blaibb

⁴¹Richard B. Morris ed, <u>Encyclopedia of American</u> <u>History</u> (New York: Harper and Brothers, 1953), p. 179.
⁴²Ibid.
⁴³Ibid., p. 180.
⁴⁴Beard, p. 238.
⁴⁵Morris, p. 277; Lewis A. Froman, Jr., <u>The Congressional Process</u> (Beston: Little Brown and Co., 1967), p. 119.
⁴⁶Beard, p. 406-407; Froman, p. 119.

⁴⁷U.S. Congress, House, <u>House Report No. 1073</u> (July 24, 1947), 80th Cong., 1st sess., p. 1, 7. And a second second second and a second by the second seco

243

Allowed Traverse (manual) of the state of the contract of the state of the

. HIL . & COMMENT PROFESSION . . LANS

The set in a set of the lower of the work of the set

CONCLUSION

The period which included World War I marks the point in time when the term "democracy" found universal acceptance as a moral good. The Wilson Administration had no small part in this development. The question which existed then and still persists is whether democracy is merely a way of making decisions or is somehow the content of those decisions.

Democracy only became an acceptable form of government during the seventeenth and eighteenth centuries. Then, as societies grew in complexity, the possibility of a truly participatory democracy receded. Accordingly, the question became one of the quality of representation. The Athenian example served as an ideal of classical theory; but it could not be applied to increasingly technical and complex societies. The people do nothhave the capability of assembling face to face. They can elect representatives.

The act of election is the process of holding the representative accountable. The representative, once elected, chooses policies which will look good at the next election. Implicit in this procedural argument are several assumptions. There must be a sufficient number of qualified, able men who can stand for office. Politics must be a respectable thing. The range of decisions and choice of

the particle of the state that there is an arrest one is adress the model for these many and there. "Is adress which with the state of the set of the set

Interestion wells becaus an ecceptable time of measure about finites fine excession and elemptoneth contration There, do methods over in eventering the meaninghing of a train worthinetour income meaning in the terministic of generation because out of the section is encoded with the structure termina out of the section of the terministic of the train and the section of the terministic of the structure termina and the terministic of the structure termina out of the terministic of the structure termina. The performance of the terministic of the association for the structure of the terministic of the section of the terministic of the terministic of the section of the terministic of the terministic of the section of the terministic of the terministic of the section of the terministic of the terministic of the section of the terministic of the terministic of the section of the terministic of the terministic of the section of the terministic of the terministic of the section of the terministic of the section of the terministic of terministic of the terministic of terministic of terministic of terministic of terministic of terministic of termi

represented to according to the sepressent trap, one of the test to a series at the second se

policies must be clear. Otherwise, demagogic overpromising leads to fraud. Lastly, there are limits upon what government can do. Dissenting views must be tolerated until the legislative process has had time to work. Once it has worked, the decision must be accepted by majority and minority alike.

From the perspective of the standpatters, the incumbent administration in 1919 was deficient in all the above respects. The congressional election of 1918 was a general repudiation of the Democratic Party and its policies. That election confirmed and reinforced the standpatters' belief that 1912 and 1916 had been false victories for the Democrats. The defection of the Progressives, based upon a rejection of the majority position, was a corruption of the fundamental political process.

The entire social justice movement of the years previous to the war had labeled representatives as incompetent and corrupt. Beginning with the Overman investigation in 1913, Woodrow Wilson had tacitly embraced that position. The steady investive of the muckrakers had libeled politics as something inherently dishonest.

Progressives generally were responsible for the state of affairs. The voter's choice of policies had been corrupted when the 1910 insurgency had made the party platforms meaningless. Without a clear responsibility vested in the majority party in the House, there was no notivate base to sizer; commutes, descended everyneeded leads to read; lawTy, these are limits overyneeded week areb as do, Olesardics view read to bilevaled well vie ferialistic record in the last limit is are; man 16 her writely its testators size in the events of rejecting and storyity without

You is a second to a 1933 on the mandal birth of all the source whether the long on 1933 on the thing is all the source remarks. The congramminal plantion of 1938 one a stores a remarkance of the formula the test of the follows and these also and the second one management the remaining and solter read 1852 and 1936 had seen taken expression for the birther read 1852 and 1936 had seen taken expression for the solter and the algorithm of the remaining of the relation of the algorithm of the second second a signified of the algorithm, was a appreciate of the following polythesis pressure.

The section model (reaction correspondent) of the process spectrum to the new had labeled representativers as former retires and antipues, statimitic with the transmer brindlines at a 20 Mills, reading village had backed estimated (read state. The element firm and the maintainers had then the relative as recepting formers(f) dependent.

which of affairs. In acts's conton of contrasts and peer merepted cases the 1920 harmony web wave var very playtrees mechanisms. Which welles requestivily search for the solution wave in the sea too. accountability to the electorate. The Wilson program, enunciated in idealistic rhetoric, was precisely the overpromising which worked the fraud upon the electorate. The culmination of threats to the representative system was Wilson's 1918 preelection appeal for a sympathetic Congress.

The reaction was not entirely due to partisan politics. Insofar as there is such asthing as a corporate conscience of an institution, the conscience of the United States Congress was offended. But, because the institution of the Presidency commands an almost automatic respect. Wilson was not the explicit target of the reaction. The President, by departing for France and concentrating his attention and interest on Versailles, had in effect removed himself from the hurly-burly, bread and butter issues which were surfacing on the domestic front.

This left the field open to the Congress. The conservatives could dramatize an anti-administration issue by linking the dislocated economy to the bloated federal bureaucracy. Besides the inevitable small injustices perpetrated by petty bureaucrats in all rapidly expanded agencies, there was the spectacular failure of major programs.

The target ultimately was always the administration. The issue would be resolved in 1920. However, it would not be politic to attack an embattled leader in time of adversity. Similarly, it would not be politic to attack

The specific or and the entropy and the best set of the set of the

and Anterest and Anter Place Place Place in an inclusion formation from the Anterest States and Anterest Antere

. The bound obligation and always the anetara patter.

major segments of society by being too explicit in the assault on administration programs designed for those groups.

The attack upon George Creel was for the general issue of partisanship and propaganda. Only the most public errors and personal improprieties were specified during the investigations. To have identified and exploited the activities of the American Alliance for Labor and Democracy would have been counter-productive. Certainly, Creel's activities with the AFL front had partisan advantages. Above the partisan activities, however, was the fact that organized labor was supporting the government, even if it was Democratic. If the connection between labor leaders and government funds had been publicly made, the movement of workers toward the Socialist pacifists or even the militant anti-war INW might well have accelerated.

The threat of a hostile congressional investigation was always present after November 1918. George Creel's connections were numerous and the American Alliance for Labor and Democracy connection was only one. Like many men who followed him, he ensured that his transgressions of principle were always in the cause of national security. There was no legislative authority for the Committee on Public Information. Only the most enthusiastic supporter would have proposed an appropriation for Creel in 1919.

Accordingly, the conservatives manipulated Creel

angue souinits at modely in Sulve ber synklets in the sementt in admirkton promyon Makamed For Vices Avount-

The attent and torque they attent only the annual ingres of performents only components, only the energy and anyone and provided toraconstration one approximit for the artibarantigations. In some likentifue and exploited the artivitilas of the destricted files from the and incomency within of the destriction files the terministic, franting articlass of the destriction but perform and incomency within the articles are the difference of the later and incomency and the articles the difference of the later and incomency articlass of the difference of the later and incomency articlass the articles the difference of the performance articles are an articles and the articles of the second articles are an articles and the articles of the articles are been articles the articles the articles of the termination articles are articles and the articles are articles articles are been articles and the articles are articles articles are been articles are art around an articles are articles articles are articles are articles are articles are articles are articles articles are articles are articles are articles articles are articles articles are articles are articles are articles are articles are articles articles are articles are articles articles are articles are articles articles are articles articles articles are articles are articles are articles are articles articles are articles articles are articles article

The linear of a barrier of the barrier of the state of th

THE.

as a symbol of the propagandist, the corrupter of language. The objectively beautiful style of Silson could never subsequently rid itself of the "Creeling" incubus. As events at home and abroad continued to deteriorate, this dichotomy became increasingly clear. The wiser heads among the reactionaries were perhaps pleased that Creel existed.

The subsequent, 1920 investigation of the Committee on Public Information's finances did not surfact the issue of the American Alliance for Labor and Democracy. It was not raised in the 1924 confrontation with Senator Smoot. There are three possible reasons for this. Firstly, the labor situation was still explosive and an investigation of the CPI-AALD would not contribute to conciliation. Secondly, there were no records as reported by the liquidating officers of the Council of National Defense. The surviving drawer at the Archives bears the imprint of the diligent archivist who may have found stray copies in other files of the Committee on Public Information. None of the material is from the New York office. The Council of National Defense, as liquidating authority, would have nothing to gain by submitting an adverse report with such political consequences.

Thirdly, there is the possibility that some members of Congress were well aware of the activities of the Committee on Public Information. There is no evidence to

an a reason of the propagation, the corregoes of the annurate subscription of the office of effect and each sense sources in their the time's continue. Incomes, the senses in these and encode an theories of effectively, the distribution the sense to reaction of the office treates and setting the specification wave presence billion that the test attribution.

The assessment of the state of the formal first of the formal first sound has really and by mount of a weight of a first of and ST inclusion has solid and associate and the thused to pass to be extracted for the loss of instant for there are place possible reasons for this, meaning and suffurneessi on far eventions fills are sufficients "mound contailings of southerns for Alars Chief's on 7a - Loyal who of Indoneses as already an ever Proof , Lincols, and amorthan Department of 177, and wir to provide the ballous will be endowed and execut sevent and do remain and the of believe where they have have they found at the product of where right is the countying an provide the start many Lines of the second of the last been derived and the of writesil winners, as hereiners methods while have been and that says success a and then a strength of a line consumption of Deal / / Date

Therefore been and providing one many and the second states of the second states and the

set

support this conclusion. Nevertheless, it is not unreasonable to infer that had the Congress known the full facts, it might well have concurred toward the end of industrial peace. Having tacitly concurred, held hearings, and granted an appropriation, the option of making the American Alliance for Labor and Democracy a public issue later would have been foreclosed. There is, of course, no evidence to support such a conclusion.

George Creel and the Committee on Public Information were a problem which was especially susceptible to immediate legislative solution. The United States Employment Service was not so vulnerable. Formal political and economic relationships had been formed which presented a direct threat to the standpatters' principles. The inclination of organizad labor toward the Democratic Party and the Progressives had become evident as early as 1908. The experience of the war had solidified the relation and labor even spoke of debts to be repaid. If the administration guaranteed labor only the gains held at war's end, it would constitute an unforgivable intrusion into the free market. At the other end of the continuum was federal coordination of all workers, government ownership of utilities, and active United States participation in the world's economy.

These policies were quite explicit in John E. Densmore's discussion of the right to employment being above that of schools and roads. The policies were even

request into anothering, researching, is in all interaction of a state in term there had the common more the fail, market is able and there the transmission in a set of herizon and beaution in the term time research in the set of herizon and the restauctor in the term time restars of and or herizon and the term term to be the restars of the set of the sector and the term term to be the restars of the set of the sector and the term term to be the set of the set of the sector and the set of the set of the set of the sector and the set of the set of the set of the sector and the set of the sector and the set of the set of the set of the sector and the set of the terms term from the set of the set of the sector and the set of the terms of the set of the sector and the set of the set of the sector and the terms term from the set of the sector and the set of the set of the sector and the terms term of the set of the sector and the set of the sector and the terms term of the set of the sector and the set of the sector and the set of the sector of the set of the sector and the sector and the set of the sector and the set of the sector of th

Selection of a line of a selection of the second second

there and the serve patter as the local of

sinted prosperture of solids only in a contract of the second second

1-2

more explicit in Roger W. Babson's "Taylorism" of federal "honor" records on all industrial workers. Higher officials, even Wilson himself, moderated the extreme positions. But once set in motion, the publicity machine could not be stopped as the suffragists. Socialists, and strikers raised their demands. There were sound and reasonable intermediate positions such as that taken by the Republican Representative John I. Nolan. However, the incredible meddling in numerous local issues raised the threat of the unaccountable, irresponsible and arrogant bureaucrat. While a representative could support a federal role in employment coordination, he could not vote for the scandalwracked USES.

The callous disregard for local sensibilities displayed by the USES was made analogous to the suspension of individual rights by the War Department. The simultaneous adoption of the universal draft and the suspension of volunteering went against American traditions. The refusal of Theodore Roosevelt's offer to raise a division and lead it to France drove many Progressives back to regular Republicanism. The activities of the Military Intelligence Service and the CFI alienated liberals and Socialists from any total rapprochement with the Democrats.

Most importantly, the alleged abuses of military justice were calculated to touch the quick of American anti-authoritarianism. The General Staff was stereotyped ence explicit to express a converte "argument of takan "hands" posserie as all takenesses permanes. Water offiofers, even three all takeness permanes presseries presseries the order and to emilies, the publicities and the explores attoors as the emilies, the publicities and explores attoors as the emilies, the publicities and explores attoors as the emilies, the publicities and explores the explores as the emilies of the emiliation attoors the posteriors and as the interval atteres the posteriors and a state inter by the interval atteres and the analysis and a state interval atteres and the posteriors and a state interval atteres and the posteriors and a state interval atteres and the terminanes and and the interval atteres and the appresentation and and anyone a fact the termination and the aspectantical and and anyone a fact the termination with a supersentation, be tende and any rote for the analysis.

The values dramper the local emphaticities disediced by his limit and make and mouse to the angenature of initiation of the interval the local importance, the staricherous entopoles of the activities of the interval the angenature of edimential based and analysis device and the angenature of et theorem incomvelt's offer to real as which does not had be no transported to real of the distribution and had be no transported to real of the stariches and had be no transported to the initiation and had be no transported to the stariches and had be no transport and the activities and the regular derivation and the activities of the statistics and have been as a stariches and the stariches from any field reground and the stariches from

Southies seem colordiated in Loope the court of American solf-exitive term colordiated in Loope the court of American anti-exitive trivianter. The Second Space can starped typed

as nepotistic, authoritarian, and incompetent--precisely the same image created for the administration. In addition, each passionate plea from an offended AEP doughboy represented an implicit threat against the presidential aspirations of John J. Pershing. Popular here that he was, by September 1919 Civil War veteran Oscar Sherwood wanted an investigation as to whether Pershing had ever even visited the front. Another representative claimed he had used the CPI for promoting his image.

Political conditions being what they were in 1919, it was almost inevitable that the gag law should have been passed. The abuses perceived elicited just such a reaction from a formerly compliant and disorganized Congress. Events had brought a spontaneous, unformed reaction which required only master craftsmen such as Joseph G. Cannon and James R. Hann to fashion into revenge. The standpatters' long memories could not fail to recall that March day in 1910 when they had been humiliated in the name of universalist, humanitarian ideals. By 1919 their enemies were disillusioned and disorganized. Cannon and Mann proceeded quietly, working within the rules of Congress and the mechanism of the Republican Party.

Returning home to the Republican Party was made easy for the Progressives. Considerable criticism of fellow-traveling Republicans was eschewed in order that they might return honorably. Public, partisan positions

es encortente, anterettaria, and bosimenterie-constrain the mass inser standar for the shaladatelies. In shifting, each passiments for the shaladatelies in addition accels as implied the free on addition in marked anglestical as implied is reserve. Consider the base were in the implement 1010 disting an extension from the test of a first interaction as no whether improved model at the implement in a standard test and and and the implementation as no whether improved the set of the implement in the set of a standard test and and interaction as no whether improved the set of the implementation as no whether improved the standard and the first for around the former.

The set along the set of the set in the set in 1919, by see along there there in a set in a section of manage. The above set of the test is a boot wave a section there a formerly condited alterted instances and a free a formerly conditer and discreted resetter and required and according to a monitoreact and to and required and a section for any and the town in the rest instance is families into recent the almost depict inter a monitor and fail to recent the section of the test altertiat, the altertian the section of the test and the altertian and the section of the section distillation of the test and the section of the section at the sector of the sector of the sector of the sec-

Returning home to the second less former and a second less former and a second second

were taken on only the general issues such as executive propaganda, the proliferation of placeholders, and the economy. That left the lobbyists, such as <u>industry</u> magazine, to fight the publicity battle with the bureamcrats on specifics. This in turn made it easier to be against the Wilson Administration without being for the standpatters. It was an exploitable consensus, albeit a negative one.

The amendment which was finally passed and signed was simply the explicit enunciation of a principle by the legislative branch. The principle was well understood, even if its application was less clear. The inability to define the dividing line between propaganda and information was a problem then, as now. Similarly, the Congress was unsaccessful in specifying exactly how communications between the executive and the legislative branches should be conducted. There could be no argument upon the principle, and yet the codification thereof eluded the lawmakers.

The statement of the principle, however imprecise, would in most cases be sufficient notice from one branch to another. This is the Substance of which most House, Senate, and Joint Resolutions are formed. The communication effected may well be imprecise. The executive branch, nevertheless, is warned that it must cease whatever it is doing. The resolution is usually a notice which precedes

intern takine on only the service is a linear and an example. propressing, the proliferation of placeholders, and the service, in first the platicity of the linear of the the linear one specifies. This is platicity build and the the linear one specifies. This is they and a fir angles to be maintenance by will on bhild barreits of they and a first the linear sectors. These an explorable summersed, allow a solution and

The example of the restard on the field of a parameter of a man stardy the expitett momentation of a paramityle by the lastelastic transmission of a paramityle of a mere of the transmission of a parameter of any of the transmission of a parameter of the transmission of the transmission of the second transmission with a set of provide the transmission components and the transmister transmission in a set of the transmission of the transmission with the transmission of the transmission of the transmission the transmission in a set of the transmission of the transmission between the associety and the installative incoders whether a between the associety and the installative incoders whether the transmission of the substitution transmission transmission between the associety and the installative incoders whether the transmission of the substitution transmission and the transmission of the transmission and transmission of the transmission and transmission of the transmission and transmission of transmission and transmissi

The statements of the protocophy terrente increases world in most moves he world charge whithe free case month as mostime, with in the submissionce of active reases mean increases, and total mandations are formed; and a maximum time effected and wall to trypecture of a maximum to active effected and wall to trypecture. The maximum total density of the transit is the trypecture of the maximum total density of the month is the trypecture of the maximum total density of the transit of the trypecture of the maximum total density of the transity of the transity of the maximum total

possible further action, such as investigation. This was the sense of Congress to Secretary Wilson concerning Densmore's activities in San Francisco.

Enactment of criminal law communicates a more serious threat. It applies to individuals, not just organizations and institutions. The gag amendment provided for only a misdemeanor offense, but any situation in which it might be invoked would certainly provide for at least political humiliation.

An element of the offense is the misuse of funds. The misdemeanor occurs in a context of communication, the effect of which is the subversion of the representative principle. That imprecision makes improbable any sequence of events which would lead to prosecution. The more definitively explicit the amendment became, the less likely it was to be applied. Compounded with the growth of the federal government and the reassertion of executive initiative since the New Deal, the law, as practical legislation, is reduced to an anachronism. The principle remains. The threat of criminal prosecution and removal also remains. The total effect favors a safe, procedural reliance upon the "official channels" provision of the law by government officers and employees. This was the point raised by Addison T. Smith.

The gag law has certainly not had the effect its authors intended. Although it is beyond the present scope,

prestile forther sullers and horsening willow voterstag

teritors threat, of printing instrumentation a solumeripose threat, its anglies to belivitesing out jast departmenters and trachtestees. The secondonest provise for only a minimum offering between attemutes to an an its minimum to invest angle containing souther for an last pointitest building.

is shown of the effected of the strengt of the strengt of the strength of the

The pair Law mas overlainly and the service stat and the present sound.

a suggestive line of inquiry would seek to answer whether there was any coincidence in the New Deal programs, the <u>Near vs. Minnesota</u> decision of 1931, and the adoption of the popular title of "gag law." Such an inquiry would be forced to deal with the growth of administrative law and the principle of federal common law.

The passage of the gag law was an early manifestation of reaction against executive abuses of constitutional procedure. The principles were as important as the partisan politics in restoring the legislative branch to its role. The year was one of the most crucial in United States history due to the interpenetration of economic, political, and constitutional issues. In that context, the abuses created a situation in which it was necessary for the Congress to make explicit in law a principle which has always been implicit in democratic and republican theory. The fact that the particular law is imperfect does not invalidate the principle.

The executive's use of crisis expediencies cut deeply through American society in 1919. The programmatic attempt to create new political constituencies was a threat to the existing representative system. The federal government was directly involved in the life of individuals and groups in an unprecedented way. The continued reliance on expedient crisis measures brought a vigorous congressional reaction.

A segmention these of terroity availst made in Arquit sometrum shows non-mapping solaritance in the limit had wrightens, the limit was risonance instatements in the limit the singlition of the provise risk is of "gree laws". See in territy and, in from the order is in the growth of shall limit the definition is and the priority is of follogic source for the priority in the

these of rear him mathematic account of an and mathematical states of rear him mathematic accounts a supervise of an one interpretmatications. The mathematic accounts as supervises an one partitane politikas he counterfue the book duration manage to him reals. The piece was seen of the next crossed in taken reals. The piece was seen of the next crossed in taken reals and taken he is the transformation of counter him reals and the set of the transformation of another reals and the set of the transformation of another real and the set of the transformation of another real and the set of the transformation of another real and the set of the transformation of an and the real and the set of the transformation of an another real and the set of the transformation of an another real and the set of the transformation of a set of the real and the transformation of the transformation of the real and the set of the transformation of the set transformation of the transformation of the transformation of the set transformation of the transformation of the transformation of the set transformation of the transformation of the transformation of the set transformation of the transformation of the transformation of the set transformation of the transformation of the transformation of the set transformation of the transformation of the transformation of the set transformation of the transformation of the transformation of the set transformation of the transformation of the transformation of the set transformation of the transformation of the transformation of the set transformation of the transformation of the transformation of the set transformation of the transformation of the transformation of the set transformation of the transformation of the transformation of the transformation of the set transformation of

the state of a state of and the state of an and the state of a sta

BIBLIOGRAPHY

BOOKS

- Babson, Roger W. W. B. Wilson and the Department of Labor. New Yrok: Brentano's, 1919.
- Baker, Ray Stannard. Woodrow Wilson, Life and Letters. New York: Greenwood Press, 1968.
- Beard, Charles A., and Beard, Mary R. <u>New Basic History of</u> <u>the United States.</u> Garden City, N. J.: Doubleday & Company Inc., 1960.
- Blakey, George T. <u>Historians on the Homefront</u>. Louisville, Ky.: The University Press of Kentucky, 1970.
- Bliss, Howard, and Johnson, M. Glen, ed. <u>Consensus at the</u> <u>Crossroads.</u> New York: Dodd, Mead & Co., Inc., 1972.
- Bolles, Blair. Tyrant from Illinois. New York: W. W. Norton & Co., 1951
- Boorstin, Daniel J., ed. <u>An American Primer</u>. New York: Menton, 1968.
- Brown, George R. <u>The Leadership of Congress</u>. Indianapolis: The Bobbs-Merrill Company, 1922.
- Busbey, L. White. <u>Uncle Joe Cannon</u>. New York: Henry Holt & Co., 1927.
- Cater, Douglass. <u>Power in Washington</u>. New York: Vintage Books of Random House, pub. by Alfred A. Knopf, Inc., 1964.
- Churchill, Mary Smith. You Who Can Help. Boston: Small, Maynard & Co., 1918.
- Chaffee, Zechariah. Free Speech in the United States. Cambridge: Harvard University Press, 1941.
- Clark, Champ. My Quarter Century of American Politics. New York: Harper and Brothers, 1920

258

- Hereder, Beger 9. A. H. Chicon and His Devertment of Labor.
 - Sakes, May dimmark, sodice Milson, Olfs and Inthats,
- Paurd, Charles A. and Beard, Date, B. can faal, Safetory of A. Jones and States and Safetory of Safetory and Safetory Safetory Safetory 1990
- Shared, Carrie To Misinging on the Seathers, and welling, Spir the Colversity Frage of Lestander, 1970.
 - Miles, Monard, and Johnson, H. Glen, et. Convening of the Scoutheds. New Yorks, Instit, Mask & Mr., 1984.
 - Bolles, Mair. Treat Treat Miller, Say 10781
 - Somewith, Santal's, 'ad. de American Friter, Santas,
- Brown, Secret 1. Its Leadersuin of Courtees. Indianapolier
 - sorrage, 1. shirts, Colla tos Camaros, Ver Backs Benary
 - Caler, Derelare Forst in Washington, Can Tords Through mache of Inndou Sound, pub In Lifred A. Boord, Inc., 1964
 - Courobill, here matik. You has des main. monters mail,
 - Charter, Sectorian, Mree Seach in the Daired Cornel
 - Clark, Charp, By Quarting Onithing of Angliant Initities.

- Clarkson, Grosvenor B. Industrial America in the War. New York: Houghton Mifflin, 1923.
- Coit, Margaret L. Mr. Baruch. Boston: Houghton Mifflin Co., 1957.
- Creel, George. <u>How We Advertised America</u>. New York: Harper and Brothers, Publishers, 1920.
- . Bebel At Large. New York: G. P. Putnam's Sons, 1947.
- . The War, The World, and Wilson. New York: Harper and Brothers, 1920.
- Cronon, E. David, ed. <u>The Cabinet Diaries of Josephus</u> <u>Daniels, 1914-1921.</u> Lincoln: University of Nebraska Press, 1963.
- Cross, Harold L. <u>The People's Right to Know.</u> Mornigsides Heights: Columbia University Press, 1953.
- Dahl, Robert A. <u>After the Revolution</u>. New Haven: Yale University Press, 1970.
- Degler, Carl N. Out of Cur Past. New York: Harper and Row, 1962.
- Essary, J. Frederick. <u>Covering Washington</u>. New York: Houghton Mifflin, 1927.
- Fenno, Richard F., Jr. The Fower of the Purse. Boston: Little Brown and Company, 1966.
- Froman, Lewis A. The Congressional Process. Boston: Little Brown and Company, 1967.
- George, Claude S. The History of Management Thought. Englewood, N. J.: Prentice-Hall, Inc., 1968.
- Gompers, Samuel. <u>Seventy Years of Life and Labor.</u> New York: E. P. Dutton & Co., 1925.
- Gunther, John. Taken at the Flood. New York: Harper & Erothers, 1960.
- Hays, Will H. The Memoirs of Will H. Hays. Garden City, N. Y.: Doubleday & Company, Inc., 1955.
- Herring, Pendleton. <u>Group Representation Before Congress</u>. Baltimore: Johns Hopkins Reess, 1929.

Lasing, Browners, 5. Johnstell muchon in 198 . Orbit, BEITHTALL ... stittle soldered semipacity affected and SPRE 1800 Gent, Georges, and No. Mirardiant descripted over fores particular in the part of the format of failed a - The story The Second and all more and a line of the Cronome Se David, ed. 100 1001 mention of formiting mannaharing incoded a real of the local and the second and the sec Dable, Solution &. After the Department of the Derver No. No. Constant in the of the back india in Frank Loss sareal Deserve is Protection, Constitut and sectors into india. Paulos Holes and Dis Dis June of Mit Loting, Sections Low A Construction of the strend A REAL POINTS LING! LINE Little dragard has never alittle the local property of the second second to the state 1000 mmD commerces hearsain firsteric basic of the out faire Constant, Long Tuber 11 and 11 and 1 and 1 and 1 and 1 and 1 The New Contractory & Southers of 1711-Co. March. 100744 (187) And a series of the second transformer and the second seco . <u>Presidential Leadership</u>. New York: Farrar & Rinehart, Inc., 1940.

- Hicks, John D. <u>Republican Ascendancy</u>. New York: Harper and Brothers, 1960.
- Hofstadter, Eichard. The Age of Beform: From Bryan to FDE. New York: Alfred A. Knopf, 1955.
- Huntington, Samuel P. The Soldier and the State. New York: Vintage Books of Handom House, pub. by Alfred A. Knopf, Inc., 1957.
- Koontz, Harold; O'Donnell, Cyril. Principles of Management., 4th ed. New York: McGraw-Hill, 1968.
- Krock, Arthur. Memoirs. New York: Popular Library, 1968.
- Lauck, W. Jett. Political and Industrial Democracy. 1776-1926. New York: MacMillan, 1926.
- Leckie, Robert. The Wars of America. New York: Bantam, 1968.
- Lescohier, Don D., and Brandeis, Elizabeth. <u>History of</u> <u>Labor in the United States, 1896-1932.</u> New York: MacMillan and Co., 1935.
- Link, Arthur S. American Epoch: A History of the United States Since the 1890's. New York: Alfred A. Knopf, 1958.
 - . Woodrow Wilson and the Progressive Eray 1910-1917. New York: Harper & Brothers, 1954.
- Lippmann, Walter. Drift and Mastery. Edgewood Cliffs, N. J.: Prentice-Hall, 1961. (originally 1914)

- Livermore, Seward W. Politics Is Adjourned: Woodrow Wilson and the War Congress, 1916-1918. Middletown, Conn.: Wesleyan University Press, 1966.
- McCamy, James L. <u>Government Publicity</u>. Chicago: University of Chicago Press, 1939.
- Mayo, Henry B. <u>An Inbroduction to Democratic Theory.</u> New York: Oxford University Press, 1960.
- Hillis, Walter. Arms and Men. New York: Mentor, 1956.

[.] Public Opinion. New York: MacMillan, 1960.

- A navelab court has a find and the formation of the second states and the second states
- Advert and Antonia and Advertigent from Torogan
- ANTIPALITATION IN ANTIPAL (No. of) attanta (TOM DOWN) IN 1931.
- Distance Derived by The 140 (187 and 100 (187 mg 100 Timber) and the States of the sta
- - traces, arthurs, famility, one couts frontar bitmary, 1988.

 - Looks of the large of invites, in the last
 - Counciliary, Don Dry and Examinate, Elfesteric, Harborn, Of.
 - And and the second of the second second of the second of t
 - AND STATE IN LOSS BATTER AND THE STATE LAND
 - "Alter and the set of the set of
 - Alays well theme youry man gradeline a think
 - Alternation in the set installed in the set of the set
 - Andiany, James is personnel intition intition interest of interest from 1979.
 - Another Statement of colderand of all yours, sugar,
 - ables another, show and some some houses, and and

- Mills, C. Wright. The Power Elite. Oxford: Oxford University Press, 1956.
- Mock, James R., and Larson, Cedric. Words That Won the War. Princeton: Princeton University Press, 1939.
- , and Thurber, Evangeline. <u>Report on</u> <u>Demobilization</u>. Norman: University of Oklahoma Press, 1944.
- Howry, George E. The Era of Theodore Boosevelt. New York: Harper & Brothers, 1962.
- Murray; Raymond K. <u>The Hed Scare</u>. Minneapolis: University of Minnesota Press, 1955.
- Neustadt, Richard E. <u>Presidential Power</u>. New York: Signet, 1964.
- Pimlott, J. A. H. <u>Fublic Relations and American Democracy</u>. Princeton: Princeton University Press, 1951.
- Pitkin, Hannah F. <u>The Concept of Representation.</u> Berkeley: University of California Press, 1972.
- Roosevelt, Theodore. The New Nationalism. Englewood Cliffs, N. J.: Prentice-Hall, Inc., 1961.
- Rourke, Francis E. <u>Secrecy and Publicity</u>. Ealtimore: Johns Hopkins Press, 1961.
- Staff. <u>President's Commission on An All-Volunteer Armed</u> <u>Porce, Studies</u>., Volumes 1 and 2. Mash., D. C.: U. S. Government Frinting Office, 1970.
- Strong, Sir Kenneth, Major General. <u>Men of Intelligence.</u> London: Cassell & Co., Ltd., 1970.
- Sullivan, Mark. <u>Cur Times.</u> Vol. VI: <u>The Twenties.</u> :ew York: Chas. Scribner's Sons, 1933.
- Taylor, A. J. P. <u>The Origins of The Second World War.</u> 2nd ed. Greenwich, Conn.: Pawcett Fublications, Inc., 1961.
- Walker, James B. The Epic of American Industry. New York: Harper & Bros., 1949.
- Wecter, Dixon. When Johnny Comes Marching Home. Cambridge, Mass.; Houghton Mifflin Co., 1944.
- Weyl, Walter E. The New Democracy. New York: Harper Torch Books, 1964.

- HERE'S IN PRESS. The Parser 1912 Car . Corners
- Body Janes Dr. and Larany, Detries out a Day of the sty.
 - . and Thurders Designations. Harney un orlainen
 - Howards's Desired in the ore reaction inclusion of the sectors of
 - survey investor in the set interest freeman prevent in
 - Bararad L. History In. Freeldworthal Powers, Tare Longer.
 - states, V. A. E. <u>Public selections and institute</u> Statestary, Butsenates, Frinceton Velvereitz Frank, 1931.
 - Vitition Handah F. The General of Sallyersin Promis 1973.
 - Lange and the first of the set of the set of the set of the second
 - Constant Verseiter Constant Tota and the Constant and the constant
 - Boards Treation (in all and an original stands of the solution of the solution
 - Tendons Council, Index Science, See of Tabailtaness, Tendons Councell & Doce Ind., 1970.
 - Solitions, Date: (in State of a long the State of a long the state of the state of
 - Suploy, h. f. H. . The origina of the Second Marine and
 - suphase, Member 21. The 12-by of description intendings for Yorks
 - wanter, itrone that all the local hand in the second court of the
 - torphe Valtane St. Ins 1990 [mainteners and 1995] [margartorph markets 1985].

- Wilson, H. H. <u>Congress: Corruption and Compromise.</u> New York: Binehart and Company, Inc., 1951.
- Wilson, Woodrow. <u>Congressional Government</u>. New York: Meridian Books, 1956.
- Woods, Arthur. <u>Crime Prevention</u>. Princeton: Princeton University Press, 1918.

ARTICLES and PERIODICALS

- Acheson, Dean. "Range Practice." <u>American Heritage</u>, Vol. XIX, No. 2, February, 1968.
- Cameron, William J. "It's a Cold Grey Day When 'Yank' Comes Marching Home." <u>The Dearborn Independent</u>, March 15, 1919.
- Bamon, Allan L. "The Great Red Scare." <u>American Heritage</u>, Vol. XIX, No. 2, February, 1968.
- Davis, Allan F. "The Women's Trade Union League." Labor History, Vol. 5, No. 1, Winter 1964.
- Densmore, John B. "The Employment Service Vital." The Pederal Employee, Vol. IV, No. 6, June, 1919.
- Derker, Milton. "The Idea of Industrial Democracy in America 1915-1936." Labor History, Vol. 8, No. 1, Winter 1967.
- Devine, Edward T. "The F.E.S., Analysis and Porecast." The Survey, Vol. 41, No. 27, April 5, 1919.
- . "The Attack on the Federal Employment Service." The Survey, Vol. 41, No. 19, February 8, 1919.
- Donovan, W. J., and Irvine, H. R. "The President's Power to Remove Members of Administrative Agencies." <u>Cornell Law Quarterly</u>, Vol. 21, February, 1936.
- Fitch, J. A. "Unrest as the Governors See It." The Survey, Vol. 41, No. 24, March 15, 1919.
- Pitzpatrick, Dick. "Public Information Activities of Government." <u>Public Opinion Quarterly</u>, Winter 1947-1948.
- "For Permanent Labor Bureau." Life and Labor, April, 1919.

- stringer, to W. Southerst intervention of Contents
- vilano, suchers, Community of General and Community and Levil
- Balvarety Street, 151.

LATTICE OF LESS AND THE

- Animager, Deam. "Lange Franklow." Aperican inclinent.
- Constront, 1122220 /. "25"sin mild Gray Long Const Target Constrained in Const." The Description in Science and Starget 15, 1929.
- Tance, Allar to "In broat he faire's gention forthere.
 - Cavis. Allas F. "Inv house"s Irada unint Lasson."
 - Tenants, Long and Support Des Contrast 1929-
 - Derver, milton, "the idea of induced in Demourany is heaving 1915-1936." Laive Manney, Bol. 6, No. 1.
 - Desting, Montell 1, "Hand S.H. M. Mailgets and Forevents."
 - The Storman, Vol. 01, No. 19, Palaymony F, 1929.
 - Communications and Live in the In "the industry of a vanishing the industry of Analysis of Analysis and Analy
 - Parish, Jr. S. Torrent an him Covernove Jes JE. 1 138
 - "Simperiving, Gian. Trouble Information Millitian of foverment," [3011n Outsian septiment, studen
- "I've Fernances Labor Juness" Life and Labors April 1919.

- Garraty, John A. "The Training of Woodrow Wilson." <u>American Heritage</u>, Vol. VII, No. 5, August, 1956.
- Grubbs, Frank L. "Council and Labor Propaganda: 1917-1919." Labor History, Vol. 7, No. 2, Spring 1966.
- Hoag, C. G. "Analysis of the Official Returns of the Congressional Elections of 1918." <u>Public</u>, Vol. 22, No. 545, May 24, 1919.
- Kimbrell, Edward M. "The Trumpets of Government." Freedom of Information Center, No. 231, November, 1969.
- "Labor and Industry." <u>American Industries</u>, Vol. XIX, No. 1, August, 1918. This was the magazine of the National Association of Manufacturers.
- Lane, Edgar. "Lessons From Past Congressional Investigations of Labbying." <u>Public Opinion Quarterly</u>, Vol. 14, No. 1
- MacMahon, Arthur. "The Crisis in Demobilization." The New Republic, Vol. 8, No. 224, February 15, 1919.
- McMahon, T. M. "The Strike in Seattle." <u>The Survey</u>, Vol. 41, No. 23, March 8, 1919.
- Mathews, John M. "Political Parties and the War." <u>American Political Science Review</u>, Vol 13, No. 2, March, 1919.
- Murray, Lawrence L. "General John J. Pershing's Bid for the Presidency in 1920." <u>Nebraska History</u>, Vol. 53, No. 2, Summer 1972.
- Price, Theodore H., and Spillane, Bichard. "The Work of the War Industries Board." World's Work, Vol. XXXVI, November, 1918.
- Reynolds, D. H. "The U.S.E.S." <u>The Federal Employee</u> <u>Service</u>, Vol. IV, No. 1, January, 1919.
- "Roger Eabson Plays False Economy." The Federal Employee, Vol. XVIII, No. 1, January, 1933.
- Rogers, Lindsay. "American Government and Politics." <u>American Political Science Review</u>, Vol. 13, No. 2, March, 1919.

- Generally, inter as "The training of section all most
- tration. There is "Convert and Labor Propagation 1957.
- Dags C. C. "Acalysis of the Official Devices of the Compositional Claitings of 1916." Tublic. Vol. 22, 10. 505. asy 19. 1919.
- "Interesting the "The Domain of Descent," Treation
- Allerenter, 2018. Anneritare of the matters of the matters of
- James, Manages, "Language From Point Compression Invanitanticon
 - HADRAND ATTACK "The Celuin in Demonitizanties." The
 - weighter in The proving in margin." The Borvery
 - Targements form in. "Follytical variation and the var."
 - Toursey, Laurence 1- "Innered John /. Ferenhar's Ald for-
 - Frice, Theodore, V., and hotlines, itshard, "The Scott of Mass van Iniverview Hourt," world's More, Vol. 1971, Lawyoner, 1913.
 - ingvolder Do for "The 1.5.5.5." "Me Delard Limitate
 - "come inches in a second of the relation of the relation of the
 - "Anothing of the second and intight of the line of the

- Sheets, H. H. "Universal Military Training: Legislation Imperative Before Demobilization." <u>Information</u> <u>Journal</u>, Vol. XV, No. 7, January, 1919. Sheets was secretary of the National Association for Universal Military Training.
- Smythe, Nathan A. "Mustering Out the National Army." <u>American Labor Legislative Review</u>, Vol. IX, No. 1, March, 1919. Smythe was assistant director of the United States Employment Service.
- Soelberg, Earl J. "Lobbying from a Legal Standpoint." <u>Intional University Law Review</u>, Vol. 8, 1928.
- Starr, Louis M. "Joseph Pulitzer and His Most 'Indegoddampendent' Editor." <u>American Heritage</u>, Vol. XIX, No. 4, June, 1968.
- The Archibald Newsletter. Freedom of Information Center, University of Missouri, School of Journalism.
- "The Gentleman from Texas." The Federal Employee, Vol. IV, No. 10, October, 1919.
- "The Issue Defined." <u>Harvey's Weekly</u>, Vol. 2, No. 10, March 8, 1919.
- "The Truth About Jobs." Life and Labor, April, 1919.
- "Two War-Time Agencies." <u>American Industries</u>, Lead Editorial, Vol. XIX, No. 8, March, 1919.
- "Typical Congressional Blunders." Life and Labor, April, 1919.
- "Uncle Sam, Employment Agent." World's Work, Vol. XXXVII, March, 1919.
- "Woman's Labor Bureau and Federal Employment Service Continued." Life and Labor, August, 1919.

- Magetaw in. it. Abstraces: Miltory mainter: Laginiarion Incomption invice Secondification." Logension <u>inviced. Vol. 274 Her Printers</u>: 100; file introduce and successing of the Second Investment fue introduce and successing restation.
- ingrises marine in "roomeries for the inviteral amps" ingrises information invites invites with the later in ingrise was anniversed director of the Velved Theles majoryment deryings
 - "college int i. "Lobicste free Linger Vil. No. 1988, "
 - Whitey, Loaks h. "Juncent unditioner and lits mail
 - The Avoid and a second of the second of August and
- *The Houristense from Variate" The Palarel Contempt Val. 77.
 - - "The Truck Annual Los of LA "sauk Story And
 - "Two Marworkan Administrate" Americano Tatianton, Land
- "Toles Construction II conterns" 16.fm and Inform April 4.
- there was and a state of the second second of and affects

"money's intoir Develop and Fadary Bergingers Sarvices

GOVERNMENT DOCUMENTS

- U.S. Congress. House. Committee on Appropriations. <u>Council of Mational Defense</u>. <u>Harrings</u> before a subcommittee of the Committee on Appropriations, House of Representatives, on H.S. 3971, 65th Cong., 1st sess., 1917.
- U.S. Congress. House. Committee on the Judiciary. <u>A Bill to Revise, Codify and Enact Title 18 of the</u> <u>U.S.C. Hearings</u> before a subcommittee of the <u>Committee on the Judiciary, House of Representatives,</u> on H.E. 1600, 80th Cong., 1st sess., 1947.
- U.S. Congress. House. Committee on Publicity and Propaganda. <u>Government Expenditures</u>. <u>Hearings</u> before a subcommittee of the Committee on Publicity and Propaganda, House of Representatives, 80th Cong., 2d sess., 1947.
- U.S. Congress. House. Committee on Appropriations. <u>Sundry Civil Rill, 1919</u>. <u>Hearings</u> before a subcommittee of the Committee on Appropriations, House of Representatives, 65th Cong., 2d sess., 1919.
- U.S. Congress. House. Committee on Appropriations. <u>Urgent Deficiency Appropriations on Account of War</u>, <u>Expenses, 1918</u>. <u>Hearings</u>, before a subcommittee of the Committee on Appropriations, House of Hepresentatives, 65th Cong., 1st sess., 1917.
- U.S. Congress. House. Committee on Appropriations. <u>Urgent Deficiencies, 1918</u>. <u>Hearings</u>, before a subcommittee on the Committee on Appropriations, House of Representatives, 65th Cong., 1st sess., 1918.
 - U.S. Congress. House. Committee on Appropriations. <u>Second Deficiency Appropriation Bill, 1919</u>. <u>Hearings</u> before a subcommittee on the Committee on Appropriations, House of Representatives, 65th Cong., 3d sess, 1919. (Repeal of Appropriation.)
 - U.S. Congress. Joint Committee on Labor. <u>National</u> <u>Employment System</u>, <u>Hearings</u> before the Joint Committee on Labor, on S. 688 and S. 1442; and H.R. 4305, 66th Cong., 1st sess., 1919.

Table Compression, Desire Come and Appendix Laidanese.

Ten mysick -

- Commits of Entropy (offering a second to form a second to form a second to the Committee a second to the Second to
- - Volt. Compress lance. Constitut as roblicky and propagate. Diversion of the constituents. South and hereit represents. House of the constituent, South and Propagate. Divers of the constituent, South
 - Webs Gasgreen: Howen, Danielthes on Appropriations, Disting Civil 1012, 1012, 1012, Howeless budwess a numcountriles of the Humarities on Appropriations, Nouse of Legreenshellynes, 55th Denry, 26 ment.
 - 31.5. Constrato, Source, Constitute on Appropriations. Internet Inthal many Amoreoristicate in Province of Am. Association, All's, Destinate and Province of Amoreoristicate of American Statement State of American Statements Supervised Statement All's Constra Late source, 1917.
 - Daffer (Suppress), Donne, Cassifities on Appressionations, Hunred Davideries, 1910. (Santrains inform a montain the counties, 1910. (Santrains information), monta at the counties, 62ab Toldy, Int. (santa), 1918.
 - - Note Scoursens, Jenny Donathing an Letter, mailtand, Sourseiter, Drafette Scourse and and and and Sourseiter, State Source, but in the mail of 18645 and State, 5303, 5516 Source, 187 means, 1919.

- U.S. Congress. House. Hilitary Affairs Committee. <u>Army Appropriations, 1920</u>. <u>Hearings</u> before the House Military Affairs Committee, House of Representatives, 65th Cong., 3d sess, 1919.
- U.S. Congress. House. Military Affairs Committee. <u>Army Reorganization, 1919</u>. <u>Hearings</u> before the House Military Affairs Committee, House of Representatives, 66th Cong., 1st sess., 1920.
- U.S. Congress. Senate. Committee on the Judiciary. <u>Maintenance of a Lobby to Influence Legislation</u>. <u>Hearings</u> before a subcommittee of the Committee on the Judiciary, Senate, on 5. Res. 92, 63d Cong., 1st sess., 1913.
- U.S. Congress. Senate. Committee on the Judiciary. <u>German-Bolshevik Propaganda</u>. <u>Report and Hearings</u> before a subcommittee of the Senate Committee on the Judiciary, Senate, 65th Cong., 3d sess., 1919. Pursuant to S. Res. 307 and 439.
- U.S. Department of Labor. <u>Annual Report, 1919</u>. Washington, D. C.: Government Printing Office, 1920.
- U.S. Department of Labor. <u>Annual Report, 1920</u>. Washington, D. C.: Government Frinting Office, 1920.

MANUSCRIPTS

- Wisconsin State Historical Society. Manuscript, John R. Commons.
- Wisconsin State Historical Society. Manuscript, George P. Hambrect.
- Wisconsin State Historical Society. Manuscript, Morris Hillquit.
- U. S. Government. Committee on Public Information. Files. Manuscripts National Archives.
- Federal Records Center. Council of National Defense. Files. Manuscript.

- All Destroyer, Harmin, Wilthard Milaire Consition, Star Americani and may 1000, Means and and the Source Filltery Stealer Consister, Dense of Discretering Stealer Consister, Dates of
- 0.8. Congraum. Manage millingy Affairs completent. Area Secrementanesses, 1930. Santians before the Monan alliney Affairs Sec. 1980. Street of Sec. 1980.
- U.S. Deserver. Santar. Committee on the Indiatr. Coletareners of a booky to heft. mode the line to teating before a mit-constitute of the Constitue de line Contributy Constitue of the Sec 530 Dauge. 1et monute 1923.
- 0.5. Congranm, Daukte, Charletten on the Lottolarge, Congranmental apevic Pressenter Invoit and Davised before a selectorization of New Locate Constituence the Justic Lange, Causela, Syste Const., 34 sense, 1929.
 - Units Department of Longs, Armani Housells, 1987.
 - State Department of Labory, Annual Incort, 1920, Hanhington, G. C., Servermond Division office,

Interaction of the local division of the loc

- viscosing state intervisit includy, manuscipt, John L.
- Wiscourd a Distant and Iconstate, instant to and a fanorate to
 - aperus ingine and about and monthly manored a
- d. 3. Coversets. Camilton as roalls information. Files.

. answirds Langins 76 Linear . total attract Lander

UNPUBLISHED MATERIALS

- Adams, William C. "The Pioneering Corporate Public Relations of Samuel Insull (1859-1938)." Unpublished M.A. thesis, University of Wisconsin, 1968.
- Baker, Brent. "Herbert Hoover's Engineering of Public Opinion; Federal Government Public Relations 1921-1928." Unpublished M.A. thesis, University of Wisconsin, 1971.
- Bennett, Robert James. "Carl Byoir: Public Belations Pioneer." Unpublished M.A. thesis, University of Wisconsin, 1968.
- Butler, Arthur D. "The Public Employment Service in the U.S." Unpublished Ph.D. dissertation, University of Wisconsin, 1951.
- Dileanis, Leonard P. "Herbert Hoover's use of Public Relations in the U.S. Food Administration, 1917-1919." Unpublished H.A. thesis, University of Wisconsin, 1959.
- Foss, Peter J. "Power and Prominence Through Publicity." Unpublished M.A. thesis, University of Wisconsin, 1968.
- Goodman, Felice. "The 1908 Governors' Conference, A Public Relations Event." Unpublished M.A. thesis, University of Wisconsin, 1967.
- Katagiri, Taro. "Congressional Attitudes Toward the Committee on Public Information." Unpublished N.S. thesis, University of Misconsin, 1964.
- Keller, Donald F. "George Christian and the Press Relations of Warren G. Harding from Marion Ohio to the White House." Unpublished M.A. thesis, University of Wisconsin, 1972.
- Kight, Harry Donald. "Press Criticism of the Public Relations Function in Government 1918-1952." Unpublished M.S. thesis, University of Wisconsin, 1953.

- Advers, shilling Gr "Ine introcessing Converse Function island toos of Landal District (1950-1936)." Deceloimed ava. Energie, Thereeter of siscenseing 19869.
 - STREET THE THE DEST LOOPED'S HARTING OF FURNIS
- Processive Standards "They'l Spoilse Salations Processive Sequences many n.A. Lines a. Britwarektr of "Lancouries, 1983.
- norler, article in "the valities inclured in hereing to new or the second by the second by the second by an other second by the second by the
 - Dilamate, Domand P. "Enchart Douver"s and of Fridden relations in the West V.R. Frid Amaziel extentions, 1929-2004. Therebitshing West, Wester, Incivitedia
- Total Patient in "Total And President and States and St
- dontages, Selicers "the light deveryone" Destances, a brandle Valahtons Discuss" Digentitiend W.A. theele.
 - And Dramer weined \$5/A Reconstructure to an a press press and a second state and a second
- Seller, Drucht Jr. "Courses thetation and the Free minitions of veryon to maritair from Sartin free beauty at location to another from Sartin free to the of Standard 1999.

- Krimel, Donald William. "The Public Communications Functions of the Federal Government." Unpublished Ph.D. dissertation, University of Wisconsin, 1955.
- Republican Presidential Campaign." Unpublished M.A. thesis, University of Wisconsin, 1969.

PHOCEEDINGS

Illinois State Federation of Labor. <u>Proceedings of the</u> <u>37th Annual Convention</u>. Peoria, Ill., 1919.

Republican Party. <u>Proceedings of the Seventeenth Republican</u> <u>National Convention</u>. Chicago, Ill., 1920.





